



Town of Natick

FY 2014 Preliminary Budget

Section XII: Capital



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INTRODUCTION

Everything the Town does, from providing services to its residents and citizens, to equipping employees to effectively perform their jobs, requires the existence of certain basic physical assets. These assets include streets, water mains, parks, buildings, large equipment and technology. They must be purchased, maintained and replaced on a timely basis or their usefulness in providing public services will diminish. The Town's five-year Capital Improvement Program and annual Capital Budget are developed to ensure adequate capital investment in the Town's assets.

The Town of Natick is required under Section 5-7 of the Charter of the Town of Natick and Article 20, Section 2 of the By-Laws of the Town of Natick to issue a Capital Improvement Program thirty days prior to the date required for submission of the operating budget annually. That program must contain the following elements:

- (a) A clear, concise, general summary of its contents.
- (b) A listing of all capital expenditures proposed to be made, by years, during the five fiscal years next ensuing, with supporting information as to the need for each such expenditure.
- (c) Cost estimates, methods of financing and recommended time schedules.
- (d) The estimated annual cost of operating and of maintaining any new facility or piece of major equipment involved.

This document is taken from that document, the **FY 2014-2018 Capital Improvement Plan**. To find the full document, please go to http://natickma.gov/Public_Documents/NatickMA_Admin/capital.

FIVE-YEAR CAPITAL PROGRAM

A five-year capital improvement program is an important part of any organization's overall budgeting process. Multi-year planning allows proper staging and sequencing of capital projects to even out spikes and make funding needs more predictable. Capital investment requirements can be uneven, sometimes involving unique large projects such as a new fire engine or a new school building. Other capital investment needs are recurring. We will continue to refine the five-year planning process to identify – and hopefully fund - an appropriate annual level of capital investment.

Natick has recently invested a lot of money in our capital needs. The new Natick High School and the new Community/Senior Center have both come in on-time and either within budget (in the case of the Community-Senior Center) or under budget (in the case of the New Natick High School). We have also created the financial mechanisms – though the creation of a Capital Stabilization Fund and the funding of it annually with the Town's Local Option Meals and Hotel/Motel taxes – to ensure the Town's continued ability to adequately fund its capital needs.



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To monitor this on an ongoing basis, for the last several years we have developed and utilized recommended targets for capital spending as part of our overall financial policies. For within-levy spending (exclusive of any debt excluded projects), that target is 6% of General Fund Revenues to be used in support of each year’s “cash capital” plus debt budget. As shown below, we have done well over the last five years in meeting this 6% target.

Recommended Capital Spending - Financial Management Principles		Within-levy Dollars ONLY				
The numbers shown below reflect ONLY General Fund Revenues & Expenditures.						
	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012	
Total Revenues	\$ 100,954,999	\$ 102,021,869	\$ 103,904,157	\$ 107,472,425	\$ 118,267,009	
<i>less debt exclusion taxes</i>	\$ 960,274	\$ 937,705	\$ 918,361	\$ 921,017	\$ 5,057,862	
Net Revenues	\$ 99,994,725	\$ 101,084,164	\$ 102,985,796	\$ 106,551,408	\$ 113,209,147	
Target:	6%	6%	6%	6%	6%	
6% (minimum) Target =	\$ 5,999,683	\$ 6,065,050	\$ 6,179,148	\$ 6,393,084	\$ 6,792,549	
Actual Capital Spending						
Cash	\$ 1,077,378	\$ 293,900	\$ 300,940	\$ 547,620	\$ 1,401,900	
Debt Service	\$ 6,283,504	\$ 5,977,493	\$ 6,240,397	\$ 6,096,302	\$ 5,931,683	
Total Capital Spending	\$ 7,360,882	\$ 6,271,393	\$ 6,541,337	\$ 6,643,922	\$ 7,333,583	
Total Cap. Spending As %	7.29%	6.15%	6.30%	6.18%	6.20%	

Notes:

All columns reflect actual Town Meeting Appropriations and borrowing authorizations; some projects were subsequently deferred.

The good news is, that through the community’s willingness to support the debt related projects and sound financial management by policymakers and officials, the Town finds itself for the first time in quite a while able to meet its capital needs on a recurring basis. Town of Natick Financial Indicator #9 – Capital Asset and Renewal – states that the warning sign for the community is when a three or more year decline in capital spending from operating funds as a percentage of gross operating revenues occurs. As the above charts show, although capital funds were restricted during the previous years of the recession, at no time did overall capital spending decline for three years in a row.



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FINANCING METHODS

Traditionally, there are four potential methods for financing the Town’s capital investments:

- **Available Funds (Free Cash)** – The town regularly appropriates monies from the general fund and the enterprise funds to finance short-term, small capital investment projects. Examples of available funds are free cash and enterprise fund retained earnings.
- **General Stabilization Fund** – Appropriations out of the stabilization fund can be used for any purpose, but do require a higher threshold (2/3 of Town Meeting) to be used as a funding source. Although used exclusively as a capital reserve in the past, no usage of Stabilization Fund monies are recommended for use moving forward, as the need to maintain adequate reserves is as important in the current fiscal climate as is capital renewal and replacement.
- **Capital Stabilization Fund** – Established at the 2010 Fall Annual Town Meeting, appropriations out of the stabilization fund can be used for the purpose of funding any capital-related project, or pieces of capital equipment, or debt-service payment related to capital purchases. Funding for the capital stabilization fund came from the Town’s share of recently approved local option taxes. The 2012 Fall Annual Town Meeting appropriated \$3,271,551 into this fund to provide the community with a substantial reserve from which to spend on future capital projects. This will continue to be a major source of capital financing moving forward.

It should be noted that at the 2012 Fall Annual Town Meeting we proposed a spending plan of Capital Stabilization Funds from FY 2013-2017. This plan slightly amends that proposed spenddown because we now have actual capital requests. The planned vs. revised spenddowns are shown below:

FY 2014 - Capital Stabilization Fund	2012 FATM	Jan-13
Starting Balance	\$ 3,868,006	\$ 3,868,006
Anticipated Add to Fund	\$ 1,300,000	\$ 1,300,000
Less Cash Appropriations	\$ (1,764,000)	\$ (1,921,180)
Less Subsidy for HS & CSC	\$ (145,000)	\$ (220,711)
Less Additional debt service to fund CIP	\$ (534,135)	\$ (449,079)
Capital Stab. Fund Balance at Fiscal Year End	\$ 2,724,871	\$ 2,577,036

- **Debt Service** – The Town has traditionally financed large capital projects or purchases through borrowing. The resulting debt obligations are appropriated under the General Fund Tax Levy (either within the levy limit or from a voter approved debt exclusion) or from Enterprise Funds.

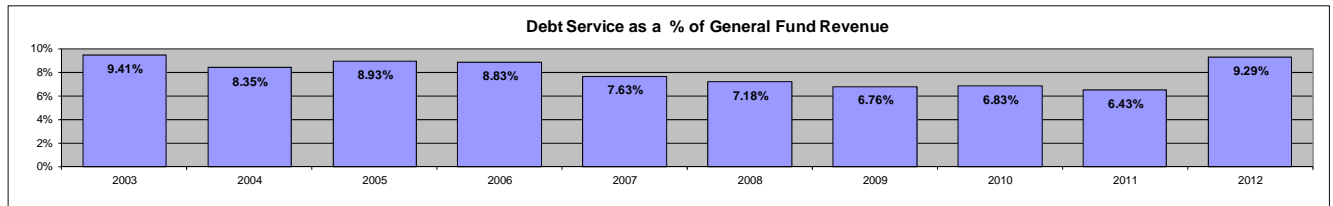


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Indicator 10

Over the last 10 years, the Town’s General Fund Debt service has ranged significantly as a percentage of general fund revenue. As found in Indicator 10 of the Town’s Financial Indicators, the chart below shows the wide range of debt service as a percentage of General Fund Revenue, from a high of 9.41% in 2003 to a low of 6.43% in FY 2011.



As shown above, the amount of general fund resources spent on capital-related items spiked in FY 2012 due to the addition of sizeable amounts of debt service related to the new Natick High School and Community Senior Center will increase this total however, beginning this fiscal year.

It is important to monitor how much debt the community has at any one point in time and determine what impact the amount of debt service has on the operating budget and the taxpayers. Credit rating agencies monitor the amount of debt a community has just like they monitor individual credit. A variety of factors, including the level of debt service/annual revenues and level of debt service/capita and per household are evaluated by credit rating agencies. We are proud that the Town of Natick holds a AAA/Stable bond rating from Standard & Poor’s – the best possible credit rating and better than the U.S. Government (Sovereign)

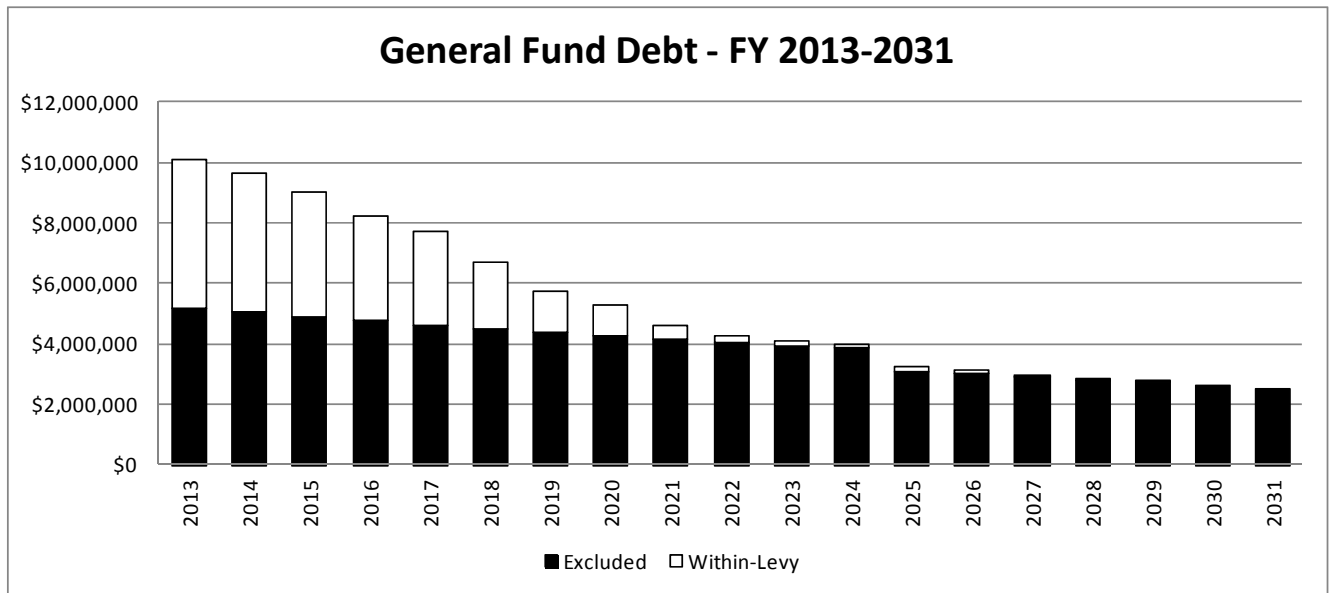
Positively for Natick, the community has a reasonable level of serviceable debt. Not only has debt service per capita remained well within recommended levels at between 8%-10.5% (debt service of 20% of operating revenues is considered a problem and 10% is considered acceptable) but has been decreasing since FY 2006. Future issuance of debt should be timed so as to minimize its impact upon the operating budget. This can be achieved by timing new issuances with retirement of current debt service and following the Town Administrator's Recommended Financial Policies on issuing large debt projects (over \$1,000,000) outside of the tax levy.

Looking into the future, the charts below show the Town’s debt curves for the next fifteen years by fund. General Fund Debt steadily decreases every year going forward. This, of course, will change as new projects are funded through the use of debt. As a general rule, however, this debt curve should be utilized so as to not increase the debt burden upon the overall budget by selectively timing when and how much new debt to issue annually in support of capital renewal and replacement.

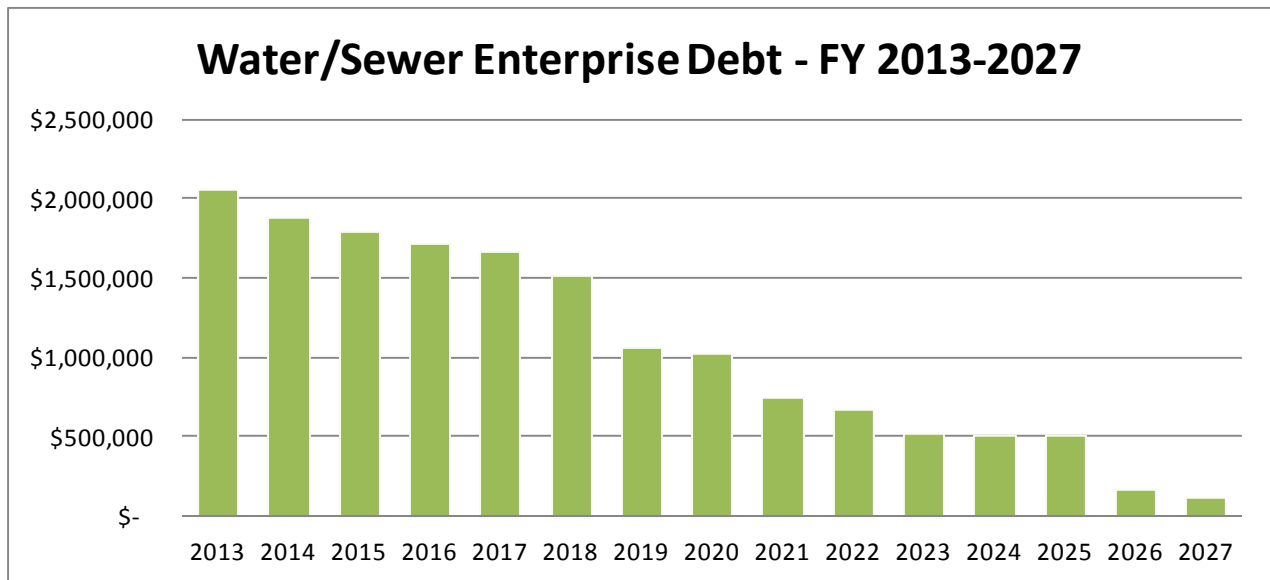


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Water/Sewer Enterprise debt also declines annually from FY 2013-2027, though the rate of decline is different than the General Fund.

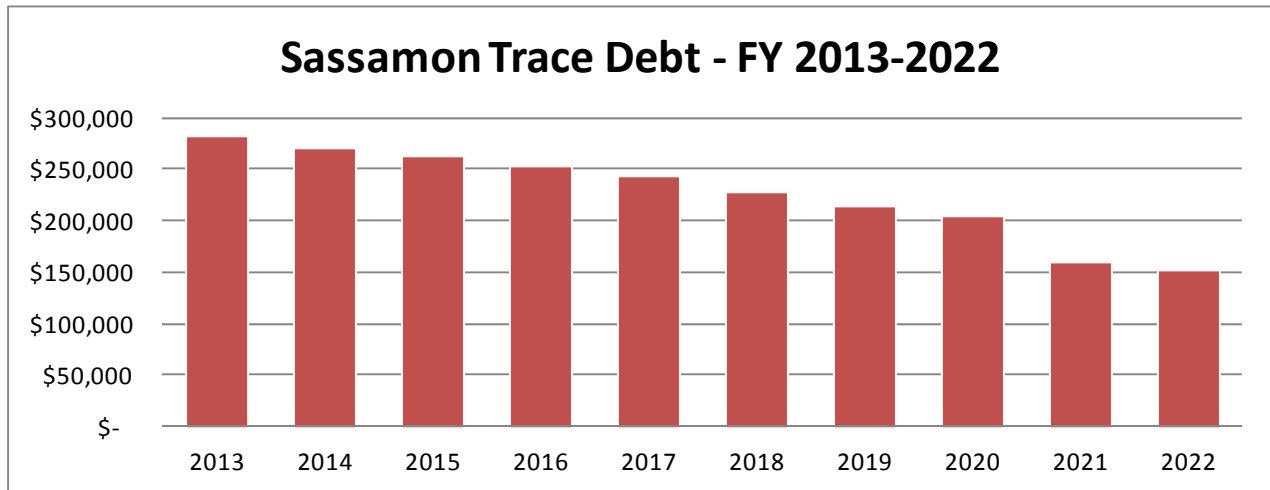




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Finally, the Debt Service for Sassamon Trace steadily declines as interest payments decline until FY 2020, until it is paid off entirely in FY 2022.



- **Other Sources** – The Town uses dedicated state aid and grant funding to finance capital investment when these funds are available.

FY 2014-2018 CAPITAL IMPROVEMENT PROGRAM & PHILOSOPHY: (a.k.a. what gets funded and why)

The FY 2013-2017 Capital Improvement Program is provided herein; first in summary form and then by program area of the budget in project-by-project detail. All told, there are requests for more than \$76,800,000 of capital improvements, equipment and infrastructure. This amount of money is necessary to maintain the hundreds of millions of dollars the Town has invested in its properties, equipment and operations.

All capital projects have been and will continue to be evaluated according to the following criteria, listed in their order of priority. The priority areas which administration assigns capital projects are as follows:

- Imminent threat to the health and safety of citizens or property
- Timely improvement/replacement of a capital asses to avoid inevitable additional future costs incurred through deferment
- Requirements of state or federal law or regulation
- Improvement of infrastructure
- Improvement of productivity/efficiency

In recent years, we have had to defer a vast number of capital needs; this issue has been a recurring cautionary theme in recent budget messages – that our failure to adequately fund our capital needs, while a reasonable short-term response to fiscal challenges, is not a sustainable pattern. However, the



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administration's commitment – and achievements – in working toward adequately funding these needs appears to have been successful as we may well be able to fund all requests for capital projects within the 2014 fiscal year. This would be the third consecutive year of being able to achieve this. The draft FY 2014 Capital Improvement Budget is found on the following pages.

Changes & Innovations to the Capital Improvement Plan:

We encourage all who review this budget to go online to

http://natickma.gov/Public_Documents/NatickMA_Admin/capital. To check out the full document. The FY 2014-2018 Capital Improvement Plan has several innovations and changes from previous plans and even added a few new items. These changes include:

- **Full Implementation of the Priority Area Rating System:** Previous Capital Improvement Plans either included an older rating system or none at all. All detailed capital project sheets contain a priority area rating.
- **Long-Range Capital Forecast (to 2037):** Included for the second time is a long-range capital forecast. This forecast goes out 20 additional years, or to FY 2037. The forecast contains mostly equipment. Improvements to facilities, infrastructure and building systems will be completed in future iterations. This forecast is designed to illustrate the ongoing capital needs and to highlight cyclical nature of capital improvements. So long as the community exists, it will have capital equipment and projects in order to sustain it. We hope to use this as a planning tool, especially for future debt service and excluded debt forecasting.
- **Effects of Consolidated Departments:** For the first time, departmental consolidation (Community Services, Facilities Management) are reflected within the Capital Improvement Plan. Reviewers will notice for the first time nearly all building-related projects consolidated from being scattered throughout departmental requests and lumped entirely into the Department of Facilities Management. This is particularly noticeable for Natick Public Schools projects.
- **Pictures/Maps:** Where ever possible, we have included pictures of the buildings to be renovated, equipment to be replaced, or asset to be improved upon. Many are still lacking pictures, but we at least begun to provide reviewers more visual information and we will continue to work to improve this presentation in the future.

Closing

We are pleased to present a comprehensive Capital Improvement Plan to the citizens of Natick. The community has made great strides in recent years to adequately fund and improve the Town's many capital assets. This will ensure that our public servants have the right tools they need to continue providing quality services to the citizens of Natick. We will continue to work to improve our planning, seek out innovative tools and search for efficiencies to grow and sustain Natick.



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Department/Division	Description	2014	Spring Town Meeting		Fall Town Meeting		Funding Source	
General Fund			Equipment	Improvement	Equipment	Improvement	Cash	Debt
Natick Public Schools		2014	Equipment	Improvement	Equipment	Improvement	Cash	Debt
NATICK PUBLIC SCHOOLS	BEN-HEM ENLARGE KINDERGARTEN PLAYGROUND	150000		150000			0	150000
NATICK PUBLIC SCHOOLS	FEASIBILITY STUDY FOR MEMORIAL FIELD IMPROVEMENTS	50000		50000			50000	
NATICK PUBLIC SCHOOLS	REPLACE NSD-86 (DELIVERY VAN)	26000	26000				26000	
Total Natick Public Schools		226000	26000	200000	0	0	76000	150000
Morse Institute Library		2014	Equipment	Improvement	Equipment	Improvement	Cash	Debt
MORSE INSTITUTE LIBRARY	STACK LIGHTING FOR CHILDREN'S ROOM MAIN SHELVES	16000		16000			16000	
MORSE INSTITUTE LIBRARY	PICTURE BOOK SHELF LIGHTING	10000		10000			10000	
Total Morse Institute Library		26000	0	26000	0	0	26000	0
Police Department		2014	Equipment	Improvement	Equipment	Improvement	Cash	Debt
POLICE DEPARTMENT	RECONFIGURE DISPATCH CENTER	230000		230000				230000
POLICE DEPARTMENT	CRUISER REPLACEMENT	188900	75560		113340		188900	
POLICE DEPARTMENT	VIDEO LAB UPGRADE	14000			14000		14000	
POLICE DEPARTMENT	CRUISER LAPTOP REPLACEMENT	10000	10000				10000	
Total Police Department		442900	85560	230000	127340	0	212900	230000
Fire Department		2014	Equipment	Improvement	Equipment	Improvement	Cash	Debt
FIRE DEPARTMENT	REPLACE ENGINE 5 (1995)	500000			500000			500000
FIRE DEPARTMENT	TURN OUT GEAR/ FIREFIGHTER PROTECTIVE CLOTHING	120000	60000		60000		120000	
FIRE DEPARTMENT	INCIDENT SUPPORT VEHICLE/BOX TRUCK	90000	90000				90000	
Total Fire Department		710000	150000	0	560000	0	210000	500000
DPW Engineering		2014	Equipment	Improvement	Equipment	Improvement	Cash	Debt
PUBLIC WORKS ENGINEERING	ROADWAY IMPROVEMENTS PINE STREET	1750000				1750000		1750000
PUBLIC WORKS ENGINEERING	ROADWAY IMPROVEMENTS COTTAGE STREET	1750000				1750000		1750000
PUBLIC WORKS ENGINEERING	ROADS (COLLECTOR/ARTERIAL)	300000		300000				300000
PUBLIC WORKS ENGINEERING	FEASIBILITY STUDY - STORMWATER UTILITY	50000		50000			50000	
PUBLIC WORKS ENGINEERING	ADD NEW E-3 (VEHICLE)	25000	25000				25000	
Total DPW Engineering		3875000	25000	350000	0	3500000	75000	3800000
DPW Equipment Maintenance		2014	Equipment	Improvement	Equipment	Improvement	Cash	Debt
PUBLIC WORKS EQUIPMENT MAINT	FUEL MANAGEMENT SYSTEM	80000	80000				80000	
PUBLIC WORKS EQUIPMENT MAINT	REPLACE M-4 (TRUCK)	52000	52000				52000	
PUBLIC WORKS EQUIPMENT MAINT	REPLACE UTILITY TRAILERS	10000	10000				10000	
Total DPW Equipment Maintenance		142000	142000	0	0	0	142000	0



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Department/Division	Description	2014	Spring Town Meeting	Fall Town Meeting	Funding Source			
			Equipment	Improvement	Equipment	Improvement	Cash	Debt
DPW Highway		2014	Equipment	Improvement	Equipment	Improvement	Cash	Debt
PUBLIC WORKS HIGHWAY	REPLACE S-35 (TRASH PACKER)	275000			275000			275000
PUBLIC WORKS HIGHWAY	REPLACE H-51 (TRASH PACKER)	230000	230000					230000
PUBLIC WORKS HIGHWAY	REPLACE H-48 (DUMP TRUCK/SANDER/PLOW)	190000	190000					190000
PUBLIC WORKS HIGHWAY	REPLACE H-62 (STREET SWEEPER)	185000			185000			185000
PUBLIC WORKS HIGHWAY	STREET LIGHT REPLACEMENT	80000			80000		80000	
PUBLIC WORKS HIGHWAY	REPLACE H-41 (DUMP TRUCK W/PLOW)	65000	65000				65000	
PUBLIC WORKS HIGHWAY	GUARDRAIL (VARIOUS LOCATIONS)	10000			10000		10000	
PUBLIC WORKS HIGHWAY	REPLACE DUMPSTERS	10000			10000		10000	
Total DPW Highway		1045000	485000	0	560000	0	165000	880000
DPW Land, Facilities & Natural Resources		2014	Equipment	Improvement	Equipment	Improvement	Cash	Debt
PUBLIC WORKS LND FAC/NAT RES	FIELD RENOVATIONS	65000		65000			65000	
PUBLIC WORKS LND FAC/NAT RES	REPLACE LF-12 (STUMP GRINDER)	35000	35000				35000	
PUBLIC WORKS LND FAC/NAT RES	SYNTHETIC MAINTENANCE EQUIPMENT	13000	13000				13000	
Total DPW L, F & NR		113000	48000	65000	0	0	113000	0
Community Services		2014	Equipment	Improvement	Equipment	Improvement	Cash	Debt
PARKS & RECREATION	COLE NORTH FIELD RENOVATIONS	1300000		1300000				1300000
PARKS & RECREATION	FIELD FENCE WORK - MURPHY & COOLIDGE	140750		140750				140750
PARKS & RECREATION	MEMORIAL SCHOOL LIGHTING	125000		125000				125000
PARKS & RECREATION	J. J. LANE PARK	110000		110000				110000
PARKS & RECREATION	REPLACE REC BUS #1	70000			70000		70000	
PARKS & RECREATION	NAVY YARD DESIGN SERVICES	35000				35000	35000	
PARKS & RECREATION	TOWN GAZEBO ROOF	20000		20000			20000	
PARKS & RECREATION	HISTORICAL MONUMENT RESTORATION	15000				15000	15000	
Total Community Services		1815750	0	1695750	70000	50000	140000	1675750
Town Administrator/Selectmen/Moderator		2014	Equipment	Improvement	Equipment	Improvement	Cash	Debt
Town Administrator/Moderator	ELECTRONIC VOTING DEVICES FOR TOWN MEETING	50000			50000		50000	
Total Town Administrator/Selectmen/Moderator		50000	0	0	50000	0	50000	0
Information Technology		2014	Equipment	Improvement	Equipment	Improvement	Cash	Debt
INFORMATION TECHNOLOGY	DOCUMENT ARCHIVING	250000		250000				250000
Total Information Technology		250000	0	250000	0	0	0	250000
Town Clerk		2014	Equipment	Improvement	Equipment	Improvement	Cash	Debt



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Department/Division	Description	2014	Spring Town Meeting		Fall Town Meeting		Funding Source	
TOWN CLERK	PRESERVATION OF HISTORICAL RECORDS	100000				100000	100000	
TOWN CLERK	TOWN VAULT STORAGE	30000				30000	30000	
Total Town Clerk		130000	0	0	0	130000	130000	0

Facilities Management		2014	Equipment	Improvement	Equipment	Improvement	Cash	Debt
NATICK PUBLIC SCHOOLS	MEMORIAL SCHOOL BOILER REPLACEMENT	400000		400000				400000
MUNICIPAL GOVERNMENT	RENOVATION OF FINANCE OFFICES	250000				250000		250000
MUNICIPAL GOVERNMENT	REPLACE ROOF TOP UNITS AT THE POLICE STATION	180000		180000				180000
NATICK PUBLIC SCHOOLS	BEN-HEM - REPLACE DDC TEMPERATURE CONTROLS	150000				150000		150000
MUNICIPAL GOVERNMENT	AIR HANDLER UNITS (COLE)	100000			100000		100000	
NATICK PUBLIC SCHOOLS	WILSON-REPLACE A/C COMPRESSORS	100000				100000	100000	
MUNICIPAL GOVERNMENT	REPLACE ROOF TOP UNITS AT THE MAIN FIRE STATION	75000		75000			75000	
MUNICIPAL GOVERNMENT	REPLACE FIVE OVERHEAD DOORS TO FIRE STATION 1	75000		75000			75000	
NATICK PUBLIC SCHOOLS	BROWN SCHOOL INTERCOM SYSTEM	50000		50000			50000	
MUNICIPAL GOVERNMENT	BOILER REMOVAL (COLE)	45000			45000		45000	
NATICK PUBLIC SCHOOLS	BEN-HEM - REPLACE ROOFTOP EXHAUST FANS	45000	45000				45000	
NATICK PUBLIC SCHOOLS	BROWN- FLOORING REPLACEMENT	30000	30000				30000	
MUNICIPAL GOVERNMENT	DPW MAINT GARAGE HEATER REPLACEMENT	30000	30000				30000	
NATICK PUBLIC SCHOOLS	POWER FLAME BURNER FOR BENNETT-HEMENWAY SCHOOL	19280	19280				19280	
NATICK PUBLIC SCHOOLS	SCHOOL FREEZERS AND COOLERS MONITORING	12000	12000				12000	
Total Facilities Management		1561280	136280	780000	145000	500000	581280	980000

Total General Fund	10386930	1097840	3596750	1512340	4180000	1921180	8465750
less grants, subsidies, mitigation funds, etc...	-850000		-850000				-850000
Net General Fund	9536930	1097840	2746750	1512340	4180000	1921180	7615750

Notes

- ¹ Funded through M.G.L. Ch. 90 State Aid for Roadway Construction & Maintenance
- ² Funded only if grants are available
- ³ Funded through B.A.A./Marathon funds
- ⁴ Funded through the State
- ⁵ Funded/partially funded through project specific mitigation funds
- ⁶ Funded through Conservation Commission

Funding Summary	
G.F. Debt	\$ 7,615,750
2013 Spring ATM	\$ 1,188,840
2013 Fall ATM	\$ 732,340
Total Capital S.F. Allocation	\$ 1,921,180
Receipts Reserved, Mitigation Funds	\$ 850,000
Total General Fund Funding - FY 2014	\$ 10,386,930





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Department/Division	Description	2014	Spring Town Meeting	Fall Town Meeting	Funding Source			
Enterprise Funds								
Water-Sewer Enterprise		2014	Equipment	Improvement	Equipment	Improvement	Cash	Debt
WATER SEWER ENTERPRISE	I/I MWRA GRANT	1374000		1374000				1374000
WATER SEWER ENTERPRISE	REPLACE GROUND WATER WELLS	300000		300000				300000
WATER SEWER ENTERPRISE	TOWN FOREST RESERVOIR ROOF COATING & MIXING SYSTEM	220000		220000				220000
WATER SEWER ENTERPRISE	SEWER MAIN RELINING	150000		150000				150000
WATER SEWER ENTERPRISE	PRIME PARK PUMP STATION WALL REPAIR	150000		150000				150000
WATER SEWER ENTERPRISE	ENERGY EFFICIENCY UPGRADES - SPRINGVALE WTP	150000		150000				150000
WATER SEWER ENTERPRISE	REPLACE CONTROL VALVES TONKA AND H&T FILTERS	100000		100000				100000
WATER SEWER ENTERPRISE	REPLACE W-28 (TRUCK W/PLOW)	47000			47000		47000	
WATER SEWER ENTERPRISE	REPLACE W-21 (1 TON WORK TRUCK)	40000			40000		40000	
WATER SEWER ENTERPRISE	REPLACE W-1 (VEHICLE)	30000			30000		30000	
WATER SEWER ENTERPRISE	REPLACE W-12 (AIR COMPRESSOR)	30000			30000		30000	
Total Water-Sewer		2591000	0	2444000	147000	0	147000	2444000
<i>Less grants, subsidies, etc.</i>		<i>-1524000</i>	<i>0</i>	<i>-1524000</i>	<i>0</i>	<i>0</i>	<i>0</i>	<i>-1524000</i>
Net Water/Sewer (dependent upon rates)		1067000	0	920000	147000	0	147000	920000

Funding Summary	
Water/Sewer Debt	\$ 920,000
Grants, Subsidies	\$ 1,524,000
Retained Earnings	\$ 147,000
Total Water/Sewer Enterprise Funding	\$ 2,591,000

Sassamon Trace Enterprise		2014	Equipment	Improvement	Equipment	Improvement	Cash	Debt
SASSAMON TRACE GOLF COURSE	PARKING LOT EXTENSION	20000				20000		20000
SASSAMON TRACE GOLF COURSE	PAVING OF GOLF COURSE CART PATHS	10000		10000			10000	
Total Sassamon Trace Enterprise		30000	0	10000	0	20000	10000	20000

Funding Summary	
Golf Course Debt	\$ 20,000
Retained Earnings	\$ 10,000
Total Golf Course Debt	\$ 30,000



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Department/Division	Description	2014	2015	2016	2017	2018	Total
General Fund							
Natick Public Schools		2014	2015	2016	2017	2018	Total
NATICK PUBLIC SCHOOLS	BEN-HEM ENLARGE KINDERGARTEN PLAYGROUND	150000	0	0	0	0	150000
NATICK PUBLIC SCHOOLS	FEASIBILITY STUDY FOR MEMORIAL FIELD IMPROVEMENTS	50000	0	0	0	0	50000
NATICK PUBLIC SCHOOLS	REPLACE NSD-86 (DELIVERY VAN)	26000	0	0	0	0	26000
NATICK PUBLIC SCHOOLS	MEMORIAL PLAYGROUND	0	60000	0	0	0	60000
NATICK PUBLIC SCHOOLS	REPLACE NSD-84 (PICK-UP TRUCK)	0	42000	0	0	0	42000
NATICK PUBLIC SCHOOLS	REPLACE NSD-80 (DELIVERY TRUCK)	0	0	0	41000	0	41000
Total Natick Public Schools		226000	102000	0	41000	0	369000
Morse Institute Library		2014	2015	2016	2017	2018	Total
MORSE INSTITUTE LIBRARY	STACK LIGHTING FOR CHILDREN'S ROOM MAIN SHELVES	16000	0	0	0	0	16000
MORSE INSTITUTE LIBRARY	PICTURE BOOK SHELF LIGHTING	10000	0	0	0	0	10000
MORSE INSTITUTE LIBRARY	RFID TAGGING OF LIBRARY'S BOOKS & MATERIALS	0	20000	0	0	0	20000
MORSE INSTITUTE LIBRARY	R.F.I.D. PROJECT /SECURITY SYSTEM	0	0	52000	0	0	52000
MORSE INSTITUTE LIBRARY	AUTOMATED MATERIALS HANDLER	0	0	0	138000	0	138000
Total Morse Institute Library		26000	20000	52000	138000	0	236000
Police Department		2014	2015	2016	2017	2018	Total
POLICE DEPARTMENT	RECONFIGURE DISPATCH CENTER	230000	0	0	0	0	230000
POLICE DEPARTMENT	CRUISER REPLACEMENT	188900	193900	198900	203900	208900	994500
POLICE DEPARTMENT	VIDEO LAB UPGRADE	14000	0	0	0	0	14000
POLICE DEPARTMENT	CRUISER LAPTOP REPLACEMENT	10000	0	0	0	0	10000
POLICE DEPARTMENT	DICTIONARY SYSTEM REPLACEMENT	0	30000	0	0	0	30000
Total Police Department		442900	223900	198900	203900	208900	1278500
Fire Department		2014	2015	2016	2017	2018	Total
FIRE DEPARTMENT	REPLACE ENGINE 5 (1995)	500000	0	0	0	0	500000
FIRE DEPARTMENT	TURN OUT GEAR/ FIREFIGHTER PROTECTIVE CLOTHING	120000	60000	0	0	0	180000
FIRE DEPARTMENT	INCIDENT SUPPORT VEHICLE/BOX TRUCK	90000	0	0	0	0	90000
FIRE DEPARTMENT	FIRE STATION 4/ WEST NATICK , REPLACEMENT ⁵	0	7000000	0	0	0	7000000
FIRE DEPARTMENT	CONSTRUCTION OF TRAINING FACILITY	0	750000	0	0	0	750000
FIRE DEPARTMENT	MOBILE DATA TERMINALS/ COMPUTERS ON APPARATUS.	0	70000	0	0	0	70000
FIRE DEPARTMENT	REPLACE FIRE PICKUP 3/PLOW	0	70000	0	0	0	70000
FIRE DEPARTMENT	DEFIBRILATOR PURCHASE	0	30000	0	0	0	30000



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Department/Division	Description	2014	2015	2016	2017	2018	Total
FIRE DEPARTMENT	REPLACE NFD CAR-1	0	28500	0	0	0	28500
FIRE DEPARTMENT	PURCHASE ADDITIONAL AUTOMATED STRETCHER	0	14000	0	0	0	14000
FIRE DEPARTMENT	PURCHASE ADDITIONAL AUTO PULSE/ AUTOMATED CPR	0	13000	0	0	0	13000
FIRE DEPARTMENT	REPLACE LADDER / PLATFORM	0	0	1200000	0	0	1200000
FIRE DEPARTMENT	REPLACE 2001 FIRE PUMPER	0	0	500000	0	0	500000
FIRE DEPARTMENT	REPLACE AMBULANCE	0	0	200000	0	0	200000
Total Fire Department		710000	8035500	1900000	0	0	10645500

DPW Engineering		2014	2015	2016	2017	2018	Total
PUBLIC WORKS ENGINEERING	ROADWAY IMPROVEMENTS PINE STREET	1750000	0	0	0	0	1750000
PUBLIC WORKS ENGINEERING	ROADWAY IMPROVEMENTS COTTAGE STREET	1750000	0	0	0	0	1750000
PUBLIC WORKS ENGINEERING	CH90 ROAD IMPROVEMENTS ¹	1008000	1008000	1008000	1008000	1008000	5040000
PUBLIC WORKS ENGINEERING	ROADS (COLLECTOR/ARTERIAL)	300000	1500000	1500000	1500000	1500000	6300000
PUBLIC WORKS ENGINEERING	FEASIBILITY STUDY - STORMWATER UTILITY	50000	0	0	0	0	50000
PUBLIC WORKS ENGINEERING	ADD NEW E-3 (VEHICLE)	25000	0	0	0	0	25000
PUBLIC WORKS ENGINEERING	ENGINEERING & REPAIRS TO THE CHARLES RIVER DAM	0	500000	690000	0	0	1190000
PUBLIC WORKS ENGINEERING	REHAB. - CHARLES RIVER BRIDGE	0	500000	0	0	0	500000
PUBLIC WORKS ENGINEERING	WILLOW ST. DRAINAGE IMPROVEMENTS	0	300000	500000	0	0	800000
PUBLIC WORKS ENGINEERING	MIDDLE ST. DRAINAGE IMPROVEMENTS	0	250000	1000000	0	0	1250000
PUBLIC WORKS ENGINEERING	REHAB. - JENNINGS POND DAM	0	0	0	125000	0	125000
Total DPW Engineering		4883000	4058000	4698000	2633000	2508000	18780000

DPW Equipment Maintenance		2014	2015	2016	2017	2018	Total
PUBLIC WORKS EQUIPMENT MAINT	FUEL MANAGEMENT SYSTEM	80000	0	0	0	0	80000
PUBLIC WORKS EQUIPMENT MAINT	REPLACE M-4 (TRUCK)	52000	0	0	0	0	52000
PUBLIC WORKS EQUIPMENT MAINT	REPLACE UTILITY TRAILERS	10000	0	0	0	0	10000
PUBLIC WORKS EQUIPMENT MAINT	REPLACE M-2 (TRUCK)	0	75000	0	0	0	75000
PUBLIC WORKS EQUIPMENT MAINT	REPLACE M-1 (VEHICLE)	0	28000	0	0	0	28000
PUBLIC WORKS EQUIPMENT MAINT	FORK LIFT	0	20000	0	0	0	20000
PUBLIC WORKS EQUIPMENT MAINT	REPLACE PORTABLE LIFTS	0	0	0	50000	0	50000
Total DPW Equipment Maintenance		142000	123000	0	50000	0	315000

DPW Highway		2014	2015	2016	2017	2018	Total
PUBLIC WORKS HIGHWAY	REPLACE S-35 (TRASH PACKER)	275000	0	0	0	0	275000
PUBLIC WORKS HIGHWAY	REPLACE H-51 (TRASH PACKER)	230000	0	0	0	0	230000



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Department/Division	Description	2014	2015	2016	2017	2018	Total
PUBLIC WORKS HIGHWAY	REPLACE H-48 (DUMP TRUCK/SANDER/PLOW)	190000	0	0	0	0	190000
PUBLIC WORKS HIGHWAY	REPLACE H-62 (STREET SWEEPER)	185000	0	0	0	0	185000
PUBLIC WORKS HIGHWAY	STREET LIGHT REPLACEMENT	80000	80000	80000	80000	80000	400000
PUBLIC WORKS HIGHWAY	REPLACE H-41 (DUMP TRUCK W/PLOW)	65000	0	0	0	0	65000
PUBLIC WORKS HIGHWAY	GUARDRAIL (VARIOUS LOCATIONS)	10000	10000	10000	10000	10000	50000
PUBLIC WORKS HIGHWAY	REPLACE DUMPSTERS	10000	10000	10000	10000	10000	50000
PUBLIC WORKS HIGHWAY	REPLACE S-37 (CHASSIS AND HOOKLIFT)	0	230000	0	0	0	230000
PUBLIC WORKS HIGHWAY	IMPLEMENTATION OF GRAVEL PIT MASTER PLAN	0	100000	0	0	0	100000
PUBLIC WORKS HIGHWAY	REPLACE H-57 (FRONT END LOADER/PLOW)	0	0	175000	0	0	175000
PUBLIC WORKS HIGHWAY	REPLACE H-61 (SIDEWALK MACHINE)	0	0	142000	0	0	142000
PUBLIC WORKS HIGHWAY	REPLACE S-31 (TRASH PACKER)	0	0	0	280000	0	280000
PUBLIC WORKS HIGHWAY	REPLACE H-63 (STREET SWEEPER)	0	0	0	190000	0	190000
PUBLIC WORKS HIGHWAY	REPLACE H-58 (FRONT END LOADER)	0	0	0	185000	0	185000
PUBLIC WORKS HIGHWAY	REPLACE H-50 (DUMP TRUCK)	0	0	0	135000	0	135000
PUBLIC WORKS HIGHWAY	REPLACE S-38 (SMALL MULTI-BODY TRUCK)	0	0	0	130000	0	130000
PUBLIC WORKS HIGHWAY	REPLACE H-68 (1 TON ASPHALT ROLLER)	0	0	0	11000	0	11000
PUBLIC WORKS HIGHWAY	REPLACE S-32 (TRASH PACKER)	0	0	0	0	290000	290000
PUBLIC WORKS HIGHWAY	REPLACE H-73 (2 TON ASPHALT ROLLER)	0	0	0	0	18000	18000
Total DPW Highway		1045000	430000	417000	1031000	408000	3331000
DPW Land, Facilities & Natural Resources		2014	2015	2016	2017	2018	Total
PUBLIC WORKS LND FAC/NAT RES	FIELD RENOVATIONS	65000	66000	75000	146000	0	352000
PUBLIC WORKS LND FAC/NAT RES	REPLACE LF-12 (STUMP GRINDER)	35000	0	0	0	0	35000
PUBLIC WORKS LND FAC/NAT RES	SYNTHETIC MAINTENANCE EQUIPMENT	13000	0	0	0	0	13000
PUBLIC WORKS LND FAC/NAT RES	TREE REPLACEMENT	0	30000	30000	30000	30000	120000
PUBLIC WORKS LND FAC/NAT RES	REPLACE FIELD UTILITY TRACTOR	0	20000	0	0	0	20000
PUBLIC WORKS LND FAC/NAT RES	ADDITIONAL EQUIPMENT ATTACHMENTS	0	16000	0	0	0	16000
PUBLIC WORKS LND FAC/NAT RES	SEEDING EQUIPMENT	0	14000	0	0	0	14000
PUBLIC WORKS LND FAC/NAT RES	REPLACE LF-9 (BUCKET TRUCK)	0	0	200000	0	0	200000
PUBLIC WORKS LND FAC/NAT RES	REPLACE 1999 WOOD CHIPPER	0	0	90000	0	0	90000
PUBLIC WORKS LND FAC/NAT RES	REPLACE FIELD UTILITY TRACTOR	0	0	20000	0	0	20000
PUBLIC WORKS LND FAC/NAT RES	REPLACE LF-11 (LAWN MOWER)	0	0	12500	0	0	12500
PUBLIC WORKS LND FAC/NAT RES	REPLACE LF-17 (LAWN MOWER)	0	0	10000	0	0	10000
PUBLIC WORKS LND FAC/NAT RES	REPLACE LF-20 MOWER	0	0	0	12500	0	12500
Total DPW L, F & NR		113000	146000	437500	188500	30000	915000



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Department/Division	Description	2014	2015	2016	2017	2018	Total
Community Services		2014	2015	2016	2017	2018	Total
PARKS & RECREATION	COLE NORTH FIELD RENOVATIONS ⁵	1300000	0	0	0	0	1300000
PARKS & RECREATION	FIELD FENCE WORK - MURPHY & COOLIDGE	140750	0	0	0	0	140750
PARKS & RECREATION	MEMORIAL SCHOOL LIGHTING	125000	0	0	0	0	125000
PARKS & RECREATION	J. J. LANE PARK	110000	0	0	0	0	110000
PARKS & RECREATION	REPLACE REC BUS #1	70000	0	0	0	0	70000
PARKS & RECREATION	NAVY YARD DESIGN SERVICES	35000	0	0	0	0	35000
PARKS & RECREATION	TOWN GAZEBO ROOF	20000	0	0	0	0	20000
PARKS & RECREATION	HISTORICAL MONUMENT RESTORATION	15000	15000	15000	0	0	45000
PARKS & RECREATION	DUG POND PIER ³	5000	5000	5000	5000	5000	25000
PARKS & RECREATION	SOUTH NATICK PARK SYSTEM	0	1000000	0	0	0	1000000
PARKS & RECREATION	EAST TENNIS/BASKETBALL COURTS	0	100000	0	0	0	100000
PARKS & RECREATION	JOHNSON SCH CT/BASKETBALL & HOCKEY RINK	0	75000	0	0	0	75000
PARKS & RECREATION	MEMORIAL BEACH WATER PLAY UNIT	0	75000	0	0	0	75000
COUNCIL ON AGING	BUS ²	0	65000	0	0	0	65000
PARKS & RECREATION	COLE CENTER PLAYGROUND	0	50000	0	0	0	50000
PARKS & RECREATION	TENNIS/BASKETBALL COURT RENOVATIONS	0	15000	0	0	0	15000
PARKS & RECREATION	BASKETBALL COURT RENOVATIONS	0	0	100000	0	0	100000
PARKS & RECREATION	BACKSTOP/FENCE RENOVATION WORK	0	0	25000	25000	0	50000
PARKS & RECREATION	PEGAN COVE PARK	0	0	0	30000	0	30000
Total Community Services		1820750	1400000	145000	60000	5000	3430750
Town Administrator/Selectmen/Moderator		2014	2015	2016	2017	2018	Total
Town Administrator/Moderator	ELECTRONIC VOTING DEVICES FOR TOWN MEETING	50000	0	0	0	0	50000
Total Town Administrator/Selectmen/Moderator		50000	0	0	0	0	50000
Information Technology		2014	2015	2016	2017	2018	Total
INFORMATION TECHNOLOGY	DOCUMENT ARCHIVING	250000	250000	250000	0	0	750000
Total Information Technology		250000	250000	250000	0	0	750000
Town Clerk		2014	2015	2016	2017	2018	Total
TOWN CLERK	PRESERVATION OF HISTORICAL RECORDS	100000	100000	100000	100000	100000	500000
TOWN CLERK	TOWN VAULT STORAGE	30000	0	0	0	0	30000
Total Town Clerk		130000	100000	100000	100000	100000	530000



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Department/Division	Description	2014	2015	2016	2017	2018	Total
Community Development		2014	2015	2016	2017	2018	Total
COMMUNITY DEVELOPMENT	KANSAS STREET RECONSTRUCTION ⁴	2500000	0	0	0	0	2500000
COMMUNITY DEVELOPMENT	N. MAIN & BACON INT. IMP. - (MATHWORKS MITIGATION) ⁵	620000	0	0	0	0	620000
COMMUNITY DEVELOPMENT	SPEEN STREET AND RELATED FEDEX TRAFFIC MITIGATION ⁵	590000	0	0	0	0	590000
COMMUNITY DEVELOPMENT	WETHERSFIELD NEIGHBORHOOD TRAFFIC IMPROVEMENTS ⁵	208000	0	0	0	0	208000
COMMUNITY DEVELOPMENT	SPEEN STREET TRAFFIC IMPROVEMENTS ⁵	200000	0	0	0	0	200000
COMMUNITY DEVELOPMENT	PARK, BACON & WALNUT ST NEIGHBOR. TRAFFIC IMP. ⁵	172000	0	0	0	0	172000
COMMUNITY DEVELOPMENT	COCHITUATE AQUADUCT IMPROVEMENTS ⁶	50000	0	0	0	0	50000
COMMUNITY DEVELOPMENT	ROUTE 27 IMPROVEMENTS - CONSTRUCTION ⁴⁵	0	11000000	0	0	0	11000000
COMMUNITY DEVELOPMENT	DOWNTOWN PARKING GARAGE	0	7000000	0	0	0	7000000
Total Community Development		4340000	18000000	0	0	0	22340000
Facilities Management		2014	2015	2016	2017	2018	Total
NATICK PUBLIC SCHOOLS	MEMORIAL SCHOOL BOILER REPLACEMENT	400000	0	0	0	0	400000
MUNICIPAL GOVERNMENT	RENOVATION OF FINANCE OFFICES	250000	0	0	0	0	250000
MUNICIPAL GOVERNMENT	REPLACE ROOF TOP UNITS AT THE POLICE STATION	180000	0	0	0	0	180000
NATICK PUBLIC SCHOOLS	BEN-HEM - REPLACE DDC TEMPERATURE CONTROLS	150000	0	0	0	0	150000
MUNICIPAL GOVERNMENT	AIR HANDLER UNITS (COLE)	100000	0	0	0	0	100000
NATICK PUBLIC SCHOOLS	WILSON-REPLACE A/C COMPRESSORS	100000	0	0	0	0	100000
MUNICIPAL GOVERNMENT	REPLACE ROOF TOP UNITS AT THE MAIN FIRE STATION	75000	0	0	0	0	75000
MUNICIPAL GOVERNMENT	REPLACE FIVE OVERHEAD DOORS TO FIRE STATION 1	75000	0	0	0	0	75000
NATICK PUBLIC SCHOOLS	BROWN SCHOOL INTERCOM SYSTEM	50000	0	0	0	0	50000
MUNICIPAL GOVERNMENT	BOILER REMOVAL (COLE)	45000	0	0	0	0	45000
NATICK PUBLIC SCHOOLS	BEN-HEM - REPLACE ROOFTOP EXHAUST FANS	45000	0	0	0	0	45000
NATICK PUBLIC SCHOOLS	BROWN - FLOORING REPLACEMENT	30000	90000	0	0	0	120000
MUNICIPAL GOVERNMENT	DPW MAINT GARAGE HEATER REPLACEMENT	30000	0	0	0	0	30000
NATICK PUBLIC SCHOOLS	POWER FLAME BURNER FOR BENNETH HEMENWAY SCHOOL	19280	0	0	0	0	19280
NATICK PUBLIC SCHOOLS	REPLACE BURNER IN JOHNSON FURNACE	15000	0	0	0	0	15000
NATICK PUBLIC SCHOOLS	SCHOOL FREEZERS AND COOLERS MONITORING	12000	0	0	0	0	12000
NATICK PUBLIC SCHOOLS	LILJA- ROOF REPLACEMENT	0	550000	0	0	0	550000
NATICK PUBLIC SCHOOLS	BROWN- ROOF REPLACEMENT	0	550000	0	0	0	550000
NATICK PUBLIC SCHOOLS	MEMORIAL-REPLACE EXTERIOR WINDOWS	0	500000	0	0	0	500000
NATICK PUBLIC SCHOOLS	KENNEDY-REPLACE LARGE HVAC UNITS	0	300000	300000	0	0	600000
NATICK PUBLIC SCHOOLS	KENNEDY- REPLACE VAT FLOOR TILE	0	300000	300000	0	0	600000



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Department/Division	Description	2014	2015	2016	2017	2018	Total
NATICK PUBLIC SCHOOLS	KENNEDY-REPLACE CLASSROOM UNIVENTS + DDC	0	200000	0	0	0	200000
MUNICIPAL GOVERNMENT	ROOF (90 OAK STREET)	0	135000	0	0	0	135000
NATICK PUBLIC SCHOOLS	KENNEDY- REPLACE EXTERIOR DOORS	0	120000	0	0	0	120000
NATICK PUBLIC SCHOOLS	JOHNSON-REMOVE VAT	0	120000	0	0	0	120000
NATICK PUBLIC SCHOOLS	JOHNSON-REFURBISH HALL CEILINGS	0	100000	0	0	0	100000
MUNICIPAL GOVERNMENT	TOWN HALL HVAC	0	80000	80000	0	0	160000
MUNICIPAL GOVERNMENT	REPLACE B-2 (VAN)	0	35000	0	0	0	35000
MUNICIPAL GOVERNMENT	EXTERIOR PAINTING (90 OAK ST)	0	30000	0	0	0	30000
MUNICIPAL GOVERNMENT	CARPET REPLACEMENT - TOWN HALL	0	15000	15000	15000	0	45000
NATICK PUBLIC SCHOOLS	KENNEDY-REPLACE EXTERIOR WINDOWS	0	0	650000	0	0	650000
NATICK PUBLIC SCHOOLS	BROWN- REPLACE UNIT VENTILATORS IN CLASSROOMS	0	0	170000	0	0	170000
NATICK PUBLIC SCHOOLS	MEMORIAL- REPAVE PARKING AREAS	0	0	150000	0	0	150000
NATICK PUBLIC SCHOOLS	BEN-HEM - REPLACE LIBRARY AND OFFICE CARPETS	0	0	25000	25000	0	50000
NATICK PUBLIC SCHOOLS	WILSON-REPLACE DOMESTIC WATER HEATERS	0	0	10000	0	0	10000
NATICK PUBLIC SCHOOLS	KENNEDY-INSTALL FIRE SPRINKLER SYSTEM	0	0	0	800000	0	800000
NATICK PUBLIC SCHOOLS	MEMORIAL-INSTALL FIRE SPRINKLER SYSTEM	0	0	0	500000	0	500000
NATICK PUBLIC SCHOOLS	WILSON-REPLACE AUDITORIUM A/C COMPRESSORS	0	0	0	50000	0	50000
Total Facilities Management		1576280	3125000	1700000	1390000	0	7791280
Total General Fund		15754930	36013400	9898400	5835400	3259900	70762030
less grants, subsidies, mitigation funds, etc...		-6203000	-12078000	-1013000	-1013000	-1013000	-20470000
Net General Fund		9551930	23935400	8885400	4822400	2246900	50292030

Notes

¹ Funded through M.G.L. Ch. 90 State Aid for Roadway Construction & Maintenance

² Funded only if grants are available

³ Funded through B.A.A./Marathon funds

⁴ Funded through the State

⁵ Funded/partially funded through project specific mitigation funds

⁶ Funded through Conservation Commission



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Department/Division	Description	2014	2015	2016	2017	2018	Total
Enterprise Funds							
Water-Sewer Enterprise		2014	2015	2016	2017	2018	Total
WATER SEWER ENTERPRISE	I/I MWRA GRANT	1374000	0	0	0	0	1374000
WATER SEWER ENTERPRISE	REPLACE GROUND WATER WELLS	300000	300000	0	0	0	600000
WATER SEWER ENTERPRISE	TOWN FOREST RESERVOIR ROOF COATING & MIXING SYSTEM	220000	0	0	0	0	220000
WATER SEWER ENTERPRISE	SEWER MAIN RELINING	150000	150000	150000	150000	150000	750000
WATER SEWER ENTERPRISE	PRIME PARK PUMP STATION WALL REPAIR	150000	0	0	0	0	150000
WATER SEWER ENTERPRISE	ENERGY EFFICIENCY UPGRADES - SPRINGVALE WTP	150000	0	0	0	0	150000
WATER SEWER ENTERPRISE	REPLACE CONTROL VALVES TONKA AND H&T FILTERS	100000	0	0	0	0	100000
WATER SEWER ENTERPRISE	REPLACE W-28 (TRUCK W/PLOW)	47000	0	0	0	0	47000
WATER SEWER ENTERPRISE	REPLACE W-21 (1 TON WORK TRUCK)	40000	0	0	0	0	40000
WATER SEWER ENTERPRISE	REPLACE W-1 (VEHICLE)	30000	0	0	0	0	30000
WATER SEWER ENTERPRISE	REPLACE W-12 (AIR COMPRESSOR)	30000	0	0	0	0	30000
WATER SEWER ENTERPRISE	SEWER STATION GENERATORS	0	250000	0	0	0	250000
WATER SEWER ENTERPRISE	WATER METER RADIO TRANSMITTERS	0	200000	200000	0	0	400000
WATER SEWER ENTERPRISE	VFD INSTALLS & CONTROLS	0	180000	150000	0	0	330000
WATER SEWER ENTERPRISE	REPLACE W-16 (BACKHOE)	0	125000	0	0	0	125000
WATER SEWER ENTERPRISE	INSTALL SEWER GRINDER PUMP	0	90000	0	0	0	90000
WATER SEWER ENTERPRISE	BOOSTER PUMP - GLENRIDGE	0	0	250000	0	0	250000
WATER SEWER ENTERPRISE	REPLACE W-23 (DUMP TRUCK)	0	0	160000	0	0	160000
WATER SEWER ENTERPRISE	REPLACE W-4 RANGER (TRUCK)	0	0	21000	0	0	21000
WATER SEWER ENTERPRISE	RUNNING BROOK/VESTA RD PUMP STATION	0	0	0	500000	0	500000
WATER SEWER ENTERPRISE	GENERATOR BRADFORD RD	0	0	0	0	125000	125000
WATER SEWER ENTERPRISE	CAPT TOM'S BOOSTER PUMP	0	0	0	0	65000	65000
WATER SEWER ENTERPRISE	REPLACE W-10 (1 TON WORK TRUCK)	0	0	0	0	50000	50000
WATER SEWER ENTERPRISE	REPLACE W-8 (GENERATOR)	0	0	0	0	45000	45000
WATER SEWER ENTERPRISE	REPLACE W-11 (AIR COMPRESSOR)	0	0	0	0	30000	30000
WATER SEWER ENTERPRISE	WATER MAIN RELINING PHASE 6	0	0	0	0	0	0
WATER SEWER ENTERPRISE	CHLORINE UPGRADE ELM BANK/PINE OAKS/MORSE POND	0	0	0	0	0	0
WATER SEWER ENTERPRISE	ROUTE 30 WATER MAIN LOOP	0	0	0	0	0	0
WATER SEWER ENTERPRISE	SPRINGVALE TONKA FILTER MEDIA REPLACEMENT	0	0	0	0	0	0
Total Water-Sewer		2591000	1295000	931000	650000	465000	5932000
<i>Less grants, subsidies, etc.</i>		<i>-1524000</i>	<i>-150000</i>	<i>-150000</i>	<i>-150000</i>	<i>-150000</i>	<i>-2124000</i>
Net Water/Sewer (dependent upon rates)		1067000	1145000	781000	500000	315000	3808000



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Department/Division	Description	2014	2015	2016	2017	2018	Total
Sassamon Trace Enterprise		2014	2015	2016	2017	2018	Total
SASSAMON TRACE GOLF COURSE	PARKING LOT EXTENSION	20000	0	0	0	0	20000
SASSAMON TRACE GOLF COURSE	PAVING OF GOLF COURSE CART PATHS	10000	10000	10000	10000	0	40000
SASSAMON TRACE GOLF COURSE	SASSAMON TRACE IRRIGATION WELL	0	75000	0	0	0	75000
Total Sassamon Trace Enterprise		30000	85000	10000	10000	0	135000
Total All Funds							
General Fund		15754930	36013400	9898400	5835400	3259900	70762030
Water/Sewer Enterprise		2591000	1295000	931000	650000	465000	5932000
Sassamon Trace		30000	85000	10000	10000	0	135000
Gross Capital Requests		18375930	37393400	10839400	6495400	3724900	76829030
<i>less subsidies/offsets</i>		<i>-7727000</i>	<i>-12228000</i>	<i>-1163000</i>	<i>-1163000</i>	<i>-1163000</i>	<i>-22594000</i>
Net Capital Requests		10648930	25165400	9676400	5332400	2561900	54235030



Town of Natick

FY 2014 Preliminary Budget

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