



Town of Natick

FY 2011 Budget

Section I: Budget Overview



Town of Natick

FY 2011 Budget

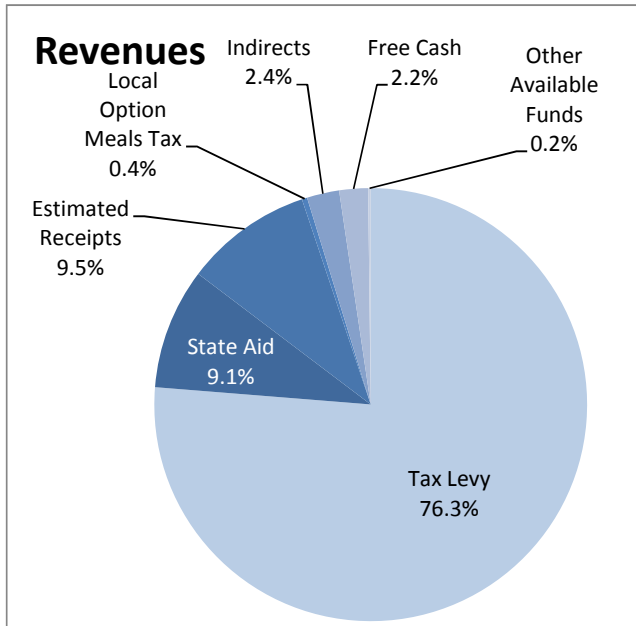
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General Fund Revenue/Expenditure Summary

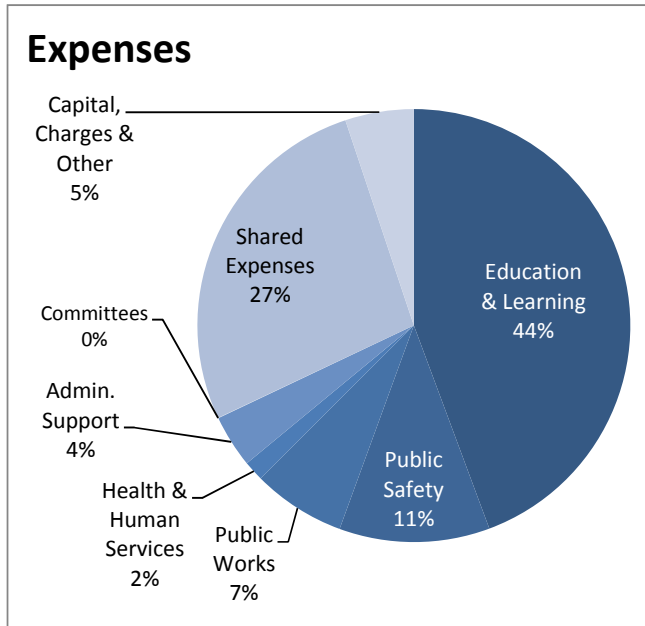
	2008 Actual	2009 Actual	2010 Appropriated	2011 TA Proposed	2010 vs. 2011	
					\$	%
General Fund Revenues						
Tax Levy	\$ 64,617,822	\$ 72,696,077	\$ 76,971,074	\$ 79,283,758	2,312,684	3.00%
State Aid	\$ 12,315,120	\$ 11,216,189	\$ 10,619,913	\$ 9,407,029	-1,212,884	-11.42%
Estimated Receipts	\$ 13,692,857	\$ 11,735,232	\$ 9,497,772	\$ 9,900,000	402,228	4.23%
Local Option Meals Tax	\$ -	\$ -	\$ -	\$ 400,000	400,000	100.00%
Other Local Receipts						
Indirects	\$ 2,379,592	\$ 2,546,345	\$ 2,506,416	\$ 2,506,416	0	0.00%
Free Cash	\$ 5,057,917	\$ 3,247,997	\$ 2,147,380	\$ 2,250,000	102,620	4.78%
Stabilization Fund	\$ 256,102	\$ 600,000	\$ 950,751	\$ -	-950,751	-100.00%
Overlay Surplus	\$ 1,116,024	\$ -	\$ 1,000,000	\$ -	-1,000,000	-100.00%
Other Available Funds	\$ 323,167	\$ 210,851	\$ 210,851	\$ 190,851	-20,000	-9.49%
Total General Fund Revenues	\$ 99,758,601	102,252,691	103,904,157	103,938,054	33,897	0.03%
General Fund Expenses						
Education & Learning						
Natick Public Schools	\$ 40,905,762	\$ 43,578,812	\$ 42,141,517	\$ 44,193,949	2,052,432	4.87%
Keefe Tech	\$ 1,051,116	\$ 1,135,347	\$ 1,283,158	\$ 1,411,474	128,316	10.00%
Morse Institute Library	\$ 1,708,525	\$ 1,742,249	\$ 1,729,807	\$ 1,752,255	22,448	1.30%
Bacon Free Library	\$ 114,313	\$ 116,309	\$ 115,896	\$ 117,561	1,665	1.44%
Public Safety	\$ 11,225,820	\$ 11,568,696	\$ 11,687,361	\$ 12,039,891	352,530	3.02%
Public Works	\$ 7,196,327	\$ 7,178,630	\$ 7,322,776	\$ 7,423,530	100,754	1.38%
Health & Human Services	\$ 1,413,949	\$ 1,595,987	\$ 1,556,215	\$ 1,611,619	55,404	3.56%
Administrative Support Services	\$ 4,243,355	\$ 3,911,867	\$ 4,056,112	\$ 4,232,174	176,062	4.34%
Committees	\$ 15,339	\$ 17,522	\$ 18,510	\$ 25,010	6,500	35.12%
Shared Expenses						
Fringe Benefits	\$ 12,486,833	\$ 12,293,905	\$ 14,245,784	\$ 15,403,207	1,157,423	8.12%
Prop & Liab. Insurance	\$ 420,705	\$ 410,799	\$ 496,150	\$ 496,150	0	0.00%
Retirement	\$ 5,376,574	\$ 5,154,961	\$ 5,271,467	\$ 5,472,935	201,468	3.82%
Debt Services	\$ 7,243,778	\$ 6,895,992	\$ 7,158,728	\$ 7,002,969	-155,759	-2.18%
Reserve Fund	\$ -	\$ 73,847	\$ 400,000	\$ 400,000	0	0.00%
General Fund Oper. Expenses	\$ 93,402,396	\$ 95,674,923	\$ 97,483,480	\$ 101,582,724	4,099,244	4.2%
Capital Improvements	\$ 1,122,250	\$ 293,900	\$ 300,940	\$ 350,000	49,060	16.3%
School Bus Transportation	\$ 302,122	\$ 302,122	\$ 311,186	\$ 320,522	9,336	3.0%
State & County Assessments	\$ 1,643,654	\$ 1,552,943	\$ 1,540,299	\$ 1,594,209	53,910	3.5%
Cherry Sheet Offsets	\$ 66,398	\$ 68,029	\$ 56,369	\$ 58,342	1,973	3.5%
Tax Title	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	0	0.0%
Snow Removal Supplement	\$ 201,261	\$ 650,000	\$ 749,655	\$ 400,000	-349,655	-46.6%
Overlay	\$ 1,003,911	\$ 1,039,144	\$ 1,321,477	\$ 1,100,000	-221,477	-16.8%
Golf Course Deficit	\$ 355,000	\$ 355,000	\$ 355,000	\$ 350,000	-5,000	-1.4%
Stablization Fund			\$ 800,000		-800,000	-100.0%
FLSA Settlement			\$ 950,751		-950,751	-100.0%
Main Street Surveying			\$ 10,000		-10,000	-100.0%
FLSA for Fire (prior)				\$ 750,000	750,000	#DIV/0!
FLSA for Fire (going forward)				\$ 150,000	150,000	#DIV/0!
Debt Exclusion set-aside				\$ 400,000	400,000	100.0%
Contract Settlements (Mun. & Sch.)				TBD		
Total General Fund Expenses	\$ 98,121,992	\$ 99,961,061	\$ 103,904,157	\$ 107,080,797	3,176,640	3.1%
Net Excess / (Deficit)	\$ 1,636,609	2,291,630	0	-3,142,743		

General Fund Revenue/Expenditure Summary

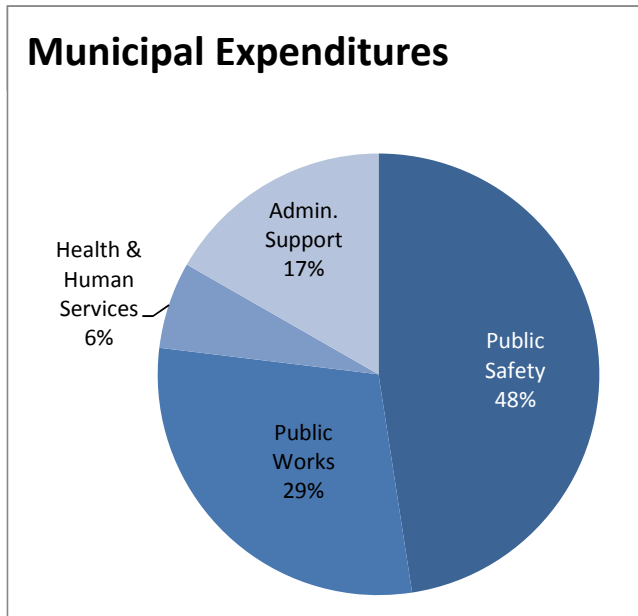
General Fund Revenues - FY 2011



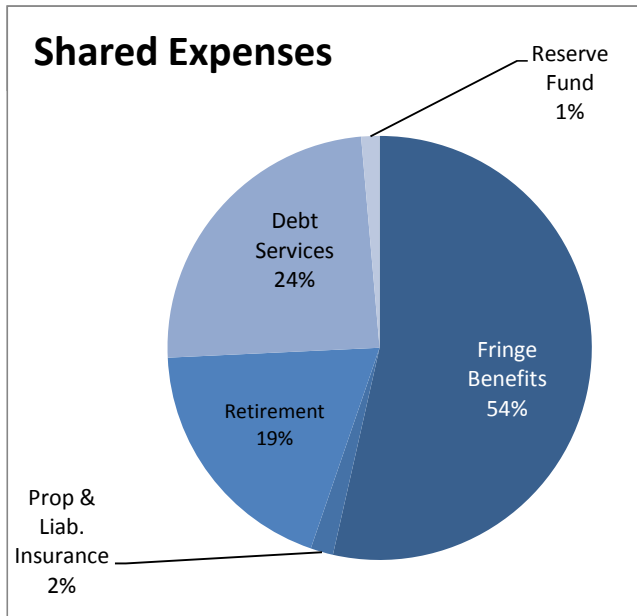
General Fund Expenditures - FY 2011



Municipal Expenditures - FY 2011



Shared Expenditures - FY 2011



General Fund Appropriation Summary

This spreadsheet details the appropriations to be made at Town Meeting by department.

	2008 Actual	2009 Actual	2010 Appropriated	2011 TA Proposed	2010 vs. 2011 \$	%
Education & Learning						
Section III						
Natick Public Schools						
Salaries	31,911,758	33,674,410	33,536,331	34,854,095	1,317,764	3.93%
Expenses	8,994,004	9,904,402	8,605,186	9,339,854	734,668	8.54%
Total Natick Public Schools	40,905,762	43,578,812	42,141,517	44,193,949	2,052,432	4.87%
Keefe Tech						
Expenses (Assessment)	1,051,116	1,135,347	1,283,158	1,411,474	128,316	10.00%
Total Keefe Tech	1,051,116	1,135,347	1,283,158	1,411,474	128,316	10.00%
Morse Institute Library						
Salaries & Expenses	1,708,525	1,742,249	1,729,807	1,752,255	22,448	1.30%
Total Morse Institute Library	1,708,525	1,742,249	1,729,807	1,752,255	22,448	1.30%
Bacon Free Library						
Salaries & Expenses	114,313	116,309	115,896	117,561	1,665	1.44%
Total Bacon Free Library	114,313	116,309	115,896	117,561	1,665	1.44%
Total Education & Learning	43,779,716	46,572,717	45,270,378	47,475,239	2,204,861	4.87%
Public Safety						
Section IV						
Emergency Management						
Expenses	4,100	1,330	4,100	4,100	0	0.00%
Total Emergency Management	4,100	1,330	4,100	4,100	0	0.00%
Police						
Salaries	4,819,803	4,918,805	5,095,906	5,358,639	262,733	5.16%
Expenses	180,253	173,411	191,600	193,850	2,250	1.17%
Other Chgs. & Expenses	45,052	30,084	34,200	34,200	0	0.00%
Total Police	5,045,109	5,122,299	5,321,706	5,586,689	264,983	4.98%
Fire						
Salaries	6,017,492	6,281,369	6,195,805	6,286,227	90,422	1.46%
Expenses	159,119	163,698	165,750	162,875	-2,875	-1.73%
Total Fire	6,176,611	6,445,067	6,361,555	6,449,102	87,547	1.38%
Total Public Safety	11,225,820	11,568,696	11,687,361	12,039,891	352,530	3.02%

General Fund Appropriation Summary

This spreadsheet details the appropriations to be made at Town Meeting by department.

	2008 Actual	2009 Actual	2010 Appropriated	2011 TA Proposed	2010 vs. 2011	
					\$	%
Public Works						
Section V						
DPW Administration						
Salaries	258,029	287,096	271,647	278,420	6,773	2.49%
Expenses	35,000	30,668	42,032	41,780	-252	-0.60%
Total DPW Administration	293,029	317,764	313,679	320,200	6,521	2.08%
DPW Building Maintenance						
Salaries	316,608	347,751	373,608	384,676	11,068	2.96%
Expenses	573,967	527,206	480,636	462,500	-18,136	-3.77%
Total DPW Build. Maint.	890,575	874,958	854,244	847,176	-7,069	-0.83%
DPW Energy						
Purchase of Services	1,309,788	1,285,302	1,478,670	1,425,000	-53,670	-3.63%
Other Charges	629	1,094	500	1,000	500	100.00%
Total DPW Energy	1,310,417	1,286,396	1,479,170	1,426,000	-53,170	-3.59%
DPW Engineering						
Salaries	327,486	339,921	349,887	357,218	7,331	2.10%
Expenses	48,731	68,157	53,900	99,900	46,000	85.34%
Total DPW Engineering	376,217	408,078	403,787	457,118	53,331	13.21%
DPW Equipment Maintenance						
Salaries	462,015	477,908	491,553	494,280	2,727	0.55%
Expenses	266,171	254,975	263,125	264,400	1,275	0.48%
Other - Capital Outlay	3,796	9,696	8,000	8,000	0	0.00%
Total DPW Equip. Maint.	731,983	742,580	762,678	766,680	4,002	0.52%
DPW Highway & Sanitation						
Salaries	1,172,123	1,197,158	1,214,710	1,235,684	20,974	1.73%
Expenses	301,335	287,709	348,350	374,450	26,100	7.49%
Other - Charges & Expenditures	1,487,816	1,447,185	1,357,954	1,378,825	20,871	1.54%
Total DPW Highway & San.	2,961,274	2,932,051	2,921,014	2,988,959	67,945	2.33%
DPW Land, Facilities & Nat. Resources						
Salaries	455,897	436,696	425,414	435,097	9,683	2.28%
Expenses	176,936	180,107	162,790	182,300	19,510	11.98%
Total DPW LF & NR	632,834	616,803	588,204	617,397	29,193	4.96%
Total Public Works	7,196,327	7,178,630	7,322,776	7,423,530	100,754	1.38%

General Fund Appropriation Summary

This spreadsheet details the appropriations to be made at Town Meeting by department.

	2008 Actual	2009 Actual	2010 Appropriated	2011 TA Proposed	2010 vs. 2011	
					\$	%
Health & Human Services						
Section VI						
Council on Aging						
Salaries	215,317	243,338	253,131	259,576	6,445	2.55%
Expenses	14,978	12,864	17,469	17,434	-35	-0.20%
Other Changes & Expenditures	15,992	12,978	19,000	19,000	0	0.00%
Total Council on Aging	246,288	269,180	289,600	296,010	6,410	2.21%
Human Services						
Salaries	37,193	78,117	86,756	86,756	0	0.00%
Expenses	2,912	1,968	8,038	8,038	0	0.00%
Total Human Services	40,105	80,085	94,794	94,794	0	0.00%
Veterans Services						
Salaries	102,162	106,558	108,585	109,049	464	0.43%
Expenses	6,266	4,631	6,100	6,775	675	11.07%
Other Changes & Expenditures	116,044	160,048	115,800	158,310	42,510	36.71%
Total Veterans Services	224,472	271,237	230,485	274,134	43,649	18.94%
Board of Health						
Salaries	325,605	377,819	330,370	334,091	3,721	1.13%
Expenses	15,314	21,778	24,450	24,450	0	0.00%
Other Changes & Expenditures	6,496	9,952	15,000	15,000	0	0.00%
Total Board of Health	347,414	409,549	369,820	373,541	3,721	1.01%
Recreation						
Salaries	487,619	499,978	505,081	505,880	799	0.16%
Operating Expenses	38,488	38,418	38,165	38,810	645	1.69%
Other Supplies	29,563	27,540	28,270	28,450	180	0.64%
Total Recreation	555,670	565,936	571,516	573,140	1,624	0.28%
Total Health & Human Services	1,413,949	1,595,987	1,556,215	1,611,619	55,404	3.56%

General Fund Appropriation Summary

This spreadsheet details the appropriations to be made at Town Meeting by department.

	2008 Actual	2009 Actual	2010 Appropriated	2011 TA Proposed	2010 vs. 2011	
					\$	%
General Government						
Section VII						
Board of Selectmen						
Salaries	400,038	452,463	512,416	515,711	3,295	0.64%
Expenses	87,803	140,173	128,250	148,750	20,500	15.98%
Other Charges & Expenditures	42,595	37,567	18,357	18,357	0	0.00%
Merit/Performance Increases	0	0	0	75,000	75,000	#DIV/0!
Total Board of Selectmen	530,436	630,203	659,023	757,818	98,795	14.99%
Personnel Board						
Other Charges & Expenditures	0	868	1,000	1,000	0	0.00%
Total Personnel Board	0	868	1,000	1,000	0	0.00%
Town Report						
Professional Services	4,000	4,400	5,000	5,000	0	0.00%
Total Town Report	4,000	4,400	5,000	5,000	0	0.00%
Legal						
Expenses	367,911	297,861	263,500	263,500	0	0.00%
Other Charges & Expenditures	3,402	0	10,000	10,000	0	0.00%
Total Legal Services	371,313	297,861	273,500	273,500	0	0.00%
Comptroller						
Salaries	283,441	277,910	268,975	271,288	2,313	0.86%
Expenses	41,200	16,672	25,000	25,150	150	0.60%
Total Comptroller	324,641	294,582	293,975	296,438	2,463	0.84%
Assessors						
Salaries	283,212	282,048	272,562	273,293	731	0.27%
Expenses	69,329	25,011	45,800	45,800	0	0.00%
Other Charges & Expenditures	263,897	1,672	80,000	80,000	0	0.00%
Total Assessors	616,439	308,732	398,362	399,093	731	0.18%
Collector						
Salaries	169,534	175,268	186,530	188,788	2,258	1.21%
Expenses	163,963	131,640	129,350	154,250	24,900	19.25%
Total Collector	333,497	306,908	315,880	343,038	27,158	8.60%
Treasurer						
Salaries	136,416	106,596	144,208	144,480	272	0.19%
Expenses	69,481	33,744	59,550	60,750	1,200	2.02%
Total Treasurer	205,897	140,340	203,758	205,230	1,472	0.72%

General Fund Appropriation Summary

This spreadsheet details the appropriations to be made at Town Meeting by department.

	2008 Actual	2009 Actual	2010 Appropriated	2011 TA Proposed	2010 vs. 2011	
					\$	%
Information Technology						
Salaries	309,493	317,805	219,219	219,219	0	0.00%
Expenses	305,908	285,520	339,100	351,100	12,000	3.54%
Other Chgs. & Expenditures	205,633	283,476	265,000	265,000	0	0.00%
Total Information Technology	821,034	886,800	823,319	835,319	12,000	1.46%
Town Clerk						
Salaries	183,161	189,865	198,307	198,342	35	0.02%
Expenses	13,351	14,083	19,150	24,700	5,550	28.98%
Total Town Clerk	196,512	203,948	217,457	223,042	5,585	2.57%
Elections						
Salaries (Registrars)	34,137	38,560	31,591	46,725	15,134	47.91%
Expenses (Registrars)	18,253	20,500	32,610	44,360	11,750	36.03%
Total Elections	52,391	59,060	64,201	91,085	26,884	41.87%
Sealer of Weights & Measures						
Salaries	13,900	14,317	14,372	14,372	0	0.00%
Expenses	643	819	600	850	250	41.67%
Total Sealer Weights/Meas.	14,542	15,136	14,972	15,222	250	1.67%
Parking Enforcement						
Salaries	26,963	27,163	39,886	35,950	-3,936	-9.87%
Expenses	88,913	59,284	85,900	88,700	2,800	3.26%
Total Parking Enforcement	115,876	86,447	125,786	124,650	-1,136	-0.90%
Community Development						
Salaries	621,631	648,687	633,318	635,178	1,860	0.29%
Expenses	35,145	27,897	26,561	26,561	0	0.00%
Total Community Development	656,776	676,584	659,879	661,739	1,860	0.28%
Total Admin. Support Services	4,243,355	3,911,867	4,056,112	4,232,174	176,062	4.34%

General Fund Appropriation Summary

This spreadsheet details the appropriations to be made at Town Meeting by department.

	2008 Actual	2009 Actual	2010 Appropriated	2011 TA Proposed	2010 vs. 2011	
					\$	%
Commissions & Committees						
Section VIII						
Finance Committee						
Expenses	13,867	14,439	14,500	21,000	6,500	44.83%
Total Finance Committee	13,867	14,439	14,500	21,000	6,500	44.83%
Commission on Disability						
Expenses	833	1,797	1,810	1,810	0	0.00%
Total Commission on Disability	833	1,797	1,810	1,810	0	0.00%
Natick Cultural Council						
Expenses	440	700	700	700	0	0.00%
Total Natick Cultural Council	440	700	700	700	0	0.00%
Historical Commission						
Expenses	0	425	1,000	1,000	0	0.00%
Total Historical Commission	0	425	1,000	1,000	0	0.00%
Historic District Commission						
Expenses	199	163	500	500	0	0.00%
Total Historic District Comm.	199	163	500	500	0	0.00%
Total Section VIII: Comm.	15,339	17,522	18,510	25,010	6,500	35.12%

General Fund Appropriation Summary

This spreadsheet details the appropriations to be made at Town Meeting by department.

	2008 Actual	2009 Actual	2010 Appropriated	2011 TA Proposed	2010 vs. 2011 \$	%
Shared Expenses (Unclassified)						
Section IX						
Employee Fringe						
Other Personnel Services	12,486,833	12,293,905	14,245,784	15,403,207	1,157,423	8.12%
Total Employee Fringe	12,486,833	12,293,905	14,245,784	15,403,207	1,157,423	8.12%
Property & Liability Insurance						
Purchased Services	420,705	410,799	496,150	496,150	0	0.00%
Total Prop. & Liab. Insurance	420,705	410,799	496,150	496,150	0	0.00%
Contributory Retirement						
Pension Assessment	4,822,418	5,040,179	5,152,503	5,384,366	231,863	4.50%
ERI Assessment	431,861	0	0	0	0	#DIV/0!
Total Contributory Retirement	5,254,279	5,040,179	5,152,503	5,384,366	231,863	4.50%
Non-Contributory Retirement						
Pensions	122,295	114,782	118,964	88,569	-30,395	-25.55%
Total Non-Contributory Retire.	122,295	114,782	118,964	88,569	-30,395	-25.55%
Debt Service						
Leased Equipment	30,813	28,711	38,550	40,000	1,450	3.76%
Principal	4,849,102	4,852,843	5,088,337	4,945,896	-142,441	-2.80%
Interest	2,363,863	2,014,438	2,031,841	2,017,073	-14,768	-0.73%
Total Debt Service	7,243,778	6,895,992	7,158,728	7,002,969	-155,759	-2.18%
Reserve Fund						
Other Charges	0	73,847	400,000	400,000	0	0.00%
Total Reserve Fund	0	73,847	400,000	400,000	0	0.00%
Total Shared Expenses	25,527,890	24,829,504	27,572,129	28,775,261	1,203,132	4.36%
Total General Fund Operations	93,402,396	95,674,923	97,483,480	101,582,724	4,099,244	4.21%
Reconciliation						
Total General Fund Operations	93,402,396	95,674,923	97,483,480	101,582,724	4,099,244	4.21%
Other General Fund Appropriations						
FLSA Labor Settlements	0	0	950,751	900,000	-50,751	-5.34%
Capital Equipment	1,122,250	293,200	300,940	350,000	49,060	16.30%
School Bus Subsidy	302,122	302,122	311,186	320,522	9,336	3.00%
Misc. Articles			810,000	400,000	-410,000	-50.62%
Golf Course Deficit	355,000	355,000	355,000	350,000	-5,000	-1.41%
Contract Settlements	0	0	0	TBD	#VALUE!	#VALUE!
Total Other G/F Appropriations	1,779,372	950,322	2,727,877	2,320,522	-407,355	-14.93%
Other General Fund Expenses (Not appropriated by Town Meeting)						
State & County Assessments	1,643,654	1,552,943	1,540,299	1,594,209	53,910	3.50%
Cherry Sheet Offsets	66,398	68,029	56,369	58,342	1,973	3.50%
Tax Title	25,000	25,000	25,000	25,000	0	0.00%
Snow Removal Supplement	201,261	650,000	749,655	400,000	-349,655	-46.64%
Overlay	1,003,911	1,039,144	1,321,477	1,100,000	-221,477	-16.76%
Total Other G/F Expenses	2,940,224	3,335,116	3,692,800	3,177,551	-515,248	-13.95%
Total General Fund	98,121,992	99,960,361	103,904,157	107,080,797	3,176,640	3.06%

Enterprise Fund Revenue/Expenditure Summary

	2008 Actual	2009 Actual	2010 Appropriated	2011 TA Proposed	2010 vs. 2011	
					\$	%
Water/Sewer Enterprise Fund						
Revenues						
User Charges	9,992,305	13,068,730	12,314,366	12,708,325	393,959	3.20%
Connection Fees	94,291	95,193	95,000	170,000	75,000	78.95%
Other Departmental Income	739,814	1,000,186	700,000	750,000	50,000	7.14%
Investment Income	81,930	48,798	45,000	45,000	-	0.00%
Capital Article Closeouts/Trans.	-	-	162,304	100,000	(62,304)	-38.39%
Retained Earnings	2,675,000	-	213,696	325,000	111,304	52.09%
Total Revenues	13,583,340	14,212,907	13,530,366	14,098,325	567,959	4.20%

Expenses						
Sewer	4,743,775	4,823,607	5,218,449	5,548,605	330,156	6.33%
Water	1,649,681	1,830,313	2,013,391	2,077,341	63,950	3.18%
Utility Billing	231,116	172,061	219,282	221,648	2,366	1.08%
Fringe Benefits	604,816	610,046	607,776	645,899	38,123	6.27%
Debt Service	1,888,392	2,177,270	2,415,052	2,398,416	-16,636	-0.69%
Reserve Fund	0	0	200,000	200,000	0	0.00%
Indirects (included in G/F)	2,379,592	2,546,346	2,506,416	2,506,416	0	0.00%
Capital	1,100,000	746,635	350,000	500,000	150,000	42.86%
Total Expenses	12,597,373	12,906,278	13,530,366	14,098,325	567,959	4.20%

Sassamon Trace Enterprise Fund

Revenues						
User Charges	454,304	413,518	385,000	385,000	-	0.0%
Other Departmental Revenue	170,390	160,001	145,000	145,000	-	0.0%
Retained Earnings	90,000	76,232	41,430	57,699	16,269	39.3%
Town Subsidy	355,000	355,001	355,000	350,000	(5,000)	-1.4%
Total Revenues	1,069,694	1,004,752	926,430	937,699	11,269	1.22%
Expenses						
Operations	623,360	570,281	590,532	597,352	6,820	1.15%
Reserve Fund	0	0	0	0	0	#DIV/0!
Fringe Benefits	32,229	30,100	23,111	36,192	13,081	56.60%
Debt Service	329,536	321,288	312,787	304,155	-8,632	-2.76%
Total Expenses	985,125	921,669	926,430	937,699	11,269	1.22%

Enterprise Fund - Appropriation Summary

This spreadsheet details the appropriations to be made at Town Meeting by department.

	2008 Actual	2009 Actual	2010 Appropriated	2011 TA Proposed	2010 vs. 2011	
					\$	%
Water/Sewer Enterprise Fund						
Section X						
Sanitary Sewer						
Salaries	\$ 591,741	\$ 652,570	\$ 639,130	\$ 642,476	\$ 3,346	0.52%
Expenses	\$ 121,449	\$ 184,130	\$ 167,500	\$ 167,150	\$ (350)	-0.21%
Other - Chgs. & Expenditures	\$ 4,030,585	\$ 3,986,907	\$ 4,411,819	\$ 4,738,979	\$ 327,160	7.42%
Total Sanitary Sewer	\$ 4,743,775	\$ 4,823,607	\$ 5,218,449	\$ 5,548,605	\$ 330,156	6.33%
Water						
Salaries	\$ 853,948	\$ 900,969	\$ 910,191	\$ 934,141	\$ 23,950	2.63%
Expenses	\$ 716,129	\$ 762,113	\$ 911,700	\$ 951,700	\$ 40,000	4.39%
Other - Chgs. & Expenditures	\$ 79,605	\$ 167,230	\$ 191,500	\$ 191,500	\$ -	0.00%
Total Water	\$ 1,649,681	\$ 1,830,313	\$ 2,013,391	\$ 2,077,341	\$ 63,950	3.18%
Utility Billing						
Salaries	\$ 87,649	\$ 93,181	\$ 98,582	\$ 100,948	\$ 2,366	2.40%
Expenses	\$ 143,467	\$ 78,880	\$ 120,700	\$ 120,700	\$ -	0.00%
Total Utility Billing	\$ 231,116	\$ 172,061	\$ 219,282	\$ 221,648	\$ 2,366	1.08%
Fringe Benefits						
Other Personal Services	\$ 410,333	\$ 406,811	\$ 436,051	\$ 466,446	\$ 30,395	6.97%
Other - Chgs. & Expenditures	\$ 194,483	\$ 203,235	\$ 171,725	\$ 179,453	\$ 7,728	4.50%
Total Benefits	\$ 604,816	\$ 610,046	\$ 607,776	\$ 645,899	\$ 38,123	6.27%
Water & Sewer Debt Service						
Principal	\$ 1,314,051	\$ 1,635,589	\$ 1,777,370	\$ 1,805,640	\$ 28,270	1.59%
Interest	574341.34	\$ 541,681	\$ 591,682	\$ 567,776	\$ (23,906)	-4.04%
New Debt Service			\$ 46,000	\$ 25,000	\$ (21,000)	-45.65%
Total Debt Service	\$ 1,888,392	\$ 2,177,270	\$ 2,415,052	\$ 2,398,416	\$ (16,636)	-0.69%
Water & Sewer Reserve Fund						
Expenses	\$ -	\$ -	\$ 200,000	\$ 200,000	\$ -	0.00%
Total W & S Reserve Fund	\$ -	\$ -	\$ 200,000	\$ 200,000	\$ -	0.00%
Total W&S Enterprise	\$ 9,117,781	\$ 9,613,297	\$ 10,673,950	\$ 11,091,909	\$ 417,959	3.92%

Enterprise Fund - Appropriation Summary

This spreadsheet details the appropriations to be made at Town Meeting by department.

	2008 Actual	2009 Actual	2010 Appropriated	2011 TA Proposed	2010 vs. 2011 \$ %	
Sassamon Trace Golf Course Enterprise Fund						
Section XI						
Sassamon Trace Operations						
Salaries	\$ 145,353	\$ 138,231	\$ 136,548	\$ 139,354	\$ 2,806	2.05%
Expenses	\$ 478,007	\$ 432,049	\$ 453,984	\$ 457,998	\$ 4,014	0.88%
Total Sassamon Trace	\$ 623,360	\$ 570,281	\$ 590,532	\$ 597,352	\$ 6,820	1.15%
Sassamon Trace Reserve Fund						
Expenses	\$ -	\$ -	\$ -	\$ -	\$ -	#DIV/0!
Total GC Reserve Fund	\$ -	\$ -	\$ -	\$ -	\$ -	#DIV/0!
Sassamon Trace Fringe Benefits						
Other Personal Services	\$ 20,026	\$ 18,100	\$ 11,820	\$ 24,393	\$ 12,573	106.37%
Other - Chgs. & Expenditures	\$ 12,203	\$ 12,000	\$ 11,291	\$ 11,799	\$ 508	4.50%
Total GC Fringe Benefits	\$ 32,229	\$ 30,100	\$ 23,111	\$ 36,192	\$ 13,081	56.60%
Sassamon Trace Debt Service						
Principal	\$ 195,930	\$ 195,930	\$ 195,931	\$ 195,931	\$ -	0.00%
Interest	\$ 133,606	\$ 125,358	\$ 116,856	\$ 108,224	\$ (8,632)	-7.39%
Total GC Debt Service	\$ 329,536	\$ 321,288	\$ 312,787	\$ 304,155	\$ (8,632)	-2.76%
Total Sassamon Trace	\$ 985,125	\$ 921,669	\$ 926,430	\$ 937,699	\$ 11,269	1.22%