



# *Town of Natick*

FY 2011 Budget

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## **Section XII: Capital**



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## Capital

### INTRODUCTION

Everything the Town does, from providing services to its residents and citizens, to equipping employees to effectively perform their jobs, requires the existence of certain basic physical assets. These assets include streets, water mains, parks, buildings, large equipment and technology. They must be purchased, maintained and replaced on a timely basis or their usefulness in providing public services will diminish. The Town's five-year Capital Improvement Program and annual Capital Budget are developed to ensure adequate capital investment in the Town's assets.

### FIVE-YEAR CAPITAL PROGRAM

A five-year capital improvement program is an important part of any organization's overall budgeting process. Multi-year planning allows proper staging and sequencing of capital projects to even out spikes and make funding needs more predictable. Capital investment requirements can be uneven, sometimes involving unique large projects such as a new fire engine or a new school building. Other capital investment needs are recurring. We will continue to refine the five-year planning process to identify – and hopefully fund - an appropriate annual level of capital investment.

The Town Administrator's Financial Management Principles provide that a minimum of 8% of general fund revenues should be set aside annually to fund capital needs, inclusive of cash appropriations and the subject year's debt budget. Not included in this target are those capital improvements and equipment purchases funded through debt exclusion, Enterprise Fund or Intergovernmental or other sources such as Chapter 90, mitigation funds, etc. Ideally, this target should provide for a minimum of 10% of general fund revenues set aside in support of annual capital budget given the size of the Town's capital assets, however, the Town's current fiscal situation makes such a target unrealistic. Even with the additional capital appropriations made at the 2009 Fall Annual Town Meeting, Natick did not meet even the recommended 8% target in FY 2010.



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## Capital Planning - Town Administrator Recommended Policy

thru 2009 Fall Town Meeting

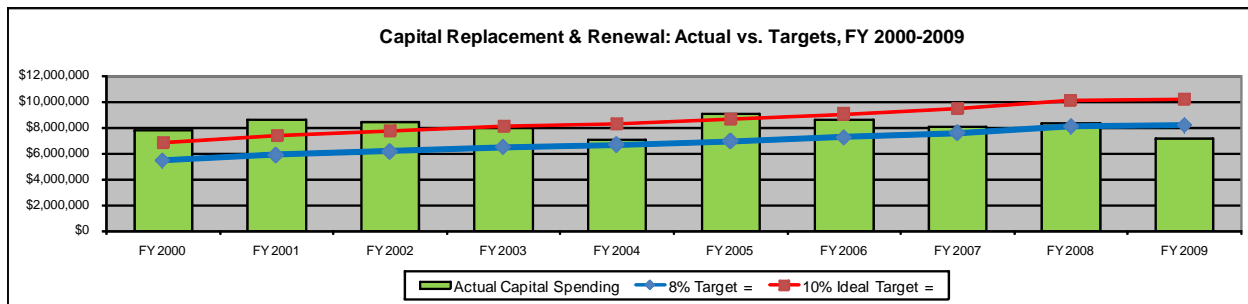
The numbers shown below reflect ONLY General Fund Revenues & Expenditures.

	FY 2006	FY 2007	FY 2008	FY 2009	FY 2010
<b>Total Revenues</b>	\$ 90,521,793	\$ 94,546,948	\$ 100,954,999	\$ 102,021,869	\$ 103,933,898
Target:	8%	8%	8%	8%	8%
<b>8% (minimum) Target =</b>	\$ 7,241,743	\$ 7,563,756	\$ 8,076,400	\$ 8,161,750	\$ 8,314,712
Target:	10%	10%	10%	10%	10%
<b>10% (ideal) Target =</b>	\$ 9,052,179	\$ 9,454,695	\$ 10,095,500	\$ 10,202,187	\$ 10,393,390
<b>Actual Capital Spending</b>					
Cash	\$ 680,647	\$ 906,128	\$ 1,077,378	\$ 293,900	\$ 300,940
Debt Service	\$ 7,993,438	\$ 7,213,658	\$ 7,243,778	\$ 6,915,198	\$ 7,158,758
<b>Total Capital Spending</b>	\$ 8,674,085	\$ 8,119,786	\$ 8,321,156	\$ 7,209,098	\$ 7,459,698
<b>Total Cap. Spending As %</b>	<b>9.58%</b>	<b>8.59%</b>	<b>8.24%</b>	<b>7.07%</b>	<b>7.18%</b>

### Notes:

FY 2006-2009 columns reflect actual Town Meeting Appropriations and borrowing authorizations; some projects were subsequently deferred.

This continues a trend over the last 10 years concerning capital investment. FY 2000-2009 Capital Investment is shown below:



Eventually, this delayed and deferred approach to capital investment will cost the Town more than it would to replace and renew its infrastructure regularly. Economic necessity has dictated – and will continue to dictate for the near future – that capital investment be less than desired for the Town of Natick and most local and state governments nationwide.

### FINANCING METHODS

Traditionally, there are four potential methods for financing the Town's capital investments:

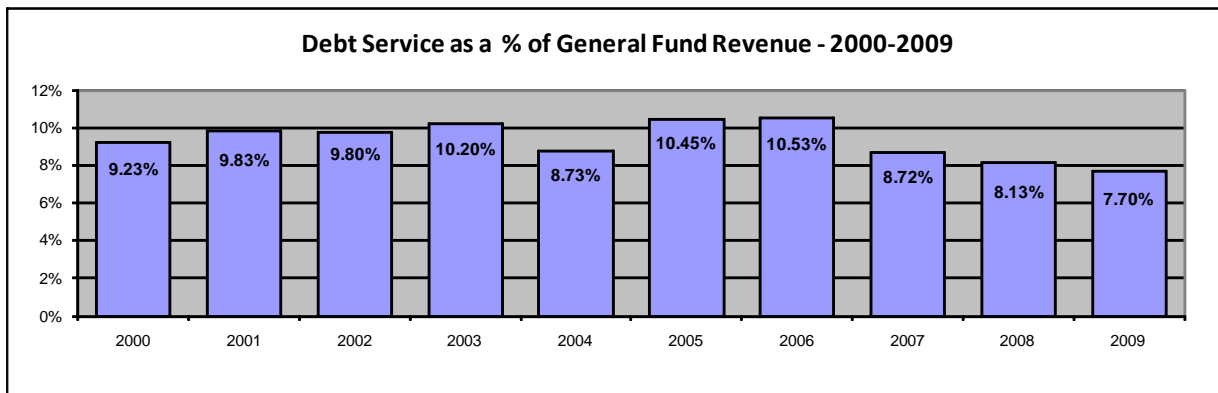


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- **Available Funds (Free Cash)** – The town regularly appropriates monies from the general fund and the enterprise funds to finance short-term, small capital investment projects. Examples of available funds are free cash and enterprise fund retained earnings. For FY 2011, the recommended amount of financing using the general fund and/or free cash is \$350,000.
- **Stabilization Fund** – Appropriations out of the stabilization fund can be used for any purpose, but do require a higher threshold (2/3 of Town Meeting) to be used as a funding source. Although used exclusively as a capital reserve in the past, no usage of Stabilization Fund monies are recommended for FY 2011 at this time, as the need to maintain adequate reserves is as important in the current fiscal climate as is capital renewal and replacement.
- **Debt Service** – The Town has traditionally financed large capital projects or purchases through borrowing. The resulting debt obligations are appropriated under the General Fund Tax Levy (either within the levy limit or from a voter approved debt exclusion) or from Enterprise Funds.

Over the last 10 years, the Town's General Fund Debt service has ranged significantly as a percentage of general fund revenue. As Indicator 10 of the Town's Financial Indicators, the chart below shows the wide range of debt service as a percentage of General Fund Revenue, from a high of 10.53% in 2006 to a low of 7.70% in FY 2009.



It is important to monitor how much debt the community has at any one point in time and determine what impact the amount of debt service has on the operating budget and the taxpayers. Credit rating agencies monitor the amount of debt a community has just like they monitor individual credit. A variety of factors, including the level of debt service/annual revenues and level of debt service/capita and per household are evaluated by credit rating agencies.

Positively for Natick, the community has a reasonable level of serviceable debt. Not only has debt service per capita remained well within recommended levels at between 8%-10.5% (debt service of 20% of operating revenues is considered a problem and 10% is considered acceptable) but has been decreasing since FY 2006. Future issuance of debt should be timed so as to minimize its impact upon the operating budget. This can be achieved by timing new issuances with retirement

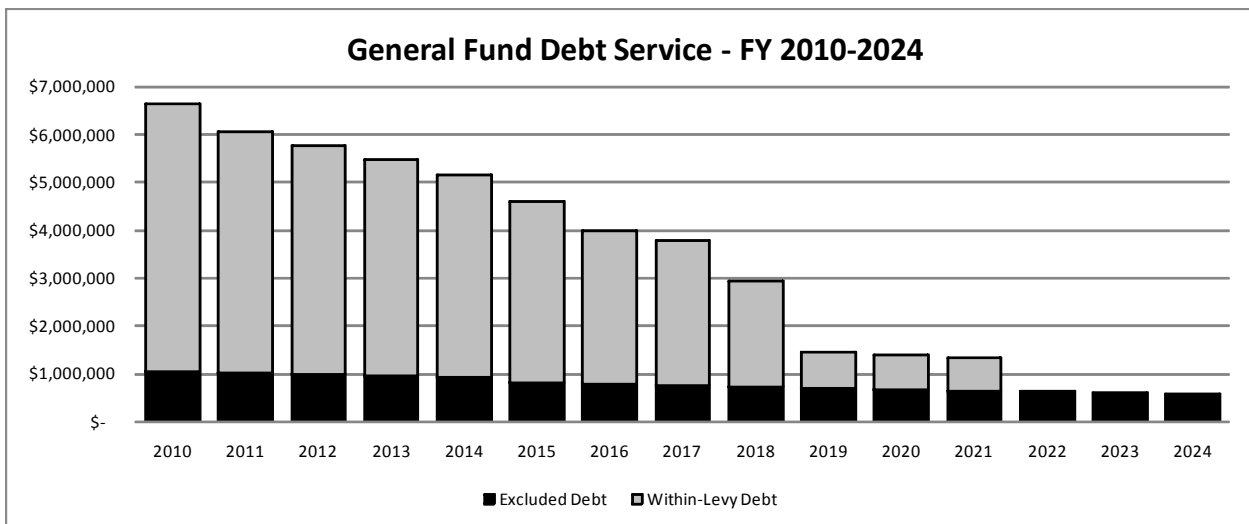


# Town of Natick

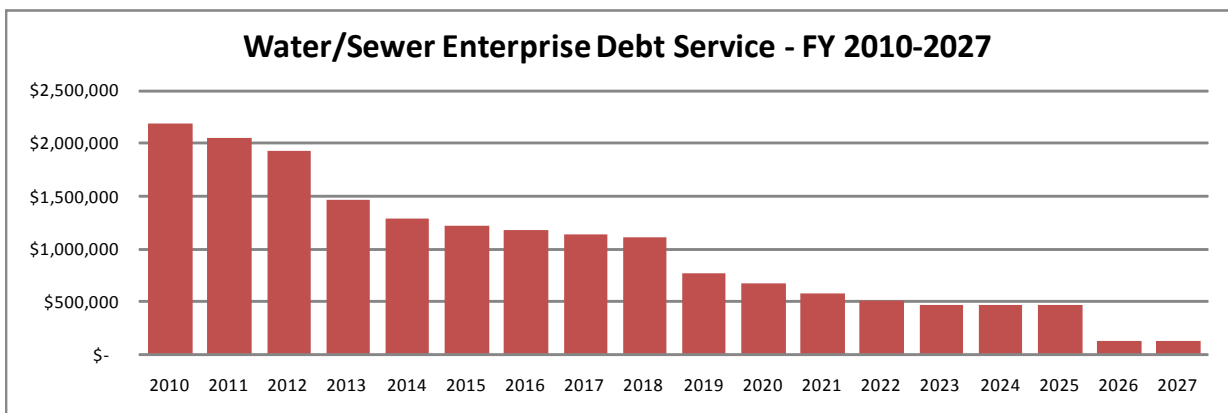
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of current debt service and following the Town Administrator's Recommended Financial Policies on issuing large debt projects (over \$1,000,000) outside of the tax levy.

Looking into the future, the charts below show the Town's debt curves for the next fifteen years by fund. General Fund Debt steadily decreases every year going forward. This, of course, will change as new projects are funded through the use of debt. As a general rule, however, this debt curve should be utilized so as to not increase the debt burden upon the overall budget by selectively timing when and how much new debt to issue annually in support of capital renewal and replacement.



Water/Sewer Enterprise debt also declines annually from FY 2010-2027, though the rate of decline is different than the General Fund.

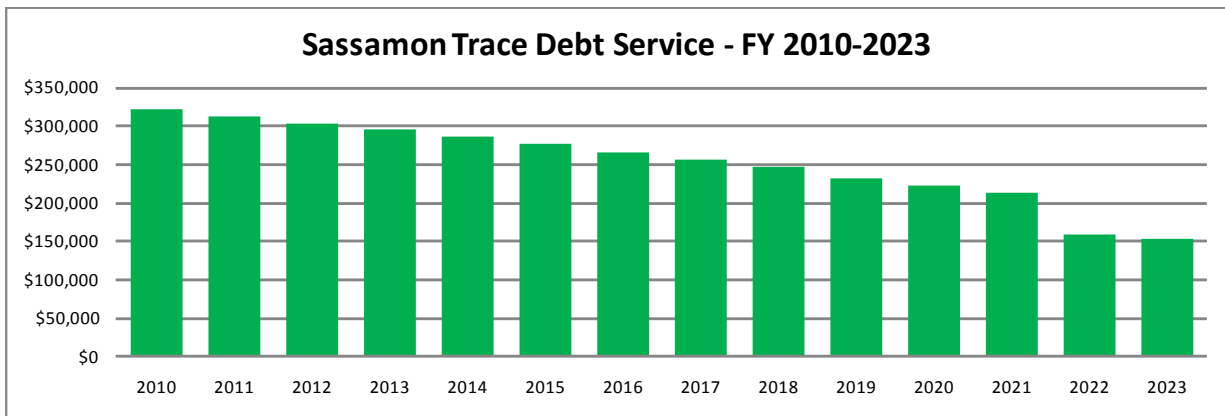


Finally, the Debt Service for Sassamon Trace steadily declines as interest payments decline until FY 2021, until it is paid off entirely in FY 2023.



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- **Other Sources** – The Town uses dedicated state aid and grant funding to finance capital investment when these funds are available.

Unfortunately, economic necessity has limited available funding from most of these sources and forced staff to recommend a significantly reduced capital plan for FY 2010. Although we hope that the strides made over the last few years can see us through until such time that the fiscal health of the Town and the Commonwealth improves to allow for adequate capital investment, it is very uncertain at this time that FY 2011 will be that time.

**FY 2011-2015 CAPITAL IMPROVEMENT PROGRAM**

The FY 2011-2015 Capital Improvement Program is attached on the following pages. All told, there are requests for nearly \$56,800,000 of capital improvements, equipment and infrastructure. This amount of money is necessary to maintain the hundreds of millions of dollars the Town has invested in its properties, equipment and operations.

The guiding principle in making recommendations for funding as the Spring 2010 Annual Town Meeting approaches will remain unchanged: capital projects and equipment which is the most critical and necessary for the continued operation of General Fund and Water & Sewer Operations will take priority. This will leave many important projects for both the Public Schools and the General Government unfunded at this point in time because the additional debt service costs should not be incurred in the current fiscal climate and/or the necessary cash is not available.

Those projects that are being deferred, however, cannot be forgotten because failure to replace and renew capital assets in a timely manner leads to costlier replacements in the future. We continue to hope that this deferral is only for one-to-two years – and that the capital equipment and infrastructure of the community can sustain longer than previously intended. As funds become more available, replacing capital items on a more frequent and cyclical basis will be a key to maximizing the protection of Natick’s assets.

Department	Project Title	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	Total
<b>Morse Institute Library</b>							
Morse Institute Library	FURNITURE REPLACEMENT	12500	12500	0	0	0	25000
Morse Institute Library	LIBRARY SECURITY SYSTEM	55000	0	0	0	0	55000
Morse Institute Library	PHOTO SERVER AND MICROFILM READER	0	16000	0	0	0	16000
<b>Sub-total Morse Institute Library</b>		<b>67500</b>	<b>28500</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>96000</b>
<b>Police Department</b>							
Police Department	CRUISER REPLACEMENT	155900	178900	183900	188900	193900	901500
Police Department	EOC CONFIGURATION	163420	0	0	0	0	163420
Police Department	FIREARMS	10600	10600	0	0	0	21200
Police Department	RADIOS	10400	0	0	0	0	10400
Police Department	TRAFFIC MONITORING EQUIPMENT (LIDAR/RADAR)	10000	0	0	0	0	10000
Police Department	SPEED EDUCATION UNIT	16000	0	0	0	0	16000
Police Department	MOTOR VEHICLE CRASH DIAGRAMMING EQUIPMENT	18500	0	0	0	0	18500
Police Department	REPLACE VOTER COMPARATOR, EAST NATICK VOTER RECEIV	30000	0	0	0	0	30000
Police Department	LIVE SCAN FINGERPRINT SYSTEM	27000	0	0	0	0	27000
Police Department	RECONFIGURE DISPATCH CENTER	200000	0	0	0	0	200000
<b>Sub-total Police Department</b>		<b>641820</b>	<b>189500</b>	<b>183900</b>	<b>188900</b>	<b>193900</b>	<b>1398020</b>
<b>Fire Department</b>							
Fire Department	MOBILE DATA TERMINALS/ COMPUTERS ON APPARATUS.	70000	0	0	0	0	70000
Fire Department	FIRE HOSE <i>(funded at 2009 SATM @ \$25,000)</i>	25000	25000	0	0	0	50000
Fire Department	REPLACE AMBULANCE	180000	0	0	0	0	180000
Fire Department	CONSTRUCTION OF TRAINING FACILITY	250000	0	0	0	0	250000
Fire Department	REPLACE CAR 2	45000	0	0	0	0	45000
Fire Department	REPLACE FIRE PICKUP 3/PLOW	58000	0	0	0	0	58000
Fire Department	IMPROVE FIRE GROUND REPEATER SYSTEM	105000	0	0	0	0	105000
Fire Department	REPLACE LADDER 2 / PLATFORM	0	950000	0	0	0	950000
Fire Department	REPLACE ENGINE 2/OLD ENGINE 4	0	0	0	500000	0	500000
Fire Department	REPLACE 2001 FIRE PUMPER	0	0	0	0	500000	500000
<b>Sub-total Fire Department</b>		<b>733000</b>	<b>975000</b>	<b>0</b>	<b>500000</b>	<b>500000</b>	<b>2708000</b>
<b>Public Works - Building Maintenance</b>							
Public Works - Building Maintenance	CARPETS (MUNICIPAL BUILDINGS)	16000	0	0	0	0	16000
Public Works - Building Maintenance	5 ROOF TOP UNITS (DPW)	175000	0	0	0	0	175000
Public Works - Building Maintenance	AIR HANDLER UNITS (COLE)	48000	0	0	0	0	48000
Public Works - Building Maintenance	BOILER REMOVAL (COLE)	25000	0	0	0	0	25000
Public Works - Building Maintenance	REPLACE B-3	30000	0	0	0	0	30000
Public Works - Building Maintenance	ROOF TOP UNIT (SENIOR CENTER)	65000	0	0	0	0	65000
Public Works - Building Maintenance	LOBBY (SENIOR CENTER)	31500	0	0	0	0	31500
Public Works - Building Maintenance	REPLACE FAULTY STEAM TRAPS AND RETURN AT 90 OAK	59500	0	0	0	0	59500
Public Works - Building Maintenance	EXTERIOR PAINTING (ELIOT SCHOOL)	0	75000	0	0	0	75000
Public Works - Building Maintenance	EXTERIOR PAINTING (90 OAK)	0	30000	0	0	0	30000
Public Works - Building Maintenance	ROOF (90 OAK STREET)	0	135000	0	0	0	135000
Public Works - Building Maintenance	REROOF DPW VEHICLE STORAGE GARAGE	0	165000	0	0	0	165000
Public Works - Building Maintenance	REPLACE FAULTY STEAM TRAPS AT ELIOT SCHOOL	0	24000	0	0	0	24000

Department	Project Title	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	Total
Public Works - Building Maintenance	REPLACE B-2	0	0	30000	0	0	30000
<b>Sub-total Public Works - Building Maintenance</b>		<b>450000</b>	<b>429000</b>	<b>30000</b>	<b>0</b>	<b>0</b>	<b>909000</b>
<b>Public Works - Engineering</b>							
Public Works - Engineering	CH90 ROAD IMPROVEMENTS	750000	750000	750000	750000	750000	3750000
Public Works - Engineering	WILLOW ST. DRAINAGE IMPROVEMENTS	200000	0	450000	0	0	650000
Public Works - Engineering	ROADWAY IMPROVEMENTS OAK STREET	2000000	0	0	0	0	2000000
Public Works - Engineering	MIDDLE ST. DRAINAGE IMPROVEMENTS	0	21252	790000	0	0	811252
Public Works - Engineering	REHAB. - CHARLES RIVER BRIDGE	0	400000	0	0	0	400000
Public Works - Engineering	ROADWAY IMPROVEMENTS PINE STREET	0	1200000	0	0	0	1200000
Public Works - Engineering	ROADS (COLLECTOR/ARTERIAL)	0	0	1500000	1500000	1500000	4500000
Public Works - Engineering	ADD NEW E-3	0	0	25000	0	0	25000
Public Works - Engineering	ENGINEERING & REPAIRS TO THE CHARLES RIVER DAM	0	0	590000	0	0	590000
Public Works - Engineering	PEDESTRIAN BRIDGE & SIDEWALK- SPEEN STREET	0	0	0	98000	0	98000
Public Works - Engineering	REHAB. - JENNINGS POND DAM	0	0	0	114000	0	114000
<b>Sub-total Public Works - Engineering</b>		<b>2950000</b>	<b>2371252</b>	<b>4105000</b>	<b>2462000</b>	<b>2250000</b>	<b>14138252</b>
<b>Public Works - Equipment Maintenance</b>							
Public Works - Equipment Maintenance	REPLACE M-2	0	50000	0	0	0	50000
Public Works - Equipment Maintenance	FORK LIFT	0	20000	0	0	0	20000
Public Works - Equipment Maintenance	REPLACE M-4	0	0	35000	0	0	35000
Public Works - Equipment Maintenance	FUEL DEPOT UPGRADES	0	0	25000	0	0	25000
Public Works - Equipment Maintenance	REPLACE M-1	0	0	28000	0	0	28000
<b>Sub-total Public Works - Equipment Maintenance</b>		<b>0</b>	<b>70000</b>	<b>88000</b>	<b>0</b>	<b>0</b>	<b>158000</b>
<b>Public Works - Highway</b>							
Public Works - Highway	GUARDRAIL (VARIOUS LOCATIONS)	10000	10000	10000	10000	10000	50000
Public Works - Highway	STREET LIGHT REPLACEMENT <i>(funded at 2009 SATM @ \$25,000)</i>	80000	80000	80000	80000	80000	400000
Public Works - Highway	REPLACE DUMPSTERS	10000	10000	10000	10000	10000	50000
Public Works - Highway	REPLACE H-53	150000	0	0	0	0	150000
Public Works - Highway	REPLACE H-59	105000	0	0	0	0	105000
Public Works - Highway	REPLACE H-44	150000	0	0	0	0	150000
Public Works - Highway	REPLACE H-52	50000	0	0	0	0	50000
Public Works - Highway	ROAD PLANER ATTACHMENT	22000	0	0	0	0	22000
Public Works - Highway	REPLACE BOMBARDIER	0	140000	0	0	0	140000
Public Works - Highway	REPLACE H-40	0	53000	0	0	0	53000
Public Works - Highway	REPLACE H-42	0	150000	0	0	0	150000
Public Works - Highway	REPLACE H-45	0	150000	0	0	0	150000
Public Works - Highway	REPLACE H-55	0	0	140000	0	0	140000
Public Works - Highway	REPLACE TRASH PACKER	0	0	0	200000	0	200000
Public Works - Highway	REPLACE H-51	0	0	0	0	150000	150000
<b>Sub-total Public Works - Highway</b>		<b>577000</b>	<b>593000</b>	<b>240000</b>	<b>300000</b>	<b>250000</b>	<b>1960000</b>

Department	Project Title	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	Total
<b>Public Works - Land, Facilities &amp; Natural Resources</b>							
Public Works - Land, Facilities & Natural Resources	REPLACE 2 BACKSTOPS AT MEMORIAL SCHOOL	25000	0	0	0	0	25000
Public Works - Land, Facilities & Natural Resources	BALL FIELD LINING MACHINES	16000	0	0	0	0	16000
Public Works - Land, Facilities & Natural Resources	CORE AERATOR	25000	0	0	0	0	25000
Public Works - Land, Facilities & Natural Resources	REPLACE LF-15 AND LF-14	70000	0	0	0	0	70000
Public Works - Land, Facilities & Natural Resources	REPLACE LF-3	120000	0	0	0	0	120000
Public Works - Land, Facilities & Natural Resources	IRRIGATION CONTROLLER	25000	0	0	0	0	25000
Public Works - Land, Facilities & Natural Resources	HIGH SCHOOL TRACK	125000	0	0	0	0	125000
Public Works - Land, Facilities & Natural Resources	REPLACE LEAF VACUUM	0	0	0	0	0	0
Public Works - Land, Facilities & Natural Resources	REPLACE LF-12 STUMP GRINDER	0	35000	0	0	0	35000
Public Works - Land, Facilities & Natural Resources	REPLACE LF-8	0	150000	0	0	0	150000
Public Works - Land, Facilities & Natural Resources	REPLACE LF-6	0	70000	0	0	0	70000
Public Works - Land, Facilities & Natural Resources	REPLACE LF-17	0	0	12000	0	0	12000
Public Works - Land, Facilities & Natural Resources	REPLACE LF-9	0	0	150000	0	0	150000
<b>Sub-total Public Works - Land, Facilities &amp; Natural Resources</b>		<b>406000</b>	<b>255000</b>	<b>162000</b>	<b>0</b>	<b>0</b>	<b>823000</b>
<b>Human Services/Council on Aging</b>							
Council on Aging	SENIOR COMMUNITY CENTER - CONSTRUCTION	9000000	0	0	0	0	9000000
Council on Aging	BUS	65000	0	0	0	0	65000
<b>Sub-total Human Services/Council on Aging</b>		<b>9065000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>9065000</b>
<b>Board of Health</b>							
Board of Health	REPLACE HEALTH-1	26000	0	0	0	0	26000
Board of Health	REPLACE HEALTH-2	26000	0	0	0	0	26000
<b>Sub-total Board of Health</b>		<b>52000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>52000</b>
<b>Recreation</b>							
Recreation	J. J. LANE PARK	550000	0	0	0	0	550000
Recreation	NATICK COMMON SIDEWALKS	10000	0	0	0	0	10000
Recreation	DUG POND PIER	10000	10000	10000	10000	10000	50000
Recreation	NEW GYM/FITNESS/STORAGE AREA	5000000	0	0	0	0	5000000
Recreation	MULTI-TURF FIELDS AT COLE CENTER	1200000	0	0	0	0	1200000
Recreation	MURPHY FIELD - NAVY YARD IMPROVEMENTS	0	42500	7500	0	0	50000
Recreation	EAST SCHOOL PLAYGROUND EQUIP.	0	60000	0	0	0	60000
Recreation	JOHNSON SCH CT/RINK/NHS TENNIS CT & BASKETBALL CT	0	90000	0	0	0	90000
Recreation	INTERIOR RENOVATIONS (COLE)	0	20000	20000	20000	0	60000
Recreation	REPLACE REC BUS #2	0	70000	0	0	0	70000
Recreation	MEMORIAL SCHOOL LIGHTING	0	0	125000	0	0	125000
Recreation	EAST TENNIS/BASKETBALL COURTS	0	0	100000	0	0	100000
Recreation	REPLACE FARM TRUCK	0	0	35000	0	0	35000
Recreation	REPLACE REC BUS	0	0	0	65000	0	65000
Recreation	BASKETBALL COURT RENOVATIONS	0	0	0	25000	0	25000
Recreation	SOUTH NATICK PARK SYSTEM	0	0	0	1000000	0	1000000
Recreation	COLE CENTER PLAYGROUND	0	0	0	0	50000	50000
Recreation	MEMORIAL BEACH WATER PLAY UNIT	0	0	0	0	75000	75000
Recreation	PEGAN COVE PARK	0	0	0	0	30000	30000

Department	Project Title	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	Total
<b>Sub-total Recreation</b>		<b>6770000</b>	<b>292500</b>	<b>297500</b>	<b>1120000</b>	<b>165000</b>	<b>8645000</b>
<b>Information Technology</b>							
Information Technology	DOCUMENT ARCHIVING	250000	250000	0	0	0	500000
<b>Sub-total Information Technology</b>		<b>250000</b>	<b>250000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>500000</b>
<b>Community Development</b>							
Community Development	NORTH MAIN STREET REDESIGN	60000	690000	0	0	0	750000
Community Development	RT 27 / RT 9 INTERSECTION REDESIGN	800000	0	0	0	0	800000
Community Development	ROUTE 27 IMPROVEMENTS - CONSTRUCTION	6500000	0	0	0	0	6500000
Community Development	REPLACE CD-1	26000	0	0	0	0	26000
Community Development	REPLACE CD-2	26000	0	0	0	0	26000
<b>Sub-total Community Development</b>		<b>7412000</b>	<b>690000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>8102000</b>
<b>Total General Fund</b>		<b>30602320</b>	<b>8875752</b>	<b>7246400</b>	<b>6710900</b>	<b>3358900</b>	<b>56794272</b>

Department	Project Title	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	Total
<b>Water/Sewer Enterprise Fund</b>							
Water/Sewer Enterprise Fund	REPLACE GROUND WATER WELLS	250000	300000	300000	300000	300000	1450000
Water/Sewer Enterprise Fund	SEWER MAIN RELINING	150000	150000	150000	150000	150000	750000
Water/Sewer Enterprise Fund	WATER METER RADIO TRANSMITTERS	100000	150000	200000	200000	0	650000
Water/Sewer Enterprise Fund	VFD INSTALLS	150000	150000	150000	0	0	450000
Water/Sewer Enterprise Fund	REPLACE W-3	25000	0	0	0	0	25000
Water/Sewer Enterprise Fund	REPLACE W-2	26000	0	0	0	0	26000
Water/Sewer Enterprise Fund	REPLACE W-13	0	30000	0	0	0	30000
Water/Sewer Enterprise Fund	REPLACE W-14	0	95000	0	0	0	95000
Water/Sewer Enterprise Fund	REPLACE W-28	0	45000	0	0	0	45000
Water/Sewer Enterprise Fund	CHLORINE UPGRADE ELM BANK/PINE OAKS/MORSE POND	0	90000	0	0	0	90000
Water/Sewer Enterprise Fund	W-12 AIR COMPRESSOR	0	30000	0	0	0	30000
Water/Sewer Enterprise Fund	W-21 CALL TRUCK 1 TON WORK TRUCK	0	40000	0	0	0	40000
Water/Sewer Enterprise Fund	REPLACE W-20	0	55000	0	0	0	55000
Water/Sewer Enterprise Fund	WATER SYSTEM MODEL	0	75000	0	0	0	75000
Water/Sewer Enterprise Fund	DATA COLLECTION GPS BASE STATION	0	25000	0	0	0	25000
Water/Sewer Enterprise Fund	REPLACE W-22	0	0	160000	0	0	160000
Water/Sewer Enterprise Fund	PINE OAKS WELLS REPLACE MCC	0	0	150000	0	0	150000
Water/Sewer Enterprise Fund	REPLACE W-6	0	0	40000	0	0	40000
Water/Sewer Enterprise Fund	REPLACE W-25	0	0	45000	0	0	45000
Water/Sewer Enterprise Fund	TRAVIS ROAD GENERATOR	0	0	150000	0	0	150000
Water/Sewer Enterprise Fund	SEWER MAIN ON COTTAGE & UNION STREET	0	0	50000	0	0	50000
Water/Sewer Enterprise Fund	REPLACE W-1	0	0	0	30000	0	30000
Water/Sewer Enterprise Fund	BOOSTER PUMP - GLENRIDGE	0	0	0	250000	0	250000
Water/Sewer Enterprise Fund	GENERATOR BRADFORD RD & GRINDER PUMP	0	0	0	125000	0	125000
Water/Sewer Enterprise Fund	RUNNING BROOK/VESTA RD PUMP STATION	0	0	0	500000	0	500000
Water/Sewer Enterprise Fund	REPLACE W-16	0	0	0	0	100000	100000
<b>Total Water Sewer Enterprise Fund</b>		<b>701000</b>	<b>1235000</b>	<b>1395000</b>	<b>1555000</b>	<b>550000</b>	<b>5436000</b>
<b>Sassamon Trace Golf Course Enterprise Fund</b>							
Sassamon Trace Golf Course	SASSAMON TRACE IRRIGATION WELL	0	75000	0	0	0	75000
<b>Total Sassamon Trace Golf Course Enterprise Fund</b>		<b>0</b>	<b>75000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>75000</b>
<b>Total All Capital Requests, All Funds</b>		<b>31303320</b>	<b>10185752</b>	<b>8641400</b>	<b>8265900</b>	<b>3908900</b>	<b>62305272</b>