

# TOWN ADMINISTRATOR BUDGET MESSAGE FISCAL YEAR 2005

**January 5, 2004**

The Honorable Board of Selectmen and the Residents of Natick it is with honor I submit the Town Administrator's Fiscal Year 2005 Budget.

The Fiscal Year 2005 Budget was developed with a set of revenue assumptions that are similar to Fiscal Year 2004. The FY2005 Budget assumes the commitment to local government on behalf of the Commonwealth will continue to recede, albeit a diminished rate.

The Fiscal Year 2005 budget assumes that we will receive 9% or \$907,616 dollars less from the Commonwealth than we did in the current fiscal year. In the FY03 to FY05 period the total decline in State Aid to Natick will be approximately \$3 million dollars or a 25% decline from the FY02 high point. We have not seen a similar decline in local aid in over ten years. Our ability to navigate the precipitous decline without significant disruption to services is a testimony to the organizations flexibility and the willingness on the part of our employees to participate in the preservation of services for the public. However, if the current trend of reductions in State Aid continues we will be forced to diminish or eliminate services or seek alternate actions.

## **REVENUE SUMMARY:**

- ◆ The Property Tax Levy is increased by the statutory limits as set by Proposition 2 1/2 - \$2.1 million dollars.
- ◆ New Growth is estimated at \$700,000 dollars for FY05 as compared to FY04 actual growth of \$756,915 dollars. This item was lowered to reflect the weaker general economy.
- ◆ The Debt Exclusion for the Wilson Middle School is \$625,000 dollars reflecting the annual debt costs associated with the project.
- ◆ State Aid has been reduced by 9% or \$907,616 dollars. If further reductions are made, operational budgets will have to be adjusted to accommodate for a cut deeper than 9%.
- ◆ Estimated Receipts are calculated to be \$9.67 million dollars, a \$322,700 dollar increase over FY04 estimates. It should be noted that the FY05 estimate is \$950,000 dollars less than FY03's performance primarily due to a reduction in Investment Income, Special Assessments, Conversion to PAYT from a flat fee and reduction in occupancy certificate for new commercial properties.

- ◆ Free Cash usage is projected to be \$2.5 million dollars. This is consistent with the budget projections presented to Town Meeting in October. We are reserving the remaining balance of \$1.4 million dollars for the FY06 budget.
- ◆ The stabilization account is being used as projected to support existing debt. Usage in FY05 is \$750,000 dollars.
- ◆ Overlay Surplus; funds available after all abatement applications for multiple tax years will be used in FY05 and FY06.

Total revenue increases from \$81,812,418 dollars in FY04 to \$83,794,486 dollars in FY05 or \$1,980,913 dollars a 2.4% increase.

### **EXPENDITURE SUMMARY:**

As we began preparing the FY05 Budget all departments were asked to level fund their services. The exception was the School Department that was given a general budget guideline consistent with the education reform act.

The only change in departmental budgets are those changes that are the result of contractual obligations and personnel by-law step increases. Most employees are at the top of their pay scale as a result of their length of employment.

To the great credit of the department heads and employees this goal was met. Listed below are expenditure activities of note:

- ◆ The FY05 General Government Budget (all operating departments except the School Department) decreases by (\$148,114) dollars or -.5%.
- ◆ The Education Budget (includes Natick Public School System and Keefe Technical School) increase 2.5% or \$873,439 dollars.
- ◆ The employee insurance portion of the budget has increase by 9.3% or \$800,000 dollars primarily due to anticipated health insurance premium increases.
- ◆ \$460,000 dollars is being allocated for the deficit associated with the golf course enterprise fund as a result of bonding fully the development costs for the course. This amount will be sufficient regardless of the pending decision to either close the course or continue to operate the course.
- ◆ We are funding a \$300,000 supplement for this winter's snow removal activity.
- ◆ The Fire Department is fully staffed a 20 firefighters per shift consistent with analysis presented for the October Town Meeting. The Fire Department's budget as a result of reduced projected overtime costs is \$152,042 less than FY04's budget.
- ◆ The General Government Operating Budget includes the consolidation of the Highway Division and Sanitation Division's budget. This consolidation will allow the current five day a week collection schedule to be reduced to four days. The additional day savings will provide the Highway Department with a labor

- crew for projects and provide for bulky goods pick-up on Mondays instead of Saturday's eliminating over \$40,000 per year of overtime. The consolidation of the Department and the reduced tipping fees and results in a budget savings of \$162,000 dollars while improving the productivity of the work force. In addition to this change the Public Works Administration budget includes the addition of the former Sanitation Division Supervisor into a new role of Environmental Compliance/Training Officer for the department. This individual will also continue monitoring contract compliance and renewal for our sanitation services.
- ◆ Public Works Land Facilities includes filling one vacancy and expanding the outsourcing of services for park maintenance and tree trimming. This department has had two vacant positions since FY03.
  - ◆ The Community Development Department's budget includes funding for a full time building inspector and funds for additional technical inspections. These allocations are anticipated in order to accomplish the department's workload as the Natick Mall expansion progresses.
  - ◆ The Town Comptroller's budget includes the new position of Procurement Officer. This position will ensure that goods and services are purchased according to all applicable state and local law and will assist department personnel in developing bid specifications and purchase orders for the most competitive pricing available.
  - ◆ The Debt Service portion of the Budget declines from \$7.1 million dollars in FY04 to \$6.8 million dollars in FY05 as a result of refinancing to lower interest rates and final payment on older debt issues.
  - ◆ The reserve fund returns to a \$250,000 dollar allocation.
  - ◆ The Contributory Retirement System's appropriation increases by 4.5% as required by PERAC, the state agency that regulates the retirement funding schedule.
  - ◆ Capital Spending: The FY05 budget has \$605,000 dollars allocated for capital spending. This allocation will provide for \$2.2 million dollars of capital equipment replacements and improvements through a combination of one-time payments and five year debt payments. The types of equipment replacements range from police cruisers to field maintenance equipment. The capital improvements upgrades range from improvements to the fire alarm system at the Kennedy School to assisting in rebuilding Locker Park. The full five year plan will be distributed as a separate document within two weeks. It should be noted that FY05 capital expenditures are the first significant series of capital expenditure since FY02.
  - ◆ The entire expenditure side of the budget increases 2.4% or \$1,980,913 dollars.

**The Fiscal Year 2005 Budget is in balance.**

As we move forward with the Fiscal Year 2005 budget deliberations it will become clear to observers and participants alike that we can manage our way through these difficult times. I am confident that through our collective efforts we will find the balance that will continue to provide for the residents of Natick the quality of services that makes Natick a wonderful place to live and to work.

It is an honor to serve the residents of Natick. The employees of the Town will continue to do their best to guide the organization. Thank you.

Sincerely,

Philip E. Lemnios  
Town Administrator

## FY05 REVENUE AND EXPENDITURE SUMMARY

3-Jan-04

Revenue Summary	FY04	FY05-Projected	\$\$ Difference	%% Change
<b>Real Estate/Property Taxes</b>				
Base Tax Levy	53,521,724	55,616,682	\$ 2,094,958	3.9%
Statutory 2 1/2 Increase	1,338,043	1,390,417	\$ 52,374	3.9%
Growth in Tax Base	756,915	700,000	\$ (56,915)	-7.5%
Debt Exclusion Override	317,000	625,000	\$ 308,000	97.2%
<b>Total Tax Levy</b>	<b>\$ 55,933,682</b>	<b>\$ 58,332,099</b>	<b>\$ 2,398,417</b>	<b>4.3%</b>
<b>Intergovernmental Resources State Aid)</b>				
Education Items	5,675,997	5,165,157	\$ (510,840)	-9.0%
General Government Items	4,408,623	4,011,847	\$ (396,776)	-9.0%
<b>Projected Net State Aid</b>	<b>\$ 10,084,620</b>	<b>\$ 9,177,004</b>	<b>\$ (907,616)</b>	<b>-9.0%</b>
<b>Local Receipts</b>				
Estimated Receipts	9,357,000	9,679,700	\$ 322,700	3.4%
Intergovernmental Transfer	1,900,000	2,005,683	\$ 105,683	5.6%
Available Funds (Free Cash)	2,469,240	2,500,000	\$ 30,760	1.2%
Stabilization Fund	750,000	750,000	\$ -	0.0%
Overlay Surplus	1,000,000	1,000,000	\$ -	0.0%
Other Available Funds	319,031	350,000	\$ 30,969	9.7%
	<b>\$ 15,795,271</b>	<b>\$ 16,285,383</b>	<b>\$ 490,112</b>	<b>3.1%</b>
<b>TOTAL RECEIPTS</b>	<b>\$ 81,813,573</b>	<b>\$ 83,794,486</b>	<b>\$ 1,980,913</b>	<b>2.4%</b>

Expenditure Summary	FY04	FY05-Projected	\$\$ Difference	%% Change
General Government	23,211,680	23,063,566	\$ (148,114)	-0.6%
School Budget	34,937,546	35,810,985	\$ 873,439	2.5%
Insurance	8,591,533	9,391,395	\$ 799,862	9.3%
Property Insurance	309,500	337,500	\$ 28,000	9.0%
Pension Total	3,701,400	3,867,963	\$ 166,563	4.5%
Non-Contrib.. Retirement	228,319	191,513	\$ (36,806)	-16.1%
Debt & Interest	7,076,733	6,808,030	\$ (268,703)	-3.8%
Reserve Fund	536,070	250,000	\$ (286,070)	-53.4%
Capital Improvements	192,000	605,000	\$ 413,000	215.1%
Stabilization Fund	-	429,677	\$ 429,677	-
	<b>\$ 78,784,781</b>	<b>\$ 80,755,629</b>	<b>\$ 1,987,351</b>	<b>2.5%</b>
<b>Other</b>				
State & County Assessments	840,678	861,695	\$ 21,017	2.5%
Cherry Sheet Offsets	304,373	311,982	\$ 7,609	2.5%
Tax Title	5,000	5,000	\$ -	0.0%
Overlay	1,073,347	1,100,181	\$ 26,834	2.5%
Unpaid Bills from Previous Fiscal Year	1,394	-	\$ (1,394)	-100.0%
Snow Removal Supplement	369,000	300,000	\$ (69,000)	-18.7%
Golf Course Deficit	435,000	460,000	\$ 25,000	5.7%
	<b>\$ 3,028,792</b>	<b>\$ 3,038,858</b>	<b>\$ 10,066</b>	<b>0.3%</b>
<b>TOTAL EXPENDITURES</b>	<b>\$ 81,813,573</b>	<b>\$ 83,794,487</b>	<b>\$ 1,980,914</b>	<b>2.4%</b>
<b>NET EXCESS / (DEFICIT)</b>	<b>\$ 0</b>	<b>\$ (0)</b>	<b>\$ (0)</b>	<b>\$ (0)</b>

## FY05 Departmental Budget Summary

Department	FY04 Budget	FY05 Budget	Dollar Difference	Percent Change
School	\$ 33,898,552	\$ 34,746,016	\$ 847,464	2.5%
Reg. Technical School	\$ 1,038,994	\$ 1,064,969	\$ 25,975	2.5%
Sub-Total:	<b>\$ 34,937,546</b>	<b>\$ 35,810,985</b>	<b>\$ 873,439</b>	<b>2.5%</b>
Emergency Mgmt	\$ 1,100	\$ 1,100	-	0.0%
Fire	\$ 5,571,047	\$ 5,419,005	\$ (152,042)	-2.7%
Police	\$ 4,602,279	\$ 4,550,187	\$ (52,092)	-1.1%
Street Lighting	\$ 301,000	\$ 227,000	\$ (74,000)	-24.6%
PW Admin	\$ 274,083	\$ 349,732	\$ 75,649	27.6%
PW Bldg. Maint.	\$ 1,277,179	\$ 1,283,931	\$ 6,752	0.5%
PW Engineering	\$ 243,020	\$ 242,188	\$ (832)	-0.3%
PW Equipment Maint	\$ 832,213	\$ 840,298	\$ 8,085	1.0%
PW Highway Maint/Sanitation/Recycling	\$ 3,181,629	\$ 3,018,787	\$ (162,842)	-5.1%
PW Land Facilities	\$ 476,276	\$ 564,780	\$ 88,504	18.6%
Bd. Of Health	\$ 325,924	\$ 325,335	\$ (589)	-0.2%
COA	\$ 194,420	\$ 195,383	\$ 963	0.5%
Bus Service	\$ 190,926	\$ 181,652	\$ (9,274)	-4.9%
Parks and Rec	\$ 501,604	\$ 486,761	\$ (14,843)	-3.0%
Human Services	\$ 57,677	\$ 51,844	\$ (5,833)	-10.1%
Veterans Services	\$ 157,232	\$ 156,886	\$ (346)	-0.2%
Morse Library	\$ 1,346,315	\$ 1,356,146	\$ 9,831	0.7%
Bacon Free Library	\$ 88,897	\$ 88,819	\$ (78)	-0.1%
Assessing	\$ 426,870	\$ 399,273	\$ (27,597)	-6.5%
Board of Selectmen	\$ 511,216	\$ 506,029	\$ (5,187)	-1.0%
Community Development	\$ 522,805	\$ 600,189	\$ 77,384	14.8%
Finance Committee	\$ 7,060	\$ 7,060	-	0.0%
Information Systems	\$ 781,942	\$ 782,648	\$ 706	0.1%
Parking Enforcement	\$ 110,504	\$ 111,747	\$ 1,243	1.1%
Personnel Board	\$ 1,500	\$ 1,000	\$ (500)	-33.3%
Registrar of Voters	\$ 32,720	\$ 51,470	\$ 18,750	57.3%
Weights & Measures	\$ 13,496	\$ 13,496	-	0.0%
Town Clerk	\$ 188,613	\$ 196,057	\$ 7,444	3.9%
Town Treasurer	\$ 182,588	\$ 189,802	\$ 7,214	4.0%
Town Collector	\$ 285,006	\$ 298,681	\$ 13,675	4.8%
Town Comptroller	\$ 224,039	\$ 280,280	\$ 56,241	25.1%
Legal Services	\$ 292,500	\$ 276,500	\$ (16,000)	-5.5%
Town Report	\$ 4,500	\$ 6,000	\$ 1,500	33.3%
Arts Council	\$ 700	\$ 700	-	0.0%
Comm. for the Disabled	\$ 1,300	\$ 1,300	-	0.0%
Historical Comm	\$ 1,000	\$ 1,000	-	0.0%
Historic Distric Comm	\$ 500	\$ 500	-	0.0%
Sub-Total:	<b>\$ 23,211,680</b>	<b>\$ 23,063,566</b>	<b>\$ (148,114)</b>	<b>-0.6%</b>
Debt Service	\$ 7,076,733	\$ 6,808,030	\$ (268,703)	-3.8%
Employee Insurance	\$ 8,951,533	\$ 9,391,395	\$ 439,862	4.9%
Property Insurance	\$ 309,500	\$ 337,500	\$ 28,000	9.0%
Reserve Fund	\$ 536,070	\$ 250,000	\$ (286,070)	-53.4%
Contributory Retirement	\$ 3,701,400	\$ 3,867,963	\$ 166,563	4.5%
Non-Contributory Retirement	\$ 228,319	\$ 191,513	\$ (36,806)	-16.1%
	<b>\$ 20,803,555</b>	<b>\$ 20,846,401</b>	<b>\$ 42,846</b>	<b>0.2%</b>
<b>Total:</b>	<b>\$ 78,952,781</b>	<b>\$ 79,720,952</b>	<b>\$ 768,171</b>	<b>1.0%</b>

## FY05 BUDGET ANALYSIS

<b>Total Budget</b>		<b>\$ 83,794,486</b>
<b>Less</b>	<b>Unclassified</b>	
	Debt	\$ (6,808,030)
	Health Insurance	\$ (9,391,395)
	Property/Liability Insurance	\$ (337,500)
	Reserve Fund	\$ (250,000)
	Retirement	\$ (3,867,963)
	Non-Contrib Ret.	\$ (191,513)
	Capital Improvements	\$ (605,000)
		<u>\$ (21,451,401)</u>
<b>Less</b>	<b>Other Assesments</b>	
	Overlay Reserve	\$ (1,100,181)
	State Assesments	\$ (861,695)
	Cherry Sheet Off-Sets	\$ (311,982)
	Golf Course Deficit	\$ (460,000)
	Snow Supplement	\$ (300,000)
	Tax Title Forclosure	\$ (5,000)
		<u>\$ (3,038,858)</u>
<b>Operating Budget</b>		<b>\$ 59,304,227</b>
<b>Less</b>	School	\$ (35,810,985)
	Police	\$ (4,550,187)
	Fire	\$ (5,419,005)
	Public Works	\$ (6,360,334)
	Library	\$ (1,444,964)
		<u>\$ (53,585,475)</u>
<b>Balance Remaining For All Other Functions:</b>		<b><u>\$ 5,718,752</u></b>

## NATICK STATE AID SUMMARY

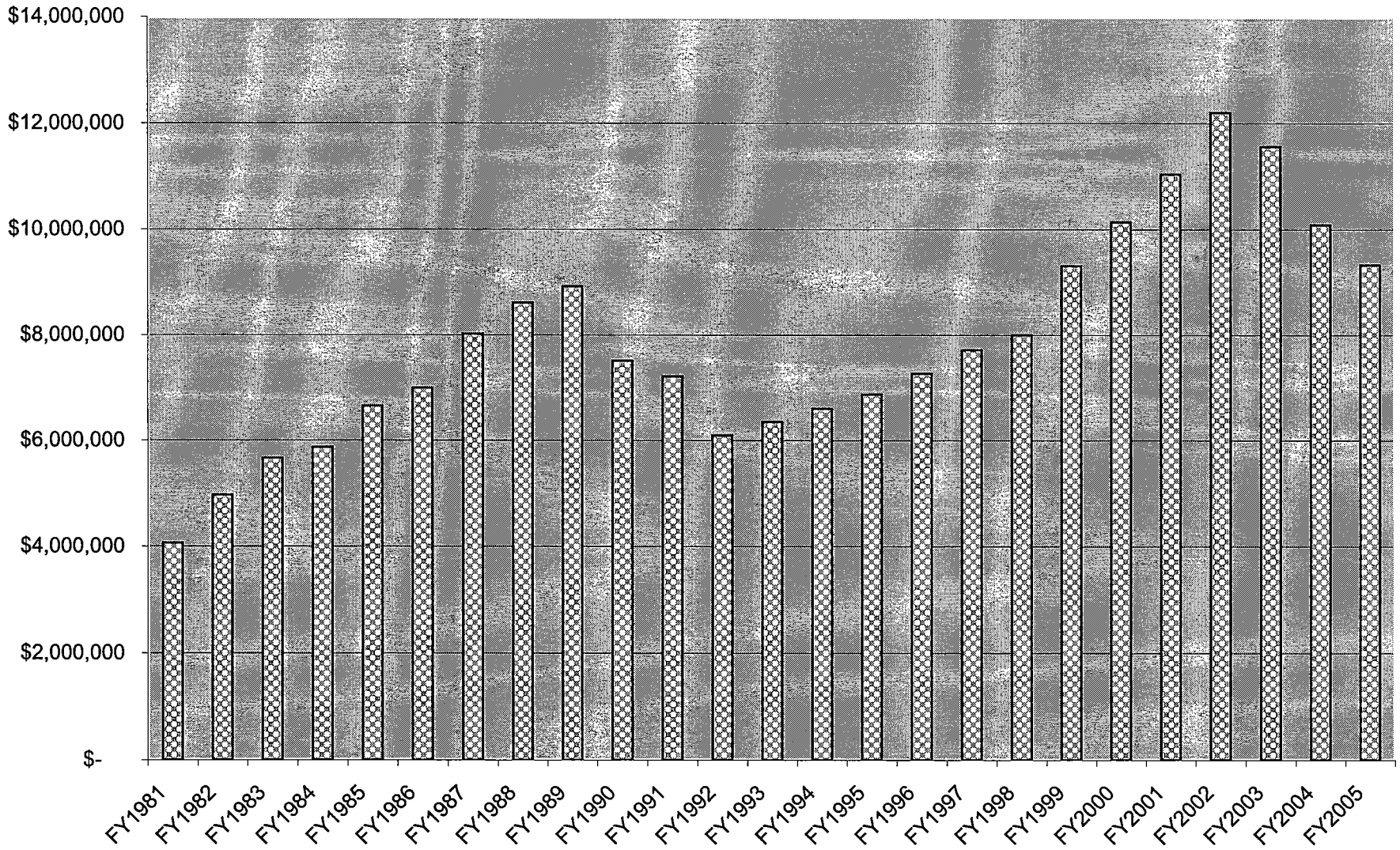
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	FY02	FY03	FY04	FY05 <i>Projected</i>
<b>A. EDUCATION</b>				
<b>Distributions and Reimbursements</b>				
1 Chapter 70	\$ 4,931,682	\$ 4,931,682	\$ 3,945,346	\$ 3,590,265
2 School Transportation	\$ 175,168	\$ 155,205	\$ -	\$ -
3 School Construction	\$ 1,475,035	\$ 1,475,035	\$ 1,460,284	\$ 1,328,858
4 Retired Teachers' Pensions				
5 Charter School Tuition Reimbursement			\$ 5,610	\$ 5,105
<b>Off-Set Items-Reserve for Direct Expenditure</b>				
6 Racial Equity	\$ 261,164	\$ 272,465	\$ 247,382	\$ 225,118
8 School Lunch	\$ 16,086	\$ 17,067	\$ 17,375	\$ 15,811
9 Aid to Reduce Class Size				
<b>Sub-Total, All Education Items</b>	<b>\$ 6,859,135</b>	<b>\$ 6,851,454</b>	<b>\$ 5,675,997</b>	<b>\$ 5,165,157</b>
<b>B. GENERAL GOVERNMENT</b>				
<b>Distributions and Reimbursements</b>				
1 Lottery, Beano & other Charity Games	\$ 2,435,049	\$ 2,207,372	\$ 2,069,792	\$ 1,883,511
2 Additional Assistance	\$ 2,444,348	\$ 2,071,591	\$ 1,942,474	\$ 1,767,651
3 Highway Fund	\$ 50,241			
4 Local Share of Racing Taxes				
5 Regional Public Libraries				
6 Police Career Incentive	\$ 167,389	\$ 193,498	\$ 198,346	\$ 180,495
7 Urban Renewal Projects				
8 Veterans Benefits	\$ 15,714	\$ 47,759	\$ 26,370	\$ 23,997
9 Exemptions: Vets, Blind & Surviving Spouse	\$ 42,980	\$ 43,468	\$ 43,124	\$ 39,243
10 Exemptions: Elderly	\$ 40,487	\$ 37,667	\$ 35,593	\$ 32,390
11 State Owned Land	\$ 100,227	\$ 66,587	\$ 53,308	\$ 48,510
11A Mitigation Account				
<b>Off-Set Items-Reserve for Direct Expenditure</b>				
12 Public Libraries	\$ 42,989	\$ 36,091	\$ 39,616	\$ 36,051
<b>Sub-Total, All General Government</b>	<b>\$ 5,339,424</b>	<b>\$ 4,704,033</b>	<b>\$ 4,408,623</b>	<b>\$ 4,011,847</b>
<b>C. TOTAL ESTIMATED RECEIPTS FOR FISCAL YEAR</b>	<b>\$ 12,198,559</b>	<b>\$ 11,555,487</b>	<b>\$ 10,084,620</b>	<b>\$ 9,177,004</b>
<b>Dollar Change From Previous Year</b>		<b>\$ (643,072)</b>	<b>\$ (1,470,867)</b>	<b>\$ (907,616)</b>
<b>PerCentage Change</b>		<b>-5.27%</b>	<b>-12.73%</b>	<b>-9.00%</b>

**NATICK STATE AID  
HISTORY  
FY81-FY2004**

	Receipt		Dollar Change		%% Change
FY1981	\$ 4,061,561				
FY1982	\$ 4,968,150	\$	906,589		22.3%
FY1983	\$ 5,668,562	\$	700,412		14.1%
FY1984	\$ 5,874,359	\$	205,797		3.6%
FY1985	\$ 6,655,132	\$	780,773		13.3%
FY1986	\$ 6,999,288	\$	344,156		5.2%
FY1987	\$ 8,018,747	\$	1,019,459		14.6%
FY1988	\$ 8,609,621	\$	590,874		7.4%
FY1989	\$ 8,919,035	\$	309,414		3.6%
<b>FY1990</b>	<b>\$ 7,510,169</b>	<b>\$</b>	<b>(1,408,866)</b>		<b>-15.8%</b>
<b>FY1991</b>	<b>\$ 7,217,108</b>	<b>\$</b>	<b>(293,061)</b>		<b>-3.9%</b>
<b>FY1992</b>	<b>\$ 6,098,055</b>	<b>\$</b>	<b>(1,119,053)</b>		<b>-15.5%</b>
FY1993	\$ 6,354,096	\$	256,041		4.2%
FY1994	\$ 6,602,744	\$	248,648		3.9%
FY1995	\$ 6,871,644	\$	268,900		4.1%
FY1996	\$ 7,270,092	\$	398,448		5.8%
FY1997	\$ 7,719,148	\$	449,056		6.2%
FY1998	\$ 7,998,361	\$	279,213		3.6%
FY1999	\$ 9,308,406	\$	1,310,045		16.4%
FY2000	\$ 10,135,000	\$	826,594		8.9%
FY2001	\$ 11,036,046	\$	901,046		8.9%
FY2002	\$ 12,198,559	\$	1,162,513		10.5%
<b>FY2003</b>	<b>\$ 11,555,487</b>	<b>\$</b>	<b>(643,072)</b>		<b>-5.3%</b>
<b>FY2004</b>	<b>\$ 10,084,620</b>	<b>\$</b>	<b>(1,470,867)</b>		<b>-12.7%</b>
<b>FY2005</b>	<b>\$ 9,177,004</b>	<b>\$</b>	<b>(907,616)</b>		<b>-9.0%</b>

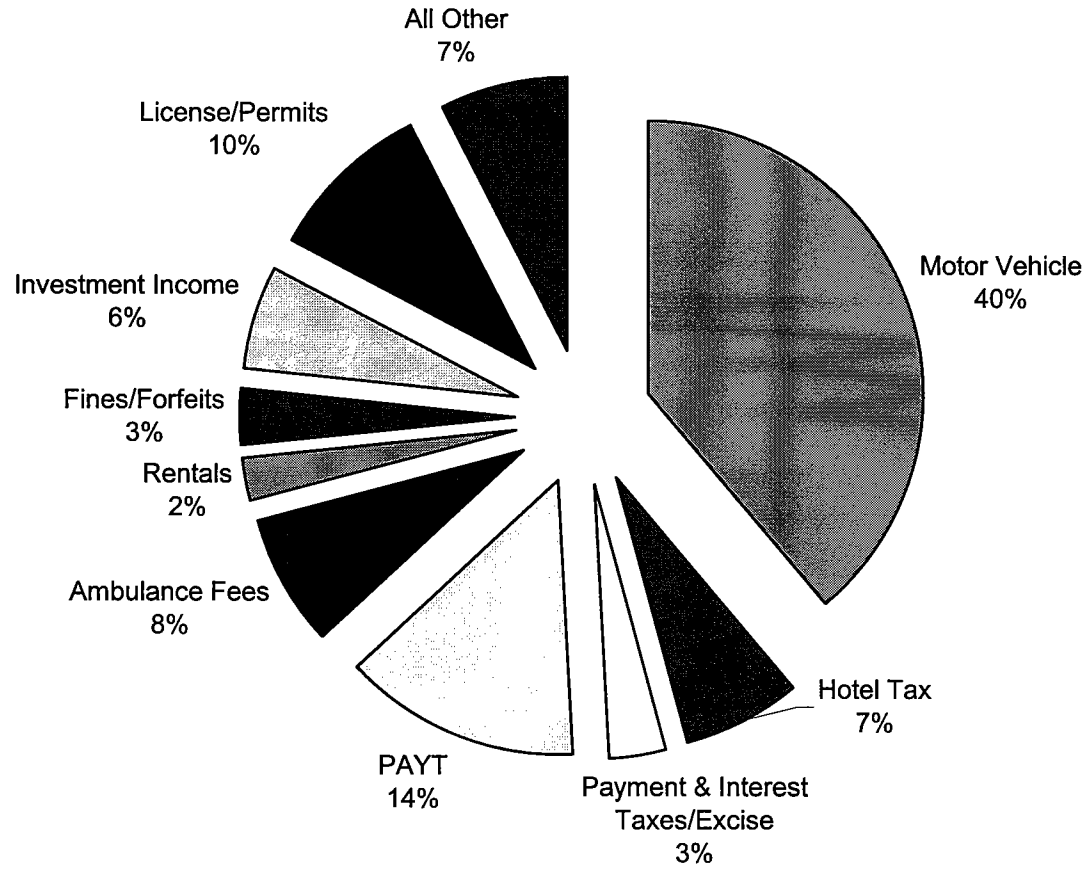
### STATE AID FY81-FY2005



**ESTIMATED RECEIPT HISTORY**  
**FISCAL YEAR 2003 THROUGH FISCAL YEAR 2005**

Receipt	FY03 Actual	FY04 Estimate	FY05 Estimate	Difference FY05 vs FY04	%% Change FY05 vs FY04	Difference FY05 vs FY03	%% Change FY05 vs FY03
Motor Vehicle	\$ 3,681,214	\$ 3,720,000	\$ 3,750,000	\$ 30,000	0.8%	\$ 68,786	1.9%
Hotel Tax	\$ 653,061	\$ 650,000	\$ 675,000	\$ 25,000	3.8%	\$ 21,939	3.4%
Payment & Interest Taxes/Excise	\$ 388,315	\$ 325,000	\$ 325,000	\$ -	0.0%	\$ (63,315)	-16.3%
Payment in Lieu of Taxes	\$ 12,208	\$ 12,000	\$ 12,000	\$ -	0.0%	\$ (208)	-1.7%
PAYT	\$ 1,621,500	\$ 1,200,000	\$ 1,350,000	\$ 150,000	12.5%	\$ (271,500)	-16.7%
<b><u>Other Charges for Services</u></b>							
Police Special Duty Service Charges	\$ 33,664	\$ 25,000	\$ 20,000	\$ (5,000)	-20.0%	\$ (13,664)	-40.6%
Ambulance Fees	\$ 752,436	\$ 750,000	\$ 750,000	\$ -	0.0%	\$ (2,436)	-0.3%
Rentals	\$ 300,325	\$ 250,000	\$ 240,000	\$ (10,000)	-4.0%	\$ (60,325)	-20.1%
Recreation	\$ 82,681	\$ 100,000	\$ 80,000	\$ (20,000)	-20.0%	\$ (2,681)	-3.2%
<b><u>Other Departmental Revenue</u></b>							
Fines/Forfeits	\$ 313,205	\$ 325,000	\$ 325,000	\$ -	0.0%	\$ 11,795	3.8%
Other Departmental Revenue	\$ 464,256	\$ 375,000	\$ 415,000	\$ 40,000	10.7%	\$ (49,256)	-10.6%
Investment Income	\$ 785,377	\$ 500,000	\$ 600,000	\$ 100,000	20.0%	\$ (185,377)	-23.6%
License/Permits	\$ 927,158	\$ 850,000	\$ 950,000	\$ 100,000	11.8%	\$ 22,842	2.5%
Special Assessments	\$ 276,072	\$ 150,000	\$ 55,000	\$ (95,000)	-63.3%	\$ (221,072)	-80.1%
<b><u>Miscellaneous Non-Recurring</u></b>							
Additional Lottery aid	\$-	\$-	\$-				
Tax Per Chap 59 Sec D (%% Occup.)	\$ 358,948	\$ 125,000	\$ 150,000	\$ 25,000	20.0%	\$ (208,948)	-58.2%
<b>Total Estimated Receipts:</b>	<b>\$ 10,650,421</b>	<b>\$ 9,357,000</b>	<b>\$ 9,697,000</b>	<b>\$ 340,000</b>	<b>3.6%</b>	<b>\$ (953,421)</b>	<b>-9.0%</b>

# FY05 Estimated Receipts



**ESTIMATED RECEIPT HISTORY**  
**FISCAL YEAR 1998 THROUGH FISCAL YEAR 2004**

Receipt	Actual Receipts					Estimate FY04	3Yr Average FY01 - FY03	Estimate FY05
	FY99	FY00	FY01	FY02	FY03			
Motor Vehicle	\$ 3,232,814	\$ 3,065,303	\$ 3,744,668	\$ 4,156,493	\$ 3,681,214	\$ 3,720,000	\$ 3,860,791	\$ 3,750,000
Hotel Tax	\$ 598,492	\$ 636,757	\$ 629,801	\$ 751,424	\$ 653,061	\$ 650,000	\$ 678,095	\$ 675,000
Payment & Interest Taxes/Excise	\$ 368,251	\$ 536,218	\$ 301,198	\$ 340,906	\$ 388,315	\$ 325,000	\$ 343,473	\$ 325,000
Payment in Lieu of Taxes	\$ 56,087	\$ 96,226	\$ 12,440	\$ 12,290	\$ 12,208	\$ 12,000	\$ 12,313	\$ 12,000
PAYT					\$ 1,621,500	\$ 1,200,000		\$ 1,350,000
<b><u>Other Charges for Services</u></b>								
Police Special Duty Service Charges	\$ 22,908	\$ 20,877	\$ 42,682	\$ 35,031	\$ 33,664	\$ 25,000	\$ 37,126	\$ 20,000
Ambulance Fees	\$ 414,083	\$ 453,261	\$ 480,529	\$ 722,513	\$ 752,436	\$ 750,000	\$ 651,826	\$ 750,000
Rentals	\$ 202,820	\$ 193,904	\$ 214,760	\$ 244,181	\$ 300,325	\$ 250,000	\$ 253,089	\$ 240,000
Recreation	\$ 99,165	\$ 113,792	\$ 107,060	\$ 113,330	\$ 82,681	\$ 100,000	\$ 101,024	\$ 80,000
<b><u>Other Departmental Revenue</u></b>								
Fines/Forfeits	\$ 343,144	\$ 429,483	\$ 442,436	\$ 384,134	\$ 313,205	\$ 325,000	\$ 379,925	\$ 325,000
Other Departmental Revenue	\$ 209,179	\$ 313,588	\$ 372,005	\$ 396,338	\$ 464,256	\$ 375,000	\$ 410,867	\$ 415,000
Investment Income	\$ 1,358,610	\$ 1,136,623	\$ 1,262,268	\$ 812,780	\$ 785,377	\$ 500,000	\$ 953,475	\$ 600,000
License/Permits	\$ 735,932	\$ 965,253	\$ 1,058,870	\$ 807,221	\$ 927,158	\$ 850,000	\$ 931,083	\$ 950,000
Special Assessments	\$ 99,231	\$ 114,818	\$ 62,968	\$ 196,725	\$ 276,072	\$ 150,000	\$ 178,589	\$ 55,000
<b><u>Miscellaneous Non-Recurring</u></b>								
Additional Lottery aid			\$ 381,067		\$-	\$-	\$ 127,022	\$-
Tax Per Chap 59 Sec D (% Occup.)			\$ 81,621	\$ 112,177	\$ 358,948	\$ 125,000	\$ 184,249	\$ 150,000
<b>Total Estimated Receipts:</b>	<b>\$ 7,740,717</b>	<b>\$ 8,076,103</b>	<b>\$ 9,194,372</b>	<b>\$ 9,085,542</b>	<b>\$ 10,650,421</b>	<b>\$ 9,357,000</b>	<b>\$ 9,643,445</b>	<b>\$ 9,697,000</b>

TOWN OF NATICK  
 LEVY LIMIT SUMMARY  
 FY2000 - FY2006

Update Date: 01/02/2004  
 Print Date: 1/2/2004

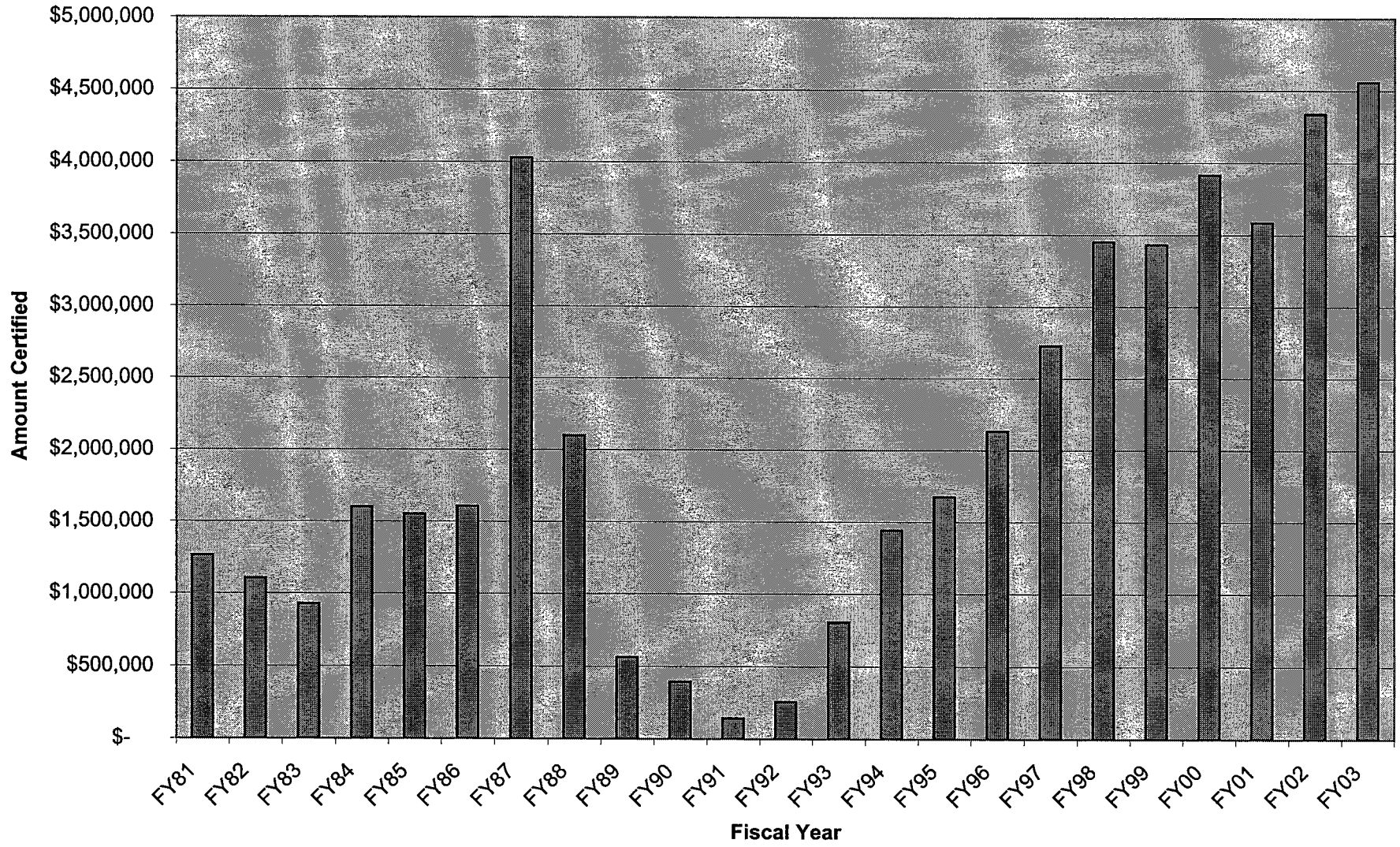
Components	Fiscal Year 2000 Levy Actual	Fiscal Year 2001 Levy Actual	Fiscal Year 2002 Levy Actual	Fiscal Year 2003 Levy Actual	Fiscal Year 2004 Levy Actual	Fiscal Year 2005 Levy Estimated	Fiscal Year 2006 Levy Estimated
Prior Year Levy Limit	45,081,560	46,895,817	49,430,917	51,491,942	53,521,724	55,616,682	57,707,099
Proposition 2 1/2% Levy Increase	1,127,039	1,172,395	1,235,773	1,287,299	1,338,043	1,390,417	1,442,677
New Construction Growth	683,689	935,705	825,252	742,483	756,915	700,000	725,000
Operational Override	-	427,000	-	-	-	-	-
Net Levy Increase	1,810,728	2,535,100	2,061,025	2,029,782	2,094,958	2,090,417	2,167,677
Levy Limit	46,892,288	49,430,917	51,491,942	53,521,724	55,616,682	57,707,099	59,874,776
Debt Exclusion Levy	-	-	86,498	639,000	317,000	625,000	625,000
<b>Total Tax Levy</b>	<b>46,892,288</b>	<b>49,430,917</b>	<b>51,578,440</b>	<b>54,160,724</b>	<b>55,933,682</b>	<b>58,332,099</b>	<b>60,499,776</b>

**Massachusetts Department of Revenue  
Division of Local Services  
Municipal Databank/Local Aid Section**

**Fiscal Year 1981 - 2003 Free Cash**

<b>Fiscal Year</b>	<b>Free Cash</b>
FY81	\$ 1,264,718
FY82	\$ 1,105,162
FY83	\$ 927,811
FY84	\$ 1,600,756
FY85	\$ 1,551,263
FY86	\$ 1,605,378
FY87	\$ 4,027,981
FY88	\$ 2,098,045
FY89	\$ 563,348
FY90	\$ 394,668
FY91	\$ 143,153
FY92	\$ 256,598
FY93	\$ 804,603
FY94	\$ 1,442,721
FY95	\$ 1,675,191
FY96	\$ 2,131,823
FY97	\$ 2,728,405
FY98	\$ 3,450,176
FY99	\$ 3,431,756
FY00	\$ 3,913,775
FY01	\$ 3,584,494
FY02	\$ 4,337,157
FY03	\$ 4,557,525

### FY81-FY2003 Certified Free Cash



Town of Natick  
Statement of Free Cash  
Fiscal Year 2004 and Fiscal YEAR 2005 Uses

**Free Cash Certification Submitted (Opening Balance):** \$ 4,557,525

**Usage:**

**Proposed Annual Fall Town Meeting October 21st, 2003**

Article 1	Omnibus Budget Fiscal Year 2004	\$	(448,448)
Article 8	Collective Bargaining Settlements	\$	(4,000)
Article 11	Unpaid Bills	\$	(1,394)
Article 12	FC to Reduce Tax Rate	\$	(206,163)
	<b>Sub-Total Usage Fall 2003 Annual Town Meeting</b>	\$	<b>(660,005)</b>

**Free Cash Use To Support FY05 Budget** \$ (2,500,000)

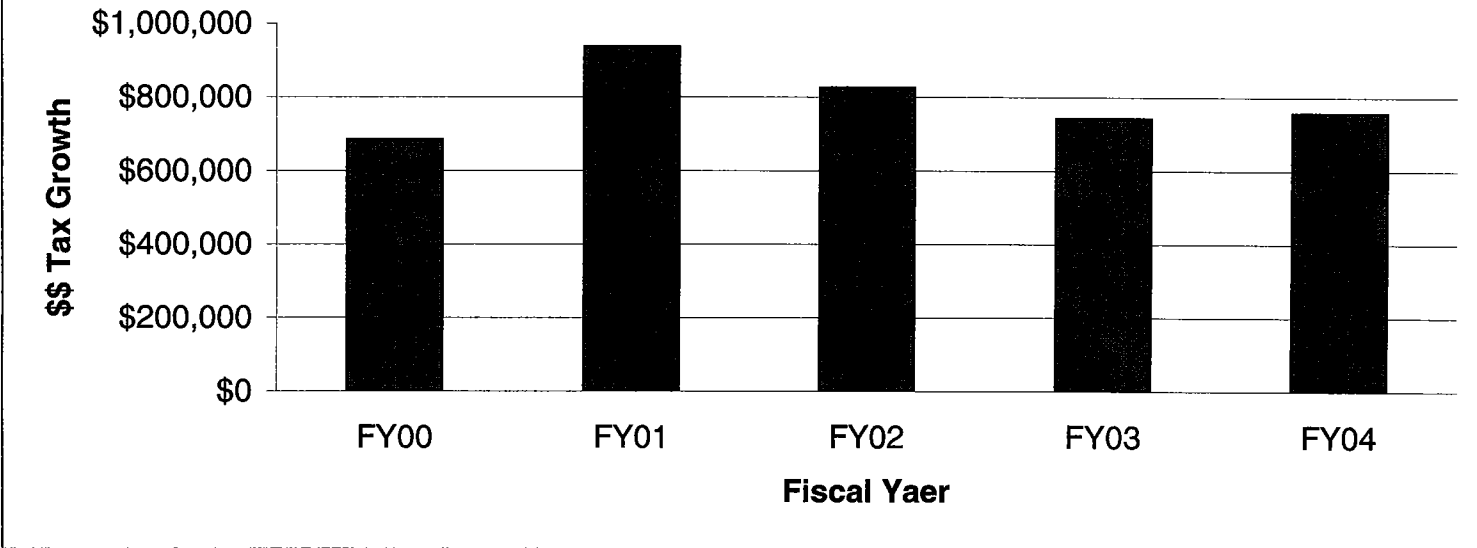
**Remaining Free Cash For Emergencies** \$ 1,397,520

## FIVE (5) YEAR CONSTRUCTION GROWTH HISTORY

Fiscal Years FY2000 - FY2004

	Fiscal Year 2000	Fiscal Year 2001	Fiscal Year 2002	Fiscal Year 2003	Fiscal Year 2004
Residential New Value	35,362,450	31,722,400	32,360,400	44,518,800	24,863,700
Commercial New Value	9,884,980	30,162,780	32,416,120	14,314,980	306,321
Total Taxable Valuation	3,100,885,010	3,878,632,775	4,084,707,645	4,394,385,885	5,498,901,660
Tax Rate / \$1,000 Assessed Valuation	\$15.12	\$12.74	\$12.62	\$12.32	\$10.17
Residential Tax Growth	\$534,327	\$479,643	\$412,271	\$561,827	\$306,321
Commercial Tax Growth	\$149,362	\$456,062	\$412,981	\$180,656	\$450,594
<b>Total Tax Growth</b>	<b>\$683,689</b>	<b>\$935,705</b>	<b>\$825,252</b>	<b>\$742,483</b>	<b>\$756,915</b>
Total Tax Levy	\$46,885,382	\$49,413,782	\$51,549,010	\$54,138,834	\$55,923,830

### Five (5) Year Construction Growth

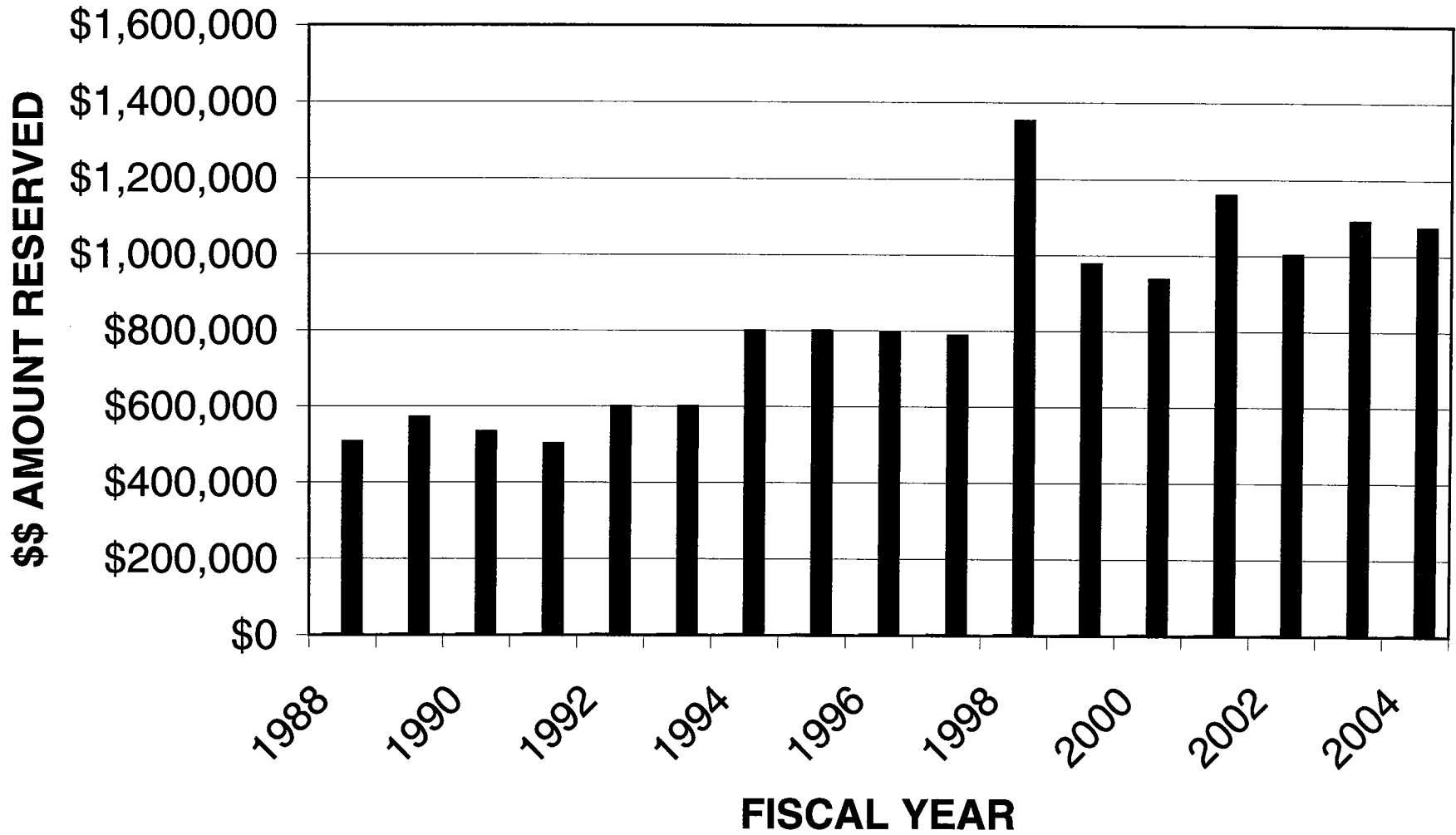


**Massachusetts Department of Revenue**  
**Division of Local Services**  
**Municipal Databank/Local Aid Section**

**Fiscal Year 1988 - 2004 Overlay Reserve as a Percent of Tax Levy**

<b>Municipality</b>	<b>DOR Code</b>	<b>FY</b>	<b>Overlay Reserve</b>	<b>Tax Levy</b>	<b>Overlay as % of Levy</b>
NATICK	198	1988	506,185	24,772,382	2.04%
	198	1989	570,684	27,115,135	2.10%
	198	1990	532,729	28,506,589	1.87%
	198	1991	500,959	29,580,338	1.69%
	198	1992	600,000	30,594,013	1.96%
	198	1993	600,000	31,566,074	1.90%
	198	1994	800,000	33,050,076	2.42%
	198	1995	800,000	34,526,590	2.32%
	198	1996	795,353	38,640,056	2.06%
	198	1997	788,268	39,211,030	2.01%
	198	1998	1,352,485	43,251,848	3.13%
	198	1999	977,347	44,996,424	2.17%
	198	2000	937,674	46,885,381	2.00%
	198	2001	1,158,386	49,413,782	2.34%
	198	2002	1,002,277	51,549,010	1.94%
	198	2003	1,090,891	54,138,834	2.01%
	198	2004	1,073,347	55,923,830	1.92%
			14,086,585	663,721,392	2.12%

# OVERLAY RESERVE HISTORY



Recommended FY2005  
Capital Equipment and Improvements

Create Date: 12/12/2003  
Update Date: 01/02/2004  
Print Date: 1/2/2004

Location	Project Description	Capital Requests FY2005	FY2005 Direct Expense	5 Year Debt Repayment FY06 - FY10	Water&Sewer	Other Sources	
Kennedy Middle School	Repair & Seal Ext Brick & Concrete	30,000	30,000				
Kennedy Middle School	Fire Alarm System	200,000		200,000			
Kennedy Middle School	Replace Temperature Control System	60,000		60,000			
Kennedy Middle School	Fire Sprinkler System	400,000		400,000			
School Maintenance	Replace 1989 Pickup Truck	35,000	35,000				
DPW Highway	Replace (3) Mack Dump Trucks (134,000 each)	402,000		402,000			
DPW Highway	Winter Deicing Systems	6,000	6,000				
DPW Maintenance	Replace M1 (1994 Ford Bronco)	28,000	28,000				
DPW Maintenance	Antifreeze Recycling Machine	2,800	2,800				
DPW Water & Sewer	Replace A2 (1992 Ford Explorer)	28,000			28,000		
DPW Water & Sewer	Replace W25 & W28 Service Trucks (40,000 each)	80,000			80,000		
DPW LFNR	Replace LF13 Tractor (John Deere 18 yrs old)	45,000	45,000				
DPW LFNR	Field Tractor & Trailer	18,000	18,000				
DPW Building Maintenance	Maintenance Van (New)	27,000	27,000				
All Locations	General Building Reserve / System Replacements	120,000	120,000				
DPW Sanitation	S-1 Small Packer	80,000		80,000			
DPW Sanitation	Replace Dumpsters (6) (1,200 each)	7,200	7,200				
Police Cruisers	Replace (5) Cruisers (30,000 each)	150,000	150,000				
Police Cruisers	Mobile Video Recorders (2)	7,000	7,000				
Fire Vehicles	Replace (2) Admin Vehicles (32,000 each)	64,000	64,000				
Fire Pumper	Replace Engine 3	350,000		350,000			
Fire Ambulance	Replace Ambulance	25,000	25,000				
Recreation Department	Replace Gymnasium Floor	30,000	5,000			25,000	
Cole Recreation Center	HVAC Install Roof Air Systems	20,000	10,000			10,000	
Recreation Department	Loker Park - Installation of Playground Equipment	10,000	10,000				
Recreation Department	Raze Caretaker Bldg	15,000	15,000				
<b>Totals</b>		<b>\$ 2,240,000</b>	<b>\$ 605,000</b>	<b>\$ 1,492,000</b>	<b>\$ 108,000</b>	<b>\$ 35,000</b>	
						<b>\$ 2,240,000</b>	ChkBal

Police Cruisers	\$ 150,000
Town Buildings	\$ 125,000
Ambulance	\$ 50,000
Annual Recurring Expenditure:	\$ 325,000

COMPLETE ALLOCATIONS	PERSONNEL	FRINGE	EXPENSES	TOTAL
WATER SERVICE	\$ 742,344	\$ -	\$ 934,450	\$ 1,676,794
SEWER SERVICE	575,293	-	317,500	892,793
MWRA SERVICE	-	-	3,670,856	3,670,856
UTILITY BILLING COLLECTOR	80,283	-	79,700	159,983
RETIREMENT COSTS	-	553,245	-	553,245
HEALTH, MEDICARE, LIFE, INS.	-	318,246	-	318,246
DEBT	-	-	1,896,829	1,896,829
RESERVE	-	-	200,000	200,000
<b>SUBTOTAL - DIRECT</b>	<b>1,397,920</b>	<b>871,491</b>	<b>7,099,335</b>	<b>9,368,746</b>

PERCENTAGE ALLOCATIONS	PERSONNEL	FRINGE	EXPENSES	TOTAL
DPW ADMINISTRATION	\$ 110,238	\$ 37,481	\$ 9,052	\$ 156,771
BUILDING MAINTENANCE	38,699	13,158	122,736	174,593
ENGINEERING SERVICES	156,346	53,158	8,934	218,438
EQUIPMENT MAINTENANCE	173,232	58,899	167,112	399,243
HIGHWAY MAINTENANCE	44,116	14,999	77,711	136,826
PUBLIC SAFETY	196,112	66,678	12,595	275,385
FINANCIAL / ADMINISTRATIVE	251,369	85,465	135,503	472,337
DEBT SERVICE	-	-	87,715	87,715
PROPERTY INSURANCE	-	-	84,375	84,375

<b>SUBTOTAL - GENERAL FUND</b>	<b>970,112</b>	<b>329,838</b>	<b>705,733</b>	<b>2,005,683</b>
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TOTAL OPERATING COSTS	2,368,032	1,201,329	7,805,068	11,374,429
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<b>INTERGOVERNMENTAL TRANSFER</b>	<b>2,005,683</b>
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