

Memorandum

To: Board of Selectmen
Finance Committee
Martha White, Town Administrator

From: William Chenard, Deputy Town Administrator - Operations

Date: Monday, September 2, 2014

Re: Update to the Capital Plan

As per the requirements of Section 5-7 of the Charter of the Town of Natick and Article 20, Section 2 of the By-Laws of the Town of Natick, we are pleased to present this update to the FY 2015-2019 Capital Improvement Program as well as the proposed FY 2015 Capital Budget.

INTRODUCTION

Everything the Town does, from providing services to its residents and citizens, to properly equipping employees to effectively perform their jobs, require the existence of certain basic physical assets. These assets include streets, water mains, parks, buildings, large equipment and technology. They must be purchased, maintained and replaced on a timely basis or their usefulness and cost-effectiveness in providing public services will diminish. The Town's five-year Capital Improvement Program and annual Capital Budget are developed to ensure adequate capital investment in the Town's assets and to facilitate proper financial planning for these investments.

FIVE-YEAR CAPITAL IMPROVEMENT PROGRAM

A five-year capital improvement program is an important part of any organization's overall budgeting process. Multi-year planning allows proper staging and sequencing of capital projects to even out spikes and make funding needs more predictable. Capital investment requirements can be uneven, sometimes involving unique large projects such as a new fire engine or a new school building. Other capital investment needs are recurring. We will continue to refine the five-year planning process to identify – and hopefully fund - an appropriate annual level of capital investment.

Natick has recently invested a lot of money in our capital needs. The new Natick High School, the new Community-Senior Center, upgrades to sewer pump stations, reconstruction of Oak Street, and a new fire truck are some examples. We created the financial mechanisms – though the creation of a Capital Stabilization Fund and the funding of it annually with the Town's Local Option Meals and Hotel/Motel taxes – to ensure the Town's continued ability to adequately fund its capital needs.

To monitor this on an ongoing basis, for the last several years we have developed and utilized recommended targets for capital spending as part of our overall financial policies. For within-levy spending (exclusive of any debt excluded projects), that target recommends that 6% of General Fund Revenues be used to fund each year's "cash capital" plus debt budget. As shown below, we have done well over the last six years in meeting this 6% target, although FY 2013 and FY 2014 fell a little short.

Recommended Capital Spending - Financial Management Principles				Within-levy Dollars Only		
The numbers are General Fund only.						
	<u>FY2009</u>	<u>FY2010</u>	<u>FY2011</u>	<u>FY2012</u>	<u>FY2013</u>	<u>FY2014</u>
Total Revenues	\$ 102,021,869	\$ 103,904,157	\$ 107,472,425	\$ 116,594,383	\$ 122,741,389	\$ 128,005,770
Less Debt Exclusion	\$ 937,705	\$ 918,361	\$ 921,017	\$ 5,057,862	\$ 4,768,302	\$ 4,276,702
Net Revenues	\$ 101,084,164	\$ 102,985,796	\$ 106,551,408	\$ 111,536,521	\$ 117,973,087	\$ 123,729,068
Target:	6%	6%	6%	6%	6%	6%
6% (minimum) Target=	\$ 6,065,050	\$ 6,179,148	\$ 6,393,084	\$ 6,692,191	\$ 7,078,385	\$ 7,423,744
Annual Capital Spending						
Cash	\$ 293,900	\$ 300,940	\$ 543,120	\$ 1,401,900	\$ 1,282,777	\$ 1,725,150
Debt Service	\$ 5,977,493	\$ 6,240,397	\$ 6,096,302	\$ 5,892,283	\$ 5,440,219	\$ 5,448,453
Total Capital Spending	\$ 6,271,393	\$ 6,541,337	\$ 6,639,422	\$ 7,294,183	\$ 6,722,996	\$ 7,173,603
Total Cap. Spending %	6.20%	6.35%	6.23%	6.54%	5.70%	5.80%

FINANCING METHODS

Traditionally, there are four potential methods for financing the Town's capital investments:

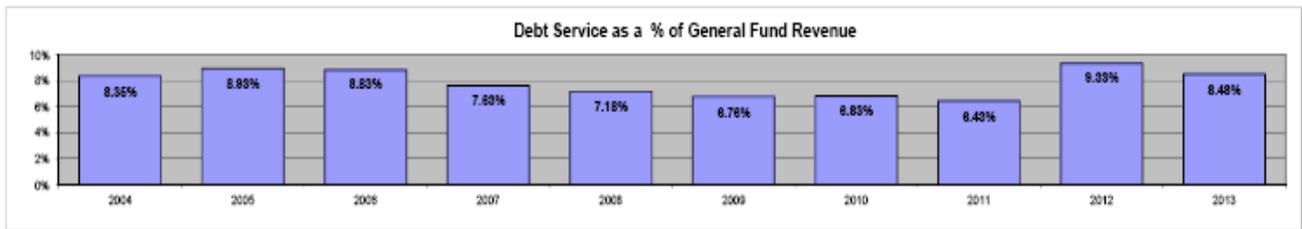
- **Available Funds (Free Cash)** – The town regularly appropriates monies from the general fund and the enterprise funds to finance short-term, small capital investment projects. Examples of available funds are free cash and enterprise fund retained earnings. No Free Cash is proposed to be spent for capital items at the 2014 Fall Annual Town Meeting.
- **General Stabilization Fund** – Appropriations out of the stabilization fund can be used for any purpose, but do require a higher (2/3) quantum vote of Town Meeting to be used as a funding source. Although used as a capital reserve in the past, the Town has not used General Stabilization Funds in support of capital needs since the creation of the Capital Stabilization Fund (discussed below). It is the Administration's recommendation that the General Stabilization Fund serve as a reserve only for true emergencies and extraordinary needs.
- **Capital Stabilization Fund** – Established at the 2010 Fall Annual Town Meeting, appropriations out of this stabilization fund can be used to fund capital equipment and improvements as well as debt-service payment related to capital purchases. Funding for the capital stabilization fund comes primarily from the Town's share of recently approved local option taxes. The 2012 Fall Annual Town Meeting appropriated \$3,271,551 into this fund to provide the community with a substantial reserve from which to spend on future capital projects. This will continue to be a major source of capital financing moving forward. Additional funds from the Local Option Sales Tax collections are planned to be added to the fund under Article 27 of the 2014 Fall Annual Town Meeting as per the Town's Financial Management Principles.

- **Debt Service** – The Town has traditionally financed large capital projects or purchases through borrowing. The resulting debt obligations are appropriated under the General Fund Tax Levy (either within the levy limit or from a voter approved debt exclusion) or from Enterprise Funds.

Over the last 10 years, the Town’s General Fund Debt service has ranged significantly as a percentage of general fund

Indicator 10

revenue. As found in Indicator 10 of the Town’s Financial Indicators, the chart below shows the wide range of debt service as a percentage of General Fund Revenue, from a high of 9.41% in 2003 to a low of 6.43% in FY 2011.

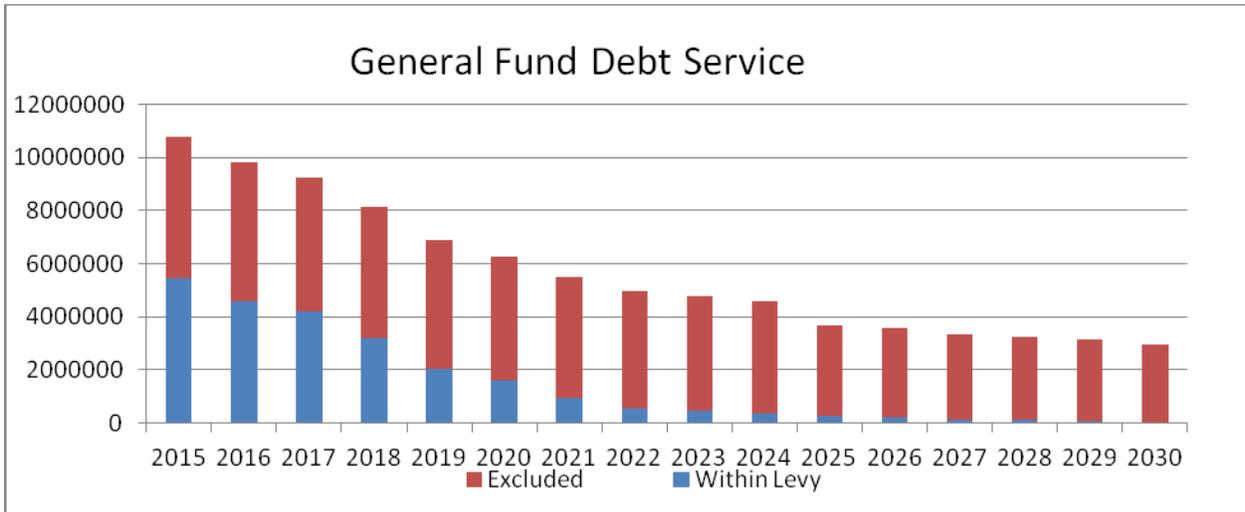


As shown above, the amount of general fund resources spent on capital-related items spiked in FY 2012 due to the addition of sizeable amounts of debt service related to the new Natick High School and Community Senior Center

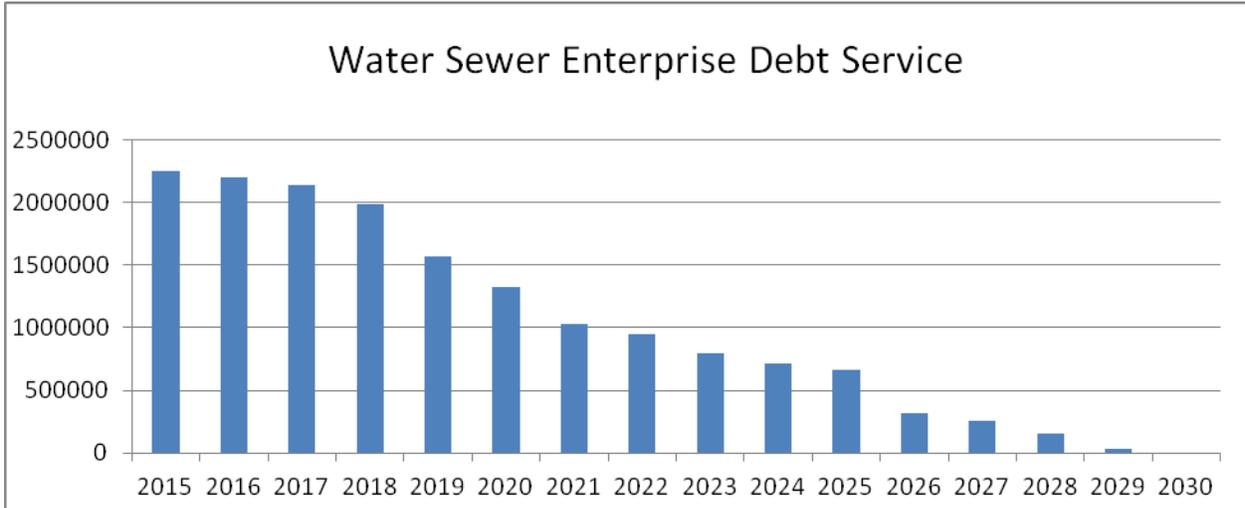
It is important to monitor how much debt the community has at any one point in time and determine what impact the amount of debt service has on the operating budget and the taxpayers. Credit rating agencies monitor the amount of debt a community has just like they monitor individual credit. A variety of factors, including the level of debt service/annual revenues and level of debt service/capita and per household are evaluated by credit rating agencies. We are proud that the Town of Natick holds a AAA/Stable bond rating from Standard & Poor’s – the best possible credit rating,

Natick’s debt service per capita remained well within recommended levels at between 8%-10.5% (debt service of 20% of operating revenues is considered a problem and 10% is considered acceptable). Future issuance of debt should be timed so as to minimize fluctuations and their resulting impact upon the operating budget. This can be achieved by timing new issuances with retirement of current debt service and following the Town Administrator's Recommended Financial Policies on issuing large debt projects (over \$1,000,000) outside of the tax levy.

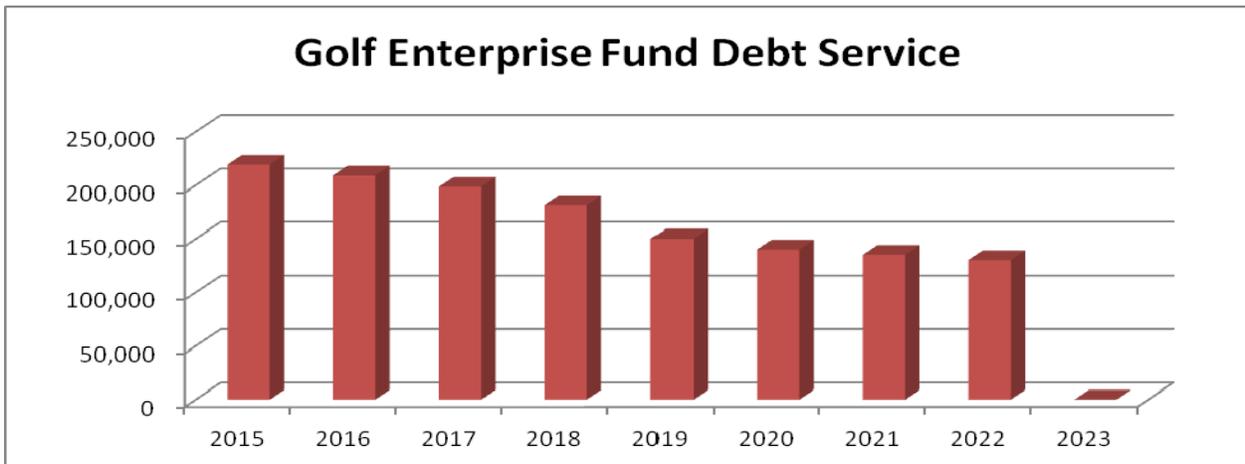
The charts below show the Town’s projected debt spending for the next ten to twenty years by fund. General Fund Debt steadily decreases every year going forward. This, of course, will change as new projects are funded through the use of debt. Analysis of this chart allows the Administration to selectively time when and how much new debt to issue annually in support of capital renewal and replacement so as to not increase the debt burden on the overall budget.



Water/Sewer Enterprise debt also declines annually from FY 2015-2030, though the rate of decline is different than the General Fund.



Finally, the Debt Service for Sassamon Trace steadily declines as interest payments decline until FY 2020, until it is paid off entirely in FY 2022. The debt will be paid down quicker than previously anticipated thanks to refinancing of the bonds in June 2013.



- **Other Sources** – The Town uses dedicated state aid, mitigation funds, receipts reserved, grant funding, and re-appropriation of unspent capital funds to finance capital investment when these funds are available. For FY 2015, Receipts Reserved (from Chrysler Road 40B) and \$225,000 of reappropriated funds are planned to be appropriated at the upcoming 2013 Fall Annual Town Meeting.

FY 2014-2018 CAPITAL IMPROVEMENT PROGRAM & PHILOSOPHY: (a.k.a. what gets funded and why)

The Town's commitment to adequately funding capital investment over the last several years has helped to reduce the overall Capital Improvement Plan totals, modernize buildings, systems and the vehicle and equipment fleet and aid in lowering maintenance costs. However, a healthy amount of capital needs are always present in any community, and Natick is no different. ***The FY 2015-2019 Capital Improvement Plan has a total of \$74,487,950 worth of equipment and improvements on it.*** The total requested for FY 2015 is \$9,732,650. This is broken out as follows:

\$7,228,150 of General Fund related projects (*\$4,776,600 already funded*)

\$2,554,500 of Water & Sewer related projects (*\$936,500 already funded*)

The detailed FY 2015 Capital Improvement Budget (inclusive of actual expenditures from the 2014 Spring Annual Town Meeting and planned expenditures at the Fall Annual Town Meeting), FY 2015-2019 Capital Improvement Plan Summary, as well as capital articles to be presented under Articles 32 and 33 are found as attachments to this memorandum.

All capital projects have been and will continue to be evaluated according to the following criteria, listed in their order of priority.

- a. Imminent threat to the health and safety of citizens or property
- b. Timely improvement/replacement of a capital asses to avoid inevitable additional future costs incurred through deferment
- c. Requirements of state or federal law or regulation
- d. Improvement of infrastructure
- e. Improvement of productivity/efficiency

In the not-too-distant past, Natick had to defer a vast number of capital needs; this issue has been a recurring cautionary theme in recent budget messages – that our failure to adequately fund our capital needs, while a reasonable short-term response to fiscal challenges, is not a sustainable pattern. However, the administration's commitment – and achievements – in working toward adequately funding these needs appears to have been successful as we may well be able to fund all requests for capital projects within the 2015 fiscal year. This would be the third consecutive year of being able to achieve this.

Closing

Recent efforts to strengthen annual capital spending and dedicate more resources annually towards capital projects have positioned the Town well for the future. We hope that the efforts to create and maintain a Capital Stabilization Fund, along with the maintenance of debt service levels constant throughout the ensuing years will provide the funding needed to protect all of Natick's assets. These

dollars combined with further refinements to capital planning and building maintenance will provide an excellent and sustainable framework for public infrastructure for years to come.

Attachments

FY 2015 Capital Improvement Budget

FY 2015 Capital Improvement Plan

2014 Fall Annual Town Meeting - Article 32 - Capital Equipment

2014 Fall Annual Town Meeting – Article 33 – Capital Improvements

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Town of Natick

FY 2015-2019 Capital Plan Summary

FY 2015 Capital Budget

Approved 2014 SATM

Failed 2014 SATM

September 2, 2014

Department/Division	Description	FY2015	2014 Spring Town Meeting		2014 Fall Town Meeting		Funding Source	
General Fund			Equipment	Improvement	Equipment	Improvement	Cash	Debt
Natick Public Schools								
NATICK PUBLIC SCHOOLS	KENNEDY - PURCHASE PORTABLE CLASSROOMS	215000	215000				0	215000
NATICK PUBLIC SCHOOLS	FEASIBILITY STUDY FOR MEMORIAL FIELD IMPROVEMENTS 6	0		0			0	0
NATICK PUBLIC SCHOOLS	REPLACE NSD-84 PICKUP TRUCK WITH SANDER AND PLOW	45000	45000				45000	0
NATICK PUBLIC SCHOOLS	1 to 1 TECHNOLOGY REPLACE EIGHTH GRADE COMPUTERS	400000	400000				400000	0
Total Natick Public Schools		660000	660000	0	0	0	445000	215000
Southern Middlesex Regional Vocational School								
Keefe Technical School	ROOF REPLACEMENT	180000		180000			180000	0
Southern Middlesex Regional Vocational School		180000	0	180000	0	0	180000	0
Police Department								
POLICE DEPARTMENT	CRUISER REPLACEMENT	200000	80000		120000		200000	0
POLICE DEPARTMENT	PARKING METER UPGRADE/REPLACEMENT	170200			170200		0	170200
POLICE DEPARTMENT	DICTIONATION SYSTEM REPLACEMENT	30000	30000				30000	0
POLICE DEPARTMENT	REPLACE LAPTOP COMPUTERS	13500	13500				13500	0
POLICE DEPARTMENT	POLICE MOBILITY VEHICLE	10000	10000				10000	0
POLICE DEPARTMENT	REPLACE FURNITURE	10000	10000				10000	0
Total Police Department		433700	143500	0	290200	0	263500	170200
Fire Department								
FIRE DEPARTMENT	REPLACE AMBULANCE 3	205000	205000				0	205000
FIRE DEPARTMENT	REPLACE FIRE PICKUP 3/PLOW	75000			75000		75000	0
FIRE DEPARTMENT	TURN OUT GEAR/ FIREFIGHTER PROTECTIVE CLOTHING	75000	75000				75000	0
FIRE DEPARTMENT	REPLACE THERMAL IMAGING CAMERAS	30000	30000				30000	0
FIRE DEPARTMENT	REPLACE MULTI GAS METERS	30000	30000				30000	0
FIRE DEPARTMENT	PURCHASE ADDITIONAL AUTOMATED STRETCHER	14000			14000		14000	0
FIRE DEPARTMENT	EMERGENCY TRAINING EQUIPMENT	10000			10000		10000	0
FIRE DEPARTMENT	REPLACE DOOR SECURITY SYSTEM	44250				44250	44250	0
FIRE DEPARTMENT	INSTALL CROSSWALK SIGNALS PER SAFETY COMMITTEE	30600			30600		30600	0
Total Fire Department		513850	340000	0	129600	44250	308850	205000
DPW Administration								
PUBLIC WORKS ADMINISTRATION	FURNITURE AND FIXTURES	50000			50000		50000	0
Total DPW Administration		50000			50000		50000	0
DPW Engineering								
PUBLIC WORKS ENGINEERING	ROADWAY IMPROVEMENTS PINE STREET	2000000		2000000			0	2000000
PUBLIC WORKS ENGINEERING	POND ST. SIDEWALK & GUARD RAIL REPLACEMENT	285000		285000			0	285000



Town of Natick

FY 2015-2019 Capital Plan Summary

FY 2015 Capital Budget

Approved 2014 SATM

Failed 2014 SATM

September 2, 2014

Department/Division	Description	FY2015	2014 Spring Town Meeting	2014 Fall Town Meeting	Funding Source
PUBLIC WORKS ENGINEERING	ROADS & SIDEWALKS (COLLECTOR/ARTERIAL)	350000		350000	0 350000
Total DPW Engineering		2635000	0	2285000	0 2635000
DPW Equipment Maintenance					
PUBLIC WORKS EQUIPMENT MAINT	REPLACE M-2 (TRUCK)	100000		100000	0 100000
PUBLIC WORKS EQUIPMENT MAINT	REPLACE M-1 (VEHICLE)	28500	28500		28500 0
Total DPW Equipment Maintenance		128500	28500	100000	0 28500 100000
DPW Highway					
PUBLIC WORKS HIGHWAY	REPLACE S-37 CHASSIS AND HOOKLIFT	230000	230000		0 230000
PUBLIC WORKS HIGHWAY	REPLACE S-38 (SMALL MULTI-BODY TRUCK)	130000	130000		0 130000
PUBLIC WORKS HIGHWAY	REPLACE H-68 (1 TON ASPHALT ROLLER)	22000	22000		22000 0
PUBLIC WORKS HIGHWAY	REPLACE DUMPSTERS	12500		12500	12500 0
PUBLIC WORKS HIGHWAY	GUARDRAIL (VARIOUS LOCATIONS)	10000		10000	10000 0
Total DPW Highway		404500	382000	12500	10000 44500 360000
DPW Land, Facilities and Natural Resources					
PUBLIC WORKS LND FAC/NAT RES	FIELD RENOVATIONS	65000	65000		65000 0
PUBLIC WORKS LND FAC/NAT RES	TREE REPLACEMENT	30000	30000		30000 0
PUBLIC WORKS LND FAC/NAT RES	REPLACE FIELD UTILITY TRACTOR	20000		20000	20000 0
Total DPW Land, Facilities and Natural Resources		115000	0 95000	20000	0 115000 0
Community Services					
RECREATION & PARKS	RECREATION PARKS AND FIELDS STUDY	75000	75000		75000 0
RECREATION & PARKS	HISTORICAL MONUMENT RESTORATION	15000		15000	15000 0
RECREATION & PARKS	DUG POND PIER	120000		120000	0 120000
COMMUNITY SERVICES	SOFTWARE - SCHEDULING	25000		25000	25000 0
Total Community Services		235000	0 75000	25000 135000	115000 120000
Town Administrator/Selectmen/Moderator					
TOWN ADMINISTRATOR	911 MEMORIAL	20000	20000		20000 0
Total Town Administrator/Selectmen/Moderator		20000	0 20000	0 0	20000 0
Finance					
FINANCE	CASH MANAGEMENT SOFTWARE	24100	24100		24100 0
Total Finance		24100	0 24100	0 0	24100 0
Information Technology					
INFORMATION TECHNOLOGY	TELEPHONE SYSTEM UPGRADE	750000		750000	0 750000
INFORMATION TECHNOLOGY	NETWORK ASSESSMENT	60000	60000		60000 0
Total Information Technology		810000	0 60000	750000	0 60000 750000



Town of Natick

FY 2015-2019 Capital Plan Summary

FY 2015 Capital Budget

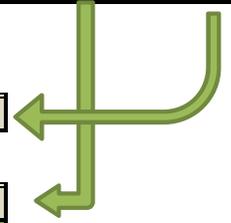
Approved 2014 SATM

Failed 2014 SATM

September 2, 2014

Department/Division	Description	FY2015	2014 Spring Town Meeting		2014 Fall Town Meeting		Funding Source	
Town Clerk								
TOWN CLERK	PRESERVATION OF HISTORICAL RECORDS	100000			100000		100000	0
TOWN CLERK	VOTING BOOTHS	40000			40000		40000	0
Total Town Clerk		140000	0	0	140000	0	140000	0
Community Development								
COMMUNITY DEVELOPMENT	MAIN STREET IMPROVEMENTS	280000				280000	0	280000
Total Community Development		280000	0	0	0	280000	0	280000
Facilities Management								
FACILITIES MANAGEMENT	TOWN HALL HVAC	110000	110000				0	110000
FACILITIES MANAGEMENT	AIR HANDLER UNITS (COLE)	100000			100000		0	100000
FACILITIES MANAGEMENT	WILSON - PARKING LOT EXPANSION	50000		50000			50000	0
FACILITIES MANAGEMENT	CARPET REPLACEMENT - TOWN HALL	30000		30000			30000	0
FACILITIES MANAGEMENT	DPW MAINT GARAGE HEATER REPLACEMENT	30000	30000				30000	0
FACILITIES MANAGEMENT	RELOCATE METERS AT SOLAR PANELS	15000	15000				15000	0
FACILITIES MANAGEMENT	EXTERIOR PAINTING (90 OAK ST)	15000				15000	0	15000
FACILITIES MANAGEMENT	PUBLIC WORKS-SECOND FLOOR EXPANSION	248500		248500			0	248500
Total Facilities Management		598500	155000	328500	100000	15000	125000	473500
Total General Fund		7228150	1709000	3067600	1617300	834250	1919450	5308700
Net General Fund		7228150	1709000	3067600	1617300	834250	1919450	5308700

Funding Summary	
2014 Spring ATM	\$ 3,423,500
2014 Fall ATM	\$ 1,885,200
G.F. Debt	\$ 5,308,700
2014 Spring ATM	\$ 1,353,100
2014 Fall ATM	\$ 566,350
Total Capital S.F. Allocation	\$ 1,919,450
Total G.F. Capital	\$ 7,228,150





Town of Natick

FY 2015-2019 Capital Plan Summary

FY 2015 Capital Budget

Approved 2014 SATM

Failed 2014 SATM

September 2, 2014

Department/Division	Description	FY2015	2014 Spring Town Meeting		2014 Fall Town Meeting		Funding Source	
Enterprise Funds			Equipment	Improvement	Equipment	Improvement	Cash	Debt
Water & Sewer Enterprise								
WATER & SEWER ENTERPRISE	SEWER STATION GENERATORS	360000		360000			0	360000
WATER & SEWER ENTERPRISE	REPLACE GROUND WATER WELLS	300000				300000	0	300000
WATER & SEWER ENTERPRISE	SEWER PUMP STATION REPLACEMENT	230000		230000			0	230000
WATER & SEWER ENTERPRISE	SEWER MAIN RELINING	150000				150000	150000	0
WATER & SEWER ENTERPRISE	WATER METER RADIO TRANSMITTERS	100000	100000				100000	0
WATER & SEWER ENTERPRISE	REPLACE W-16 (BACKHOE)	135000			135000		0	135000
WATER & SEWER ENTERPRISE	INSTALL SEWER GRINDER PUMP	100000	100000				100000	0
WATER & SEWER ENTERPRISE	REPLACE W-4 PICKUP TRUCK WITH SANDER AND PLOW	45000	45000				45000	0
WATER & SEWER ENTERPRISE	PUBLIC WORKS-SECOND FLOOR EXPANSION	101500		101500				101500
WATER & SEWER ENTERPRISE	MESSAGE BOARD	14000			14000		14000	0
WATER & SEWER ENTERPRISE	REPLACE W-10 (1 TON UTILITY BODY TRUCK)	50000			50000		50000	0
WATER & SEWER ENTERPRISE	SEWER MAIN RELINING (I&I REMOVAL)	969000				969000		969000
Total Water & Sewer Enterprise		2554500	245000	691500	199000	1419000	459000	2095500
Net Water/Sewer (dependent upon rates)		2554500	245000	691500	199000	1419000	459000	2095500

Funding Summary	
Water/Sewer Debt	\$ 2,095,500
Retained Earnings	\$ 459,000
Total Water/Sewer Enterprise Funding	\$ 2,554,500

- 1 Funded through M.G.L. Ch. 90 State Aid for Roadway Construction & Maintenance
- 2 Funded only if grants are available
- 3 Funded through B.A.A./Marathon funds
- 4 Funded through the State
- 5 Funded/partially funded through project specific mitigation funds
- 6 Failed 2014 SATM (Combined with recreation and Parks Field Study)



Town of Natick

FY 2015-2019 Capital Plan Summary

Department/Division	Description	2015	2016	2017	2018	2019	Total
General Fund							
Natick Public Schools		2015	2016	2017	2018	2019	Total
NATICK PUBLIC SCHOOLS	KENNEDY - PURCHASE PORTABLE CLASSROOMS	215000	0	0	0	0	215000
NATICK PUBLIC SCHOOLS	FEASIBILITY STUDY FOR MEMORIAL FIELD IMPROVEMENTS ⁶	0	0	0	0	0	0
NATICK PUBLIC SCHOOLS	REPLACE NSD-84 PICKUP TRUCK WITH SANDER AND PLOW	45000	0	0	0	0	45000
NATICK PUBLIC SCHOOLS	1 to 1 TECHNOLOGY REPLACE EIGHTH GRADE COMPUTERS	400000	0	0	0	0	400000
NATICK PUBLIC SCHOOLS	REPLACE NSD-80 (DELIVERY TRUCK)	0	0	41000	0	0	41000
Total Natick Public Schools		660000	0	41000	0	0	701000
SOUTH MIDDLESEX REGIONAL VOCATIONAL SCHOOL (JOSEPH P. KEEFE TECHNICAL SCHOOL)		2015	2016	2017	2018	2019	Total
	KENNEDY - PURCHASE PORTABLE CLASSROOMS	180000	0	0	0	0	180000
SOUTH MIDDLESEX REGIONAL VOCATIONAL SCHOOL (JOSEPH P. KEEFE TECHNICAL SCHOOL)		180000	0	0	0	0	180000
Morse Institute Library		2015	2016	2017	2018	2019	Total
MORSE INSTITUTE LIBRARY	STACK LIGHTING FOR CHILDREN'S ROOM MAIN SHELVES	0	16000	0	0	0	16000
MORSE INSTITUTE LIBRARY	PICTURE BOOK SHELF LIGHTING	0	10000	0	0	0	10000
Total Morse Institute Library		0	26000	0	0	0	26000
Police Department		2015	2016	2017	2018	2019	Total
POLICE DEPARTMENT	CRUISER REPLACEMENT	200000	200000	200000	202500	202500	1005000
POLICE DEPARTMENT	PARKING METER UPGRADE/REPLACEMENT	170200	90000	90000	0	0	350200
POLICE DEPARTMENT	DICTATION SYSTEM REPLACEMENT	30000	0	0	0	0	30000
POLICE DEPARTMENT	REPLACE LAPTOP COMPUTERS	13500	0	0	12000	15000	40500
POLICE DEPARTMENT	POLICE MOBILITY VEHICLE	10000	0	0	0	0	10000
POLICE DEPARTMENT	REPLACE FURNITURE	10000	0	0	0	0	10000
POLICE DEPARTMENT	REPLACE ELECTRONIC CONTROL DEVICES	0	23000	0	0	0	23000
POLICE DEPARTMENT	REPLACE SHOTGUNS	0	0	0	10500	0	10500
POLICE DEPARTMENT	REPLACE BULLET PROOF VESTS	0	0	0	0	50000	50000
Total Police Department		433700	313000	290000	225000	267500	1529200
Fire Department		2015	2016	2017	2018	2019	Total
FIRE DEPARTMENT	REPLACE AMBULANCE 3	205000	0	0	0	0	205000
FIRE DEPARTMENT	REPLACE FIRE PICKUP 3/PLOW	75000	0	0	0	0	75000
FIRE DEPARTMENT	TURN OUT GEAR/ FIREFIGHTER PROTECTIVE CLOTHING	75000	0	0	0	0	75000
FIRE DEPARTMENT	REPLACE THERMAL IMAGING CAMERAS	30000	0	0	0	0	30000
FIRE DEPARTMENT	REPLACE MULTI GAS METERS	30000	0	0	0	0	30000



Town of Natick

FY 2015-2019 Capital Plan Summary

Department/Division	Description	2015	2016	2017	2018	2019	Total
FIRE DEPARTMENT	PURCHASE ADDITIONAL AUTOMATED STRETCHER	14000	0	0	0	0	14000
FIRE DEPARTMENT	EMERGENCY TRAINING EQUIPMENT	10000	0	0	0	0	10000
FIRE DEPARTMENT	REPLACE DOOR SECURITY SYSTEM	44250	0	0	0	0	44250
FIRE DEPARTMENT	INSTALL CROSSWALK SIGNALS PER SAFETY COMMITTEE	30600	0	0	0	0	30600
FIRE DEPARTMENT	CONSTRUCTION OF TRAINING FACILITY	0	750000	0	0	0	750000
FIRE DEPARTMENT	INCIDENT SUPPORT VEHICLE/BOX TRUCK	0	90000	0	0	0	90000
FIRE DEPARTMENT	MOBILE DATA TERMINALS/ COMPUTERS ON APPARATUS	0	70000	0	0	0	70000
FIRE DEPARTMENT	REPLACE NFD CAR-1	0	28500	0	0	0	28500
FIRE DEPARTMENT	REPLACE FIRE STATION 4 (WEST NATICK)	0	0	700000	0	0	700000
FIRE DEPARTMENT	REPLACE 2001 FIRE PUMPER	0	0	535000	0	0	535000
FIRE DEPARTMENT	REPLACE AMBULANCE	0	0	210000	0	0	210000
FIRE DEPARTMENT	DEFIBRILATOR PURCHASE	0	0	30000	0	0	30000
FIRE DEPARTMENT	PURCHASE ADDITIONAL AUTO PULSE/ AUTOMATED CPR	0	0	13000	0	0	13000
FIRE DEPARTMENT	REPLACE L-1 WITH A PLATFORM/LADDER	0	0	0	0	1250000	1250000
Total Fire Department		513850	938500	7788000	0	1250000	10490350

DPW Administration		2015	2016	2017	2018	2019	Total
PUBLIC WORKS ADMINISTRATION	FURNITURE AND FIXTURES	50000	0	0	0	0	50000
Total DPW Administration		50000	0	0	0	0	50000

DPW Engineering		2015	2016	2017	2018	2019	Total
PUBLIC WORKS ENGINEERING	ROADWAY IMPROVEMENTS PINE STREET	2000000	0	0	0	0	2000000
PUBLIC WORKS ENGINEERING	CH90 ROAD IMPROVEMENTS ¹	1003560	1003560	1003560	1003560	1003560	5017800
PUBLIC WORKS ENGINEERING	POND ST. SIDEWALK & GUARD RAIL REPLACEMENT	285000	0	0	0	0	285000
PUBLIC WORKS ENGINEERING	ROADWAY IMPROVEMENTS COTTAGE STREET	0	1750000	0	0	0	1750000
PUBLIC WORKS ENGINEERING	ROADS & SIDEWALKS (COLLECTOR/ARTERIAL)	350000	1500000	1500000	1500000	1500000	6350000
PUBLIC WORKS ENGINEERING	RESURFACE PUBLIC WORKS FACILITY	0	100000	0	0	0	100000
PUBLIC WORKS ENGINEERING	ENGINEERING & REPAIRS TO THE CHARLES RIVER DAM	0	580000	875000	0	0	1455000
PUBLIC WORKS ENGINEERING	REHAB. - CHARLES RIVER BRIDGE	0	500000	0	0	0	500000
PUBLIC WORKS ENGINEERING	WILLOW ST. DRAINAGE IMPROVEMENTS	0	560000	0	0	0	560000
PUBLIC WORKS ENGINEERING	MIDDLE ST. DRAINAGE IMPROVEMENTS	0	250000	1000000	0	0	1250000
PUBLIC WORKS ENGINEERING	STORMWATER MANAGEMENT REGULATION IMPACT STUDY	0	50000	0	0	0	50000
PUBLIC WORKS ENGINEERING	REHAB. - JENNINGS POND DAM	0	0	0	125000	0	125000
PUBLIC WORKS ENGINEERING	REPLACE E-3	0	0	0	28000	0	28000
Total DPW Engineering		3638560	6293560	4378560	2656560	2503560	19470800



Town of Natick

FY 2015-2019 Capital Plan Summary

Department/Division	Description	2015	2016	2017	2018	2019	Total
DPW Equipment Maintenance		2015	2016	2017	2018	2019	Total
PUBLIC WORKS EQUIPMENT MAINT	REPLACE M-2 (TRUCK)	100000	0	0	0	0	100000
PUBLIC WORKS EQUIPMENT MAINT	REPLACE M-1 (VEHICLE)	28500	0	0	0	0	28500
PUBLIC WORKS EQUIPMENT MAINT	FORK LIFT	0	25000	0	0	0	25000
PUBLIC WORKS EQUIPMENT MAINT	REPLACE PORTABLE LIFTS	0	0	50000	0	0	50000
Total DPW Equipment Maintenance		128500	25000	50000	0	0	203500

0

DPW Highway		2015	2016	2017	2018	2019	Total
PUBLIC WORKS HIGHWAY	REPLACE S-37 CHASSIS AND HOOKLIFT	230000	0	0	0	0	230000
PUBLIC WORKS HIGHWAY	REPLACE S-38 (SMALL MULTI-BODY TRUCK)	130000	0	0	0	0	130000
PUBLIC WORKS HIGHWAY	REPLACE H-68 (1 TON ASPHALT ROLLER)	22000	0	0	0	0	22000
PUBLIC WORKS HIGHWAY	REPLACE DUMPSTERS	12500	12500	12500	12500	12500	62500
PUBLIC WORKS HIGHWAY	GUARDRAIL (VARIOUS LOCATIONS)	10000	10000	10000	10000	10000	50000
PUBLIC WORKS HIGHWAY	REPLACE H-57 (FRONT-END LOADER)	0	175000	0	0	0	175000
PUBLIC WORKS HIGHWAY	REPLACE H-61 (SIDEWALK MACHINE)	0	142000	0	0	0	142000
PUBLIC WORKS HIGHWAY	IMPLEMENTATION OF GRAVEL PIT MASTER PLAN	0	100000	0	0	0	100000
PUBLIC WORKS HIGHWAY	REPLACE S-31 (TRASH PACKER)	0	0	280000	0	0	280000
PUBLIC WORKS HIGHWAY	REPLACE H-63 (STREET SWEEPER)	0	0	190000	0	0	190000
PUBLIC WORKS HIGHWAY	REPLACE H-58 (FRONT END LOADER)	0	0	185000	0	0	185000
PUBLIC WORKS HIGHWAY	REPLACE H-50 (DUMP TRUCK)	0	0	135000	0	0	135000
PUBLIC WORKS HIGHWAY	REPLACE S-32 (TRASH PACKER)	0	0	0	290000	0	290000
PUBLIC WORKS HIGHWAY	REPLACE H-73 (2 TON ASPHALT ROLLER)	0	0	0	23000	0	23000
PUBLIC WORKS HIGHWAY	REPLACE S-33	0	0	0	0	295000	295000
PUBLIC WORKS HIGHWAY	REPLACE H-56	0	0	0	0	0	0
PUBLIC WORKS HIGHWAY	AUTOMATED LOADER SCALE	0	0	0	0	10000	10000
Total DPW Highway		404500	439500	812500	335500	327500	2319500

DPW Land, Facilities and Natural Resources		2015	2016	2017	2018	2019	Total
PUBLIC WORKS LND FAC/NAT RES	FIELD RENOVATIONS	65000	0	0	0	0	65000
PUBLIC WORKS LND FAC/NAT RES	TREE REPLACEMENT	30000	30000	30000	30000	30000	150000
PUBLIC WORKS LND FAC/NAT RES	REPLACE FIELD UTILITY TRACTOR	20000	0	0	0	0	20000
PUBLIC WORKS LND FAC/NAT RES	REPLACE LF-9 (BUCKET TRUCK)	0	200000	0	0	0	200000
PUBLIC WORKS LND FAC/NAT RES	REPLACE 1999 WOOD CHIPPER	0	90000	0	0	0	90000
PUBLIC WORKS LND FAC/NAT RES	FIELD RENOVATIONS	0	75000	0	0	0	75000
PUBLIC WORKS LND FAC/NAT RES	REPLACE FIELD UTILITY TRACTOR/SMITHCO	0	20000	0	0	0	20000
PUBLIC WORKS LND FAC/NAT RES	FIELD RENOVATIONS	0	0	146000	0	0	146000
PUBLIC WORKS LND FAC/NAT RES	ATHLETIC FIELD MOWER	0	0	80000	0	0	80000



Town of Natick

FY 2015-2019 Capital Plan Summary

Department/Division	Description	2015	2016	2017	2018	2019	Total
PUBLIC WORKS LND FAC/NAT RES	REPLACE LF-1	0	0	28500	0	0	28500
PUBLIC WORKS LND FAC/NAT RES	REPLACE LF-19 HUSTLER Z MOWER	0	0	18000	0	0	18000
PUBLIC WORKS LND FAC/NAT RES	ADDITIONAL EQUIPMENT ATTACHMENTS	0	0	16000	0	0	16000
PUBLIC WORKS LND FAC/NAT RES	REPLACE LF-17 (LAWN MOWER)	0	0	0	15000	0	15000
PUBLIC WORKS LND FAC/NAT RES	REPLACE LF-11 (LAWN MOWER)	0	0	0	15000	0	15000
PUBLIC WORKS LND FAC/NAT RES	SEEDING EQUIPMENT	0	0	0	0	0	0
Total DPW Land, Facilities and Natural Resources		115000	415000	318500	60000	30000	938500

Community Services		2015	2016	2017	2018	2019	Total
RECREATION & PARKS	RECREATION PARKS AND FIELDS STUDY	75000	0	0	0	0	75000
RECREATION & PARKS	HISTORICAL MONUMENT RESTORATION	15000	15000	15000	0	0	45000
PARKS & RECREATION	DUG POND PIER MAINTENANCE ³	5000	5000	5000	5000	5000	25000
COUNCIL ON AGING	BUS ²	0	65000	0	0	0	65000
RECREATION & PARKS	DUG POND PIER	120000	0	0	0	0	120000
COMMUNITY SERVICES	SOFTWARE - SCHEDULING	25000	0	0	0	0	25000
Total Community Services		240000	85000	20000	5000	5000	355000

Town Administrator/Selectmen/Moderator		2015	2016	2017	2018	2019	Total
MODERATOR/TOWN ADMIN.	ELECTRONIC VOTING DEVICES FOR TOWN MEETING	0	50000	0	0	0	50000
TOWN ADMINISTRATOR	911 MEMORIAL	20000	0	0	0	0	20000
Total Town Administrator/Selectmen/Moderator		20000	50000	0	0	0	70000

Finance		2015	2016	2017	2018	2019	Total
FINANCE	ACCOUNTS RECIEVABLE SOFTWARE CONVERSION	0	285000	0	0	0	285000
FINANCE	CASH MANAGEMENT SOFTWARE	24100	0	0	0	0	24100
Total Finance		24100	285000	0	0	0	309100

Information Technology		2015	2016	2017	2018	2019	Total
INFORMATION TECHNOLOGY	TELEPHONE SYSTEM UPGRADE	750000	0	0	0	0	750000
INFORMATION TECHNOLOGY	DOCUMENT ARCHIVING	0	250000	250000	250000	0	750000
INFORMATION TECHNOLOGY	NETWORK ASSESSMENT	60000	0	0	0	0	60000
INFORMATION TECHNOLOGY	COMMUNITY SENIOR CENTER DAS SYSTEM	0	0	0	100000	0	100000
Total Information Technology		810000	250000	250000	350000	0	1660000

Town Clerk		2015	2016	2017	2018	2019	Total
TOWN CLERK	PRESERVATION OF HISTORICAL RECORDS	100000	100000	100000	100000	0	400000



Town of Natick

FY 2015-2019 Capital Plan Summary

Department/Division	Description	2015	2016	2017	2018	2019	Total
TOWN CLERK	VOTING BOOTHS	40000	0	0	0	0	40000
Total Town Clerk		140000	100000	100000	100000	0	440000

Community Development		2015	2016	2017	2018	2019	Total
COMMUNITY DEVELOPMENT	N. MAIN & BACON INT. IMP. - (MATHWORKS MITIGATION)	0	0	0	0	0	0
COMMUNITY DEVELOPMENT	PARK, BACON & WALNUT ST NEIGHBOR. TRAFFIC IMP.	0	0	0	0	0	0
COMMUNITY DEVELOPMENT	SPEEN STREET TRAFFIC IMPROVEMENTS	0	0	0	0	0	0
COMMUNITY DEVELOPMENT	WETHERSFIELD NEIGHBORHOOD TRAFFIC IMPROVEMENTS	0	0	0	0	0	0
COMMUNITY DEVELOPMENT	KANSAS STREET RECONSTRUCTION ⁴	0	2000000	0	0	0	2000000
COMMUNITY DEVELOPMENT	MAIN STREET IMPROVEMENTS	280000	0	1250000	0	0	1530000
COMMUNITY DEVELOPMENT	ROUTE 27 IMPROVEMENTS - CONSTRUCTION ⁴⁵	0	11000000	0	0	0	11000000
COMMUNITY DEVELOPMENT	SPEEN STREET AND RELATED FEDEX TRAFFIC MITIGATION	0	0	0	0	0	0
COMMUNITY DEVELOPMENT	COCHITUATE AQUADUCT IMPROVEMENTS	0	0	0	0	0	0
COMMUNITY DEVELOPMENT	DOWNTOWN PARKING GARAGE	0	7000000	0	0	0	7000000
Total Community Development		280000	20000000	1250000	0	0	21530000

Facilities Management		2015	2016	2017	2018	2019	Total
FACILITIES MANAGEMENT	RENOVATION OF TOWN HALL OFFICES	0	400000	0	0	0	400000
FACILITIES MANAGEMENT	ADD NEW FACILITIES MANAGER TRUCK (F-150)	0	26000	0	0	0	26000
FACILITIES MANAGEMENT	TOWN HALL HVAC	110000	0	0	0	0	110000
FACILITIES MANAGEMENT	AIR HANDLER UNITS (COLE)	100000	0	0	0	0	100000
FACILITIES MANAGEMENT	WILSON - PARKING LOT EXPANSION	50000	0	0	0	0	50000
FACILITIES MANAGEMENT	REPLACE B-2 (VAN)	0	35000	0	0	0	35000
FACILITIES MANAGEMENT	CARPET REPLACEMENT - TOWN HALL	30000	30000	30000	0	0	90000
FACILITIES MANAGEMENT	DPW MAINT GARAGE HEATER REPLACEMENT	30000	0	0	0	0	30000
FACILITIES MANAGEMENT	RELOCATE METERS AT SOLAR PANELS	15000	0	0	0	0	15000
FACILITIES MANAGEMENT	EXTERIOR PAINTING (90 OAK ST)	15000	0	0	0	0	15000
FACILITIES MANAGEMENT	KENNEDY-REPLACE EXTERIOR WINDOWS	0	850000	0	0	0	850000
FACILITIES MANAGEMENT	KENNEDY-REPLACE LARGE HVAC UNITS	0	300000	300000	0	0	600000
FACILITIES MANAGEMENT	MEMORIAL- REPAVE PARKING AREAS	0	300000	0	0	0	300000
FACILITIES MANAGEMENT	KENNEDY-REPLACE CLASSROOM UNIVENTS + DDC	0	200000	0	0	0	200000
FACILITIES MANAGEMENT	BROWN- REPLACE UNIT VENTILATORS IN CLASSROOMS	0	170000	0	0	0	170000
FACILITIES MANAGEMENT	KENNEDY- REPLACE EXTERIOR DOORS	0	140000	0	0	0	140000
FACILITIES MANAGEMENT	WILSON-ADMINISTRATIVE CARPETS	0	20000	0	0	0	20000
FACILITIES MANAGEMENT	MEMORIAL-REPLACE EXTERIOR WINDOWS	0	0	1000000	0	0	1000000
FACILITIES MANAGEMENT	LILJA- ROOF REPLACEMENT	0	0	550000	0	0	550000



Town of Natick

FY 2015-2019 Capital Plan Summary

Department/Division	Description	2015	2016	2017	2018	2019	Total
FACILITIES MANAGEMENT	WILSON-REPLACE AUDITORIUM A/C COMPRESSORS	0	0	50000	0	0	50000
FACILITIES MANAGEMENT	BEN-HEM - REPLACE LIBRARY CARPET	0	0	25000	0	0	25000
FACILITIES MANAGEMENT	MEMORIAL-INSTALL FIRE SPRINKLER SYSTEM	0	0	0	550000	0	550000
FACILITIES MANAGEMENT	BROWN- ROOF REPLACEMENT	0	0	0	550000	0	550000
FACILITIES MANAGEMENT	KENNEDY- REPLACE VAT FLOOR TILE	0	0	0	300000	300000	600000
FACILITIES MANAGEMENT	KENNEDY-INSTALL FIRE SPRINKLER SYSTEM	0	0	0	0	850000	850000
FACILITIES MANAGEMENT	PUBLIC WORKS-SECOND FLOOR EXPANSION	248500	0	0	0	0	248500
FACILITIES MANAGEMENT	ROOF REPLACEMENT (90 OAK STREET)	0	0	0	0	160000	160000
FACILITIES MANAGEMENT	ROOF REPLACEMENT(FIRE STATION #3)	0	65000	0	0	0	65000
FACILITIES MANAGEMENT	PARTIAL ROOF REPLACEMENT (90 OAK STREET)	0	85000	0	0	0	85000
Total Facilities Management		598500	2471000	1955000	1400000	1310000	7734500
Total General Fund		8236710	31691560	17253560	5132060	5693560	67957450
less grants, subsidies, mitigation funds, etc...		-1008560	-14073560	-3508560	-1008560	-1008560	-20607800
Net General Fund		7228150	17618000	13745000	4123500	4685000	47349650

Notes

- ¹ Funded through M.G.L. Ch. 90 State Aid for Roadway Construction & Maintenance
- ² Funded only if grants are available
- ³ Funded through B.A.A./Marathon funds
- ⁴ Funded through the State
- ⁵ Funded/partially funded through project specific mitigation funds
- ⁶ Failed 2014 SATM (Combined with recreation and Parks Field Study)



Town of Natick

FY 2015-2019 Capital Plan Summary

Department/Division	Description	2015	2016	2017	2018	2019	Total
Enterprise Funds							
Water & Sewer Enterprise		2015	2016	2017	2018	2019	Total
WATER & SEWER ENTERPRISE	SEWER STATION GENERATORS	360000	0	0	250000	0	610000
WATER & SEWER ENTERPRISE	REPLACE GROUND WATER WELLS	300000	300000	0	0	0	600000
WATER & SEWER ENTERPRISE	SEWER PUMP STATION REPLACEMENT	230000	0	0	0	0	230000
WATER & SEWER ENTERPRISE	SEWER MAIN RELINING	150000	150000	150000	150000	150000	750000
WATER & SEWER ENTERPRISE	WATER METER RADIO TRANSMITTERS	100000	0	0	0	0	100000
WATER & SEWER ENTERPRISE	REPLACE W-16 (BACKHOE)	135000	0	0	0	0	135000
WATER & SEWER ENTERPRISE	INSTALL SEWER GRINDER PUMP	100000	0	0	0	0	100000
WATER & SEWER ENTERPRISE	REPLACE W-4 PICKUP TRUCK WITH SANDER AND PLOW	45000	0	0	0	0	45000
WATER & SEWER ENTERPRISE	MESSAGE BOARD	14000	0	0	0	0	14000
WATER & SEWER ENTERPRISE	PUBLIC WORKS-SECOND FLOOR EXPANSION	101500	0	0	0	0	101500
WATER & SEWER ENTERPRISE	REPLACE W-10 (1 TON UTILITY BODY TRUCK)	50000	0	0	0	0	50000
WATER & SEWER ENTERPRISE	BOOSTER PUMP - GLENRIDGE	0	375000	0	0	0	375000
WATER & SEWER ENTERPRISE	REPLACE W-19 VACTOR	0	250000	0	0	0	250000
WATER & SEWER ENTERPRISE	VFD INSTALLS & CONTROLS	0	180000	150000	0	0	330000
WATER & SEWER ENTERPRISE	REPLACE SCADA PLC/CPU EQUIPMENT	0	125000	0	0	0	125000
WATER & SEWER ENTERPRISE	REPLACE W-27 (1 TON WORK TRUCK)	0	45000	0	0	0	45000
WATER & SEWER ENTERPRISE	REPLACE W-2 (VEHICLE)	0	28000	0	0	0	28000
WATER & SEWER ENTERPRISE	ROUTE 30 WATER MAIN LOOP	0	0	420000	0	0	420000
WATER & SEWER ENTERPRISE	TOWN FOREST RESERVOIR WATER MAIN UPGRADE	0	0	360000	0	0	360000
WATER & SEWER ENTERPRISE	REPLACE W-23 (DUMP TRUCK)	0	0	225000	0	0	225000
WATER & SEWER ENTERPRISE	CAPT TOM'S BOOSTER PUMP	0	0	200000	0	0	200000
WATER & SEWER ENTERPRISE	REPACE WS#6 GENERATOR	0	0	47000	0	0	47000
WATER & SEWER ENTERPRISE	REPLACE W-12 (AIR COMPRESSOR)	0	0	30000	0	0	30000
WATER & SEWER ENTERPRISE	RUNNING BROOK/VESTA RD PUMP STATION	0	0	0	500000	0	500000
WATER & SEWER ENTERPRISE	SPRINGVALE TONKA FILTER MEDIA REPLACEMENT	0	0	0	300000	0	300000
WATER & SEWER ENTERPRISE	REPLACE W-29 2008 SERVICE TRUCK	0	0	0	53000	0	53000
WATER & SEWER ENTERPRISE	REPLACE W-8 (GENERATOR)	0	0	0	47000	0	47000
WATER & SEWER ENTERPRISE	REPLACE W-11 (AIR COMPRESSOR)	0	0	0	30000	0	30000
WATER & SEWER ENTERPRISE	REPLACE W-30 2010 VACTOR	0	0	0	0	250000	250000
WATER & SEWER ENTERPRISE	REPLACE W-24 2007 PICK UP TRUCK	0	0	0	0	35000	35000
WATER & SEWER ENTERPRISE	REPLACE EQUIPMENT TRAILERS	0	0	0	0	10000	10000
WATER & SEWER ENTERPRISE	WATER MAIN RELINING PHASE 6	0	0	0	0	0	0
WATER & SEWER ENTERPRISE	CHLORINE UPGRADE ELM BANK/PINE OAKS/MORSE POND	0	0	0	0	0	0
WATER & SEWER ENTERPRISE	SPRINGVALE IRON/MANGANESE DEWATERING PIT	0	0	0	0	0	0



Town of Natick

FY 2015-2019 Capital Plan Summary

Department/Division	Description	2015	2016	2017	2018	2019	Total
Total Water & Sewer Enterprise		1585500	1453000	1582000	1330000	445000	6395500
<i>Less grants, subsidies, etc.</i>		-150000	-150000	-150000	-150000	-250000	-850000
Net Water/Sewer (dependent upon rates)		1435500	1303000	1432000	1180000	195000	5545500
Sassamon Trace Enterprise		2015	2016	2017	2018	2019	Total
SASSAMON TRACE	PARKING LOT EXTENSION	0	20000	0	0	0	20000
SASSAMON TRACE	PAVING OF GOLF COURSE CART PATHS	0	10000	10000	10000	10000	40000
SASSAMON TRACE	SASSAMON TRACE IRRIGATION WELL	0	0	75000	0	0	75000
Total Sassamon Trace Enterprise		0	30000	85000	10000	10000	135000
Total All Funds		2015	2016	2017	2018	2019	Total
General Fund		8236710	31691560	17253560	5132060	5693560	67957450
Water/Sewer Enterprise		1585500	1453000	1582000	1330000	445000	6395500
Sassamon Trace		0	30000	85000	10000	10000	135000
Gross Capital Requests		\$9,822,210	\$33,174,560	\$18,920,560	\$6,472,060	\$6,148,560	\$74,487,950
<i>less subsidies/offsets</i>		-1158560	-14223560	-3658560	-1158560	-1258560	-21457800
Net Capital Requests		8663650	18951000	15262000	5313500	4890000	53030150

Article 32 - Capital Equipment - 2014 Fall Annual Town Meeting

<u>Item #</u>	<u>Department</u>	<u>Item</u>	<u>Funding Source</u>	<u>Amount</u>
1	Police Department	Cruiser Replacement	Capital Stab. Fund	\$ 120,000
2	Police Department	Parking Meter Upgrade	Tax Levy Borrowing	\$ 170,200
3	Fire Department	Replace Fire Pickup #3 Plow	Capital Stab. Fund	\$ 75,000
4	Fire Department	Purchase Additional Automated Stretcher	Capital Stab. Fund	\$ 14,000
5	Fire Department	Emergency Training Equipment	Capital Stab. Fund	\$ 10,000
6	Fire Department	Install Crosswalk Systems	Capital Stab. Fund	\$ 30,600
7	Public Works	Furniture and Fixtures	Capital Stab. Fund	\$ 50,000
8	Public Works	Replace M-2 Truck	Tax Levy Borrowing	\$ 100,000
9	Public Works	Replace Dumpsters	Capital Stab. Fund	\$ 12,500
10	Public Works	Replace Field Utility Tractor	Capital Stab. Fund	\$ 20,000
11	Community Services	Purchase Software - Scheduling	Capital Stab. Fund	\$ 25,000
12	Information Tech	Telephone System Upgrade	Tax Levy Borrowing	\$ 750,000
13	Town Clerk	Perservation of Historical Records	Capital Stab. Fund	\$ 100,000
14	Town Clerk	Voting Booths	Capital Stab. Fund	\$ 40,000
15	Water & Sewer	Replace W-16 - Backhoe	W/S Borrowing	\$ 135,000
16	Water & Sewer	Replace W-10 - 1 Ton Utility Body Truck	W/S Retained Earnings	\$ 50,000
17	Water & Sewer	Message Board	W/S Retained Earnings	\$ 14,000
Total Appropriation under Article 32				\$ 1,716,300
Funding Sources				
Capital Stab. Fund				\$ 497,100
Tax Levy Borrowing				\$ 1,020,200
W/S Borrowing				\$ 135,000
W/S Retained Earnings				\$ 64,000
Total Funding for Appropriations under Article 32				\$ 1,716,300

Article 33 - Capital Improvements - 2014 Fall Annual Town Meeting

<u>Item #</u>	<u>Department</u>	<u>Item</u>	<u>Funding Source</u>	<u>Amount</u>
1	Fire Department	Replace Door Security System	Capital Stab. Fund	\$ 44,250
2	Public Works	Roads & Sidewalks	Tax Levy Borrowing	\$ 350,000
3	Public Works	Replace Guardrail	Capital Stab. Fund	\$ 10,000
4	Community Services	Replace Dug Pond Pier	Tax Levy Borrowing	\$ 120,000
5	Community Services	Historical Monument Restoration	Capital Stab. Fund	\$ 15,000
6	Community Devel.	Main Street Improvements	Tax Levy Borrowing	\$ 280,000
7	Facilities	Air Handler (Cole Center)	Tax Levy Borrowing	\$ 100,000
8	Facilities	Exterior Painting 90 Oak Street	Capital Stab. Fund	\$ 15,000
9	Water & Sewer	Replace Ground Water Wells	W/S Borrowing	\$ 300,000
10	Water & Sewer	Sewer Main Relining	W/S Retained Earnings	\$ 150,000
11	Water & Sewer	Sewer Main Relining(MWRA I&I Removal Grant)	W/S Borrowing	\$ 969,000
Total Appropriation under Article 33				\$ 2,353,250
Funding Sources				
Capital Stabilization Fund				\$ 84,250
Tax Levy Borrowing				\$ 850,000
Water & Sewer Borrowing				\$ 1,269,000
Water & Sewer Retained Earnings				\$ 150,000
Total Funding for Appropriations under Article 33				\$ 2,353,250