



Town of Natick

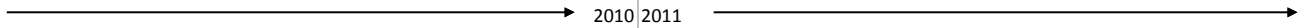
FY 2012 Preliminary Budget

Section I: Budget Overview

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FY 2012 Budget Schedule & Process

	July	Aug.	Sept.	Oct.	Nov.	Dec.	Jan.	Feb.	March	April	May	June
External												
Votes										<input checked="" type="checkbox"/>		
Town Meeting				Town Meeting							Town Meeting	
BOS			★			Review of Budget Goals & Challenges	Selectmen Review of Budget					
SC								Hearing on Budget				
FinComm			Warrant Hearings				FinComm Hearings on Budget & Warrant					
Internal												
Municipal		Capital Develop.		Operating Budget Development & Refinement								
School		Capital Develop.		Operating Budget Development & Refinement								



Significant Dates

August 2010

Capital Development (Internal - Schools & Municipal)

September 2010

Capital Update Submitted

September 1st

★ Summit - Discuss Financial Indicators & Long-Term Projections

September 22nd

October 2010

Operating Budget Development (Internal Schools & Municipal)

All October

2010 Fall Town Meeting

Begins October 19th

November 2010

Operating Budget Development (Internal Schools & Municipal)

All November

BOS - Review of Budget Goals & Objectives

November Meetings

December 2010

Operating Budget Refinement (Internal Schools & Municipal)

All December

BOS - Review of Budget Goals & Objectives

December Meetings

SC - Superintendent's Presentation of School Budget

Early December

January 2011

Submittal of FY 2012 Administrator's Preliminary Budget to BOS & FC

January 1st

Finance Committee Public Hearings on Budget

All January

BOS - Review of Budget

February 2011

BOS - Review of Budget

February

SC - Public Hearings on Budget

February

Finance Committee Public Hearings on Budget

All February

March 2011

Finance Committee Public Hearings on Budget

to March 20

Preparation of Materials for Town Meeting

March 20-27

Municipal Election

Late March

April - May 2011

Town Meeting

April-May

July 2011

Start of FY 2012

July 1, 2011

FY 2012 Budget Schedule & Process

The legislative body of the Town of Natick is a representative Town Meeting comprised of 180 elected Town Meeting Members. Town Meeting has the sole authority to appropriate funds for the operating budget and capital projects. The Town Administrator is required to submit a Proposed Budget to the Board of Selectmen and Finance Committee on January 1, 2011. An **Open Process** is utilized in developing the budget. Internally, input is elicited and encouraged from all staff levels. Externally more and more citizen participation is encouraged and sought after. The open process allows for greater inclusion in decision-making and in the overall development of the budget.

The process begins in the early fall with the internal budget process. Late in October, Town staff work together to develop individual Department Budget Requests that support the operations of the Town's programs and services, as well as address the needs and objectives that are identified in the Goal Setting Meeting. Department Heads will meet in December with the Town Administrator to review the budget requests and refine disparate proposals into a cohesive whole.

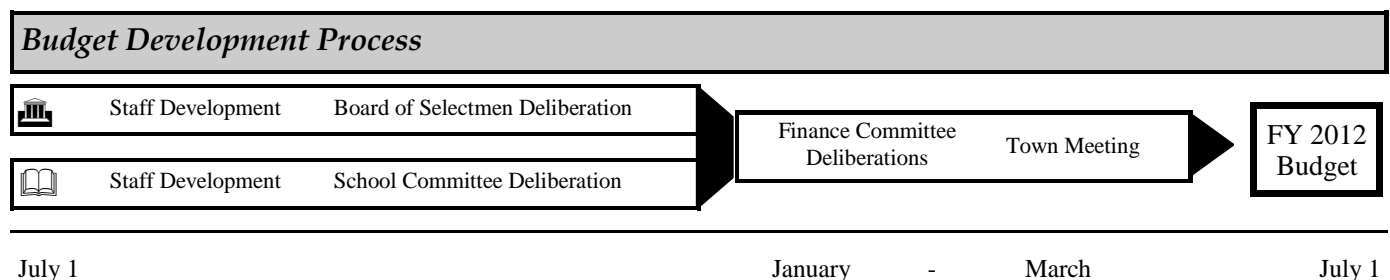
While the municipal staff is developing one part of the operating budget, the School Department begins a separate process for developing the operating budget of the Natick Public Schools. The Town Administrator is responsible for making budget recommendations for all Town programs, including a total School budget. The Superintendent submits his final budget request to the School Board in December.

The Capital Budget and the five-year Capital Improvement Program is just one component of the Town's Budget. The Town instituted the five-year plan to develop and maintain a healthy relationship between the operating and capital budgets. The goal of the plan is to focus on ensuring that adequate resources are available each year to meet the capital needs of the Town without overburdening the operating budget.

Once the Town Administrator presents her recommended budget to the Board of Selectmen and the Finance Committee on January 1, a series of hearings is held between January and March to vet the budget and allow for the Finance Committee to review and propose a series of recommendations to Town meeting. The members of each of the major committees are involved in and help guide the decision making process from beginning to end. Through this process, the Town Administrator is able to consider the input of all of these groups when preparing the Proposed Budget.

The Finance Committee need time to review the proposal and develop their recommendations, which they are required to present at Town Meeting. Their final recommendations along with the recommended Budget is sent to town Meeting members at least 7 days prior to the start of the Spring Annual Town Meeting, usually the second Tuesday in April. It is through the Representative Town Meeting that funds are appropriated and the Town's Annual Budget is adopted.

The end result is a collaborative effort involving the Citizens, Board of Selectmen, School Committee, Finance Committee, and Town and School staff and in which the needs of the community are identified and represented. The quality of the outcome is dependent on the process.



General Fund Revenue/Expenditure Summary

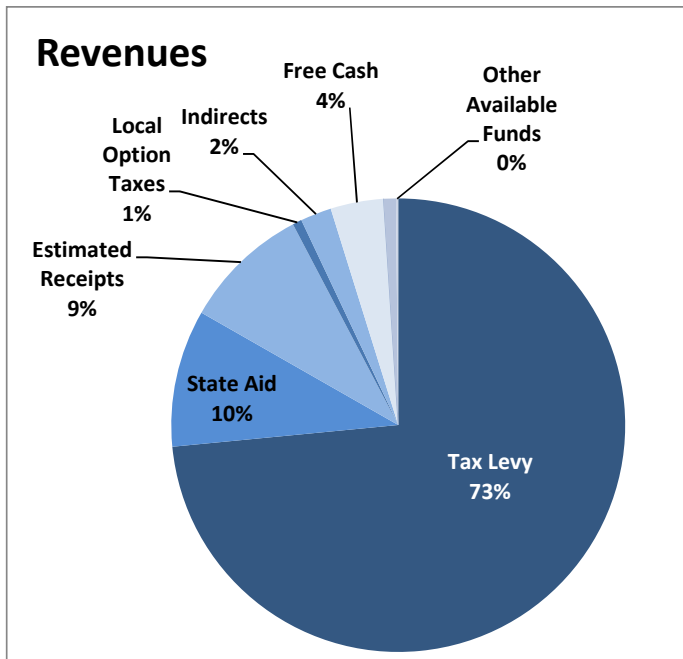
	2009 Actual	2010 Actual	2011 Appropriated	2012 Preliminary as of 3/1/2011	2011 vs. 2012 \$	%
General Fund Revenues						
Tax Levy	\$ 72,696,077	\$ 77,024,748	\$ 79,645,196	\$ 83,863,523	4,218,327	5.30%
State Aid	\$ 11,216,189	\$ 10,619,913	\$ 11,711,879	\$ 11,172,127	-539,752	-4.61%
Estimated Receipts	\$ 11,735,232	\$ 10,524,325	\$ 9,433,900	\$ 10,331,732	897,832	9.52%
Local Option Taxes	\$ -	\$ 307,913	\$ 750,000	\$ 750,000	0	0.00%
Other Local Receipts						
Indirects	\$ 2,546,345	\$ 2,506,416	\$ 2,449,757	\$ 2,535,883	86,126	3.52%
Free Cash	\$ 3,247,997	\$ 2,147,380	\$ 3,425,336	\$ 4,294,322	868,986	25.37%
Stabilization Fund	\$ 600,000	\$ 950,751	\$ 98,550	\$ -	-98,550	-100.00%
Overlay Surplus	\$ -	\$ 1,000,000	\$ -	\$ 1,000,000	1,000,000	#DIV/0!
Other Available Funds	\$ 210,851	\$ 210,851	\$ 190,851	\$ 190,851	0	0.00%
Total General Fund Revenues	102,252,691	105,292,298	107,705,469	114,138,438	6,432,969	5.97%

General Fund Expenses						
Education & Learning						
Natick Public Schools	\$ 43,578,812	\$ 41,769,099	\$ 44,382,816	\$ 47,784,137	3,401,321	7.66%
Keefe Tech	\$ 1,135,347	\$ 1,283,158	\$ 1,469,598	\$ 1,396,865	-72,733	-4.95%
Morse Institute Library	\$ 1,742,249	\$ 1,699,158	\$ 1,736,557	\$ 1,798,872	62,315	3.59%
Bacon Free Library	\$ 116,309	\$ 115,846	\$ 105,805	\$ 111,095	5,290	5.00%
Public Safety	\$ 11,568,696	\$ 11,512,969	\$ 12,162,386	\$ 12,816,014	653,628	5.37%
Public Works	\$ 7,178,630	\$ 7,228,240	\$ 7,299,755	\$ 7,532,659	232,904	3.19%
Health & Human Services	\$ 1,595,987	\$ 1,492,356	\$ 1,562,874	\$ 1,621,322	58,448	3.74%
Administrative Support Services	\$ 3,911,867	\$ 3,818,589	\$ 4,103,132	\$ 4,269,419	166,287	4.05%
Committees	\$ 17,522	\$ 26,438	\$ 25,010	\$ 25,510	500	2.00%
Shared Expenses						
Fringe Benefits	\$ 12,293,905	\$ 13,660,686	\$ 14,790,439	\$ 15,398,820	608,381	4.11%
Prop & Liab. Insurance	\$ 410,799	\$ 431,162	\$ 496,150	\$ 520,958	24,808	5.00%
Retirement	\$ 5,154,961	\$ 5,243,247	\$ 5,472,935	\$ 5,717,032	244,097	4.46%
Debt Services	\$ 6,895,992	\$ 6,723,610	\$ 7,017,319	\$ 8,821,485	1,804,166	25.71%
Reserve Fund	\$ -	\$ -	\$ 400,000	\$ 400,000	0	0.00%
General Fund Oper. Expenses	\$ 95,601,076	\$ 95,004,559	\$ 101,024,776	\$ 108,214,188	7,189,412	7.12%

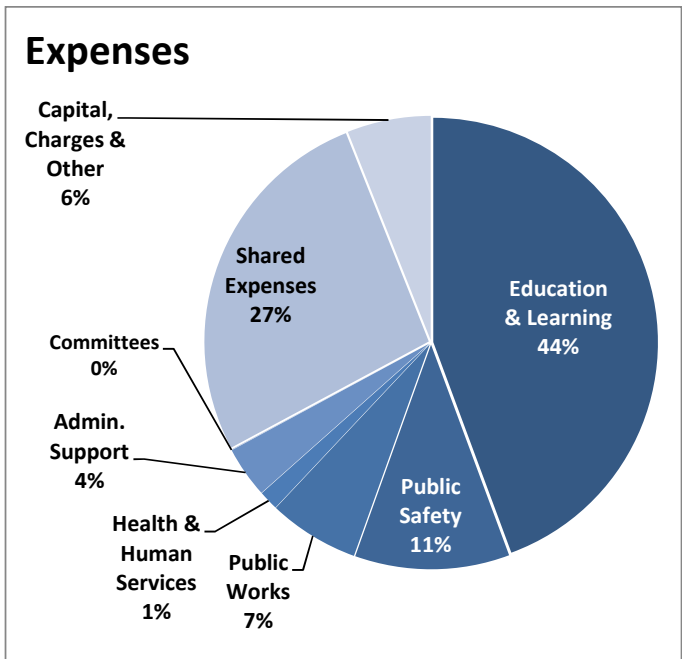
Capital Improvements	\$ 293,900	\$ 300,940	\$ 543,120	\$ 1,500,000	956,880	176.2%
School Bus Transportation	\$ 302,122	\$ 311,186	\$ 320,522	\$ 330,137	9,616	3.0%
State & County Assessments	\$ 1,552,943	\$ 1,540,299	\$ 1,355,425	\$ 1,402,865	47,440	3.5%
Cherry Sheet Offsets	\$ 68,029	\$ 56,369	\$ 134,949	\$ 139,672	4,723	3.5%
Tax Title	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	0	0.0%
Snow Removal Supplement	\$ 650,000	\$ 749,655	\$ 448,991	\$ 1,085,125	636,134	141.7%
Overlay	\$ 1,039,144	\$ 1,321,477	\$ 1,112,323	\$ 1,100,000	-12,323	-1.1%
Golf Course Deficit	\$ 355,000	\$ 355,000	\$ 334,500	\$ 320,000	-14,500	-4.3%
General Stabilization Fund		\$ 800,000	\$ 1,634,439	\$ -	-1,634,439	-100.0%
Operational Stabilization Fund				\$ 777,625	777,625	#DIV/0!
Capital Stabilization Fund			\$ 307,913	\$ 750,000	442,087	143.6%
FLSA Settlement		\$ 950,751	\$ 315,000	TBD	#VALUE!	#VALUE!
Misc. Articles		\$ 10,000	\$ 85,000	\$ 25,000	-60,000	-70.6%
Non-Union Adjustments			\$ 63,512	\$ 300,000	300,000	100.0%
Total General Fund Expenses	\$ 99,887,214	\$ 101,425,235	\$ 107,705,469	\$ 115,969,612	8,264,143	7.67%
Net Excess / (Deficit)	2,365,477	3,867,062	0	-1,831,175		

General Fund Revenue/Expenditure Summary

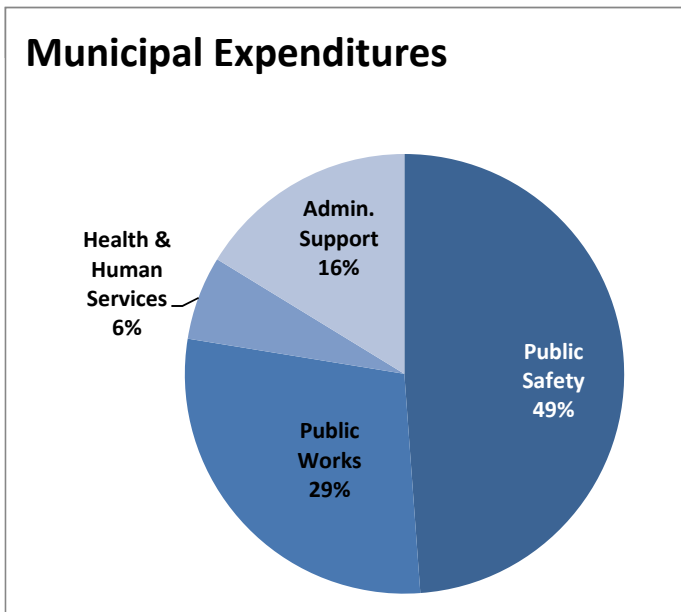
General Fund Revenues - FY 2012



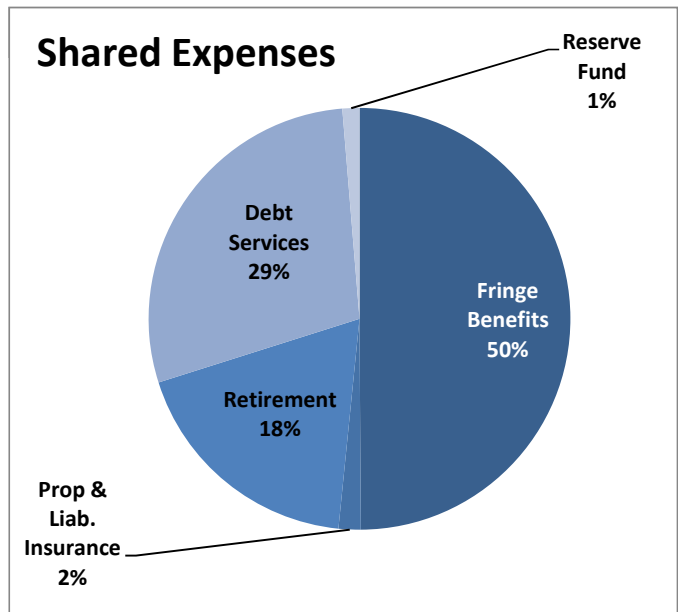
General Fund Expenditures - FY 2012



Municipal Expenditures - FY 2012



Shared Expenditures - FY 2012



General Fund Appropriation Summary

This spreadsheet details the appropriations to be made at Town Meeting by department.

	2009 Actual	2010 Actual	2011 Appropriated	2012 Preliminary <i>as of 3/1/2011</i>	2011 vs 2012 \$ %	
Education & Learning						
Section III						
Natick Public Schools						
Salaries	33,674,410	34,045,845	35,098,929	36,444,135	1,345,206	3.83%
Expenses	9,904,402	7,723,254	9,283,887	11,340,002	2,056,115	22.15%
Total Natick Public Schools	43,578,812	41,769,099	\$ 44,382,816	\$ 47,784,137	\$ 3,401,321	7.66%
Keefe Tech						
Expenses (Assessment)	1,135,347	1,283,158	\$ 1,469,598	\$ 1,396,865	\$ (72,733)	-4.95%
Total Keefe Tech	1,135,347	1,283,158	\$ 1,469,598	\$ 1,396,865	\$ (72,733)	-4.95%
Morse Institute Library						
Salaries & Expenses	1,742,249	1,699,158	\$ 1,736,557	\$ 1,798,872	\$ 62,315	3.59%
Total Morse Institute Library	1,742,249	1,699,158	\$ 1,736,557	\$ 1,798,872	\$ 62,315	3.59%
Bacon Free Library						
Salaries & Expenses	116,309	115,846	105,805	111,095	5,290	5.00%
Total Bacon Free Library	116,309	115,846	\$ 105,805	\$ 111,095	\$ 5,290	5.00%
Total Education & Learning	46,572,717	44,867,261	\$ 47,694,776	\$ 51,090,969	\$ 3,396,193	7.12%
Public Safety						
Section IV						
Emergency Management						
Expenses	1,330	3,414	\$ 4,100	\$ 4,100	\$ -	0.00%
Total Emergency Management	1,330	3,414	\$ 4,100	\$ 4,100	\$ -	0.00%
Police						
Salaries	4,918,805	4,937,332	\$ 5,297,706	\$ 5,533,215	\$ 235,509	4.45%
Expenses	192,968	204,826	\$ 216,650	\$ 218,100	\$ 1,450	0.67%
Other Chgs. & Expenses	10,527	7,099	\$ 10,500	\$ 9,500	\$ (1,000)	-9.52%
Total Police	5,122,299	5,149,257	\$ 5,524,856	\$ 5,760,815	\$ 235,959	4.27%
Fire						
Salaries	6,281,369	6,209,143	\$ 6,470,554	\$ 6,880,474	\$ 409,920	6.34%
Expenses	163,698	151,156	\$ 162,875	\$ 170,625	\$ 7,750	4.76%
Total Fire	6,445,067	6,360,299	\$ 6,633,429	\$ 7,051,099	\$ 417,670	6.30%
Total Public Safety	11,568,696	11,512,969	\$ 12,162,386	\$ 12,816,014	\$ 653,628	5.37%

General Fund Appropriation Summary

This spreadsheet details the appropriations to be made at Town Meeting by department.

	2009 Actual	2010 Actual	2011 Appropriated	2012 Preliminary <i>as of 3/1/2011</i>	2011 vs 2012 \$	%
Public Works						
Section V						
DPW Administration						
Salaries	287,096	218,203	\$ 172,648	\$ 226,478	\$ 53,830	31.18%
Expenses	30,668	34,537	\$ 41,565	\$ 44,620	\$ 3,055	7.35%
Total DPW Administration	317,764	252,740	\$ 214,213	\$ 271,098	\$ 56,885	26.56%
DPW Building Maintenance						
Salaries	347,751	371,550	\$ 386,043	\$ 315,927	\$ (70,116)	-18.16%
Expenses	527,206	471,793	\$ 462,500	\$ 449,900	\$ (12,600)	-2.72%
Total DPW Build. Maint.	874,958	843,343	\$ 848,543	\$ 765,827	\$ (82,716)	-9.75%
DPW Energy						
Purchase of Services	1,285,302	1,194,272	\$ 1,425,000	\$ 1,491,900	\$ 66,900	4.69%
Other Charges	1,094	405	\$ 1,000	\$ 1,500	\$ 500	50.00%
Total DPW Energy	1,286,396	1,194,677	\$ 1,426,000	\$ 1,493,400	\$ 67,400	4.73%
DPW Engineering						
Salaries	339,921	348,535	\$ 363,062	\$ 376,517	\$ 13,455	3.71%
Expenses	68,157	51,889	\$ 99,900	\$ 100,200	\$ 300	0.30%
Total DPW Engineering	408,078	400,424	\$ 462,962	\$ 476,717	\$ 13,755	2.97%
DPW Equipment Maintenance						
Salaries	477,908	468,788	\$ 495,647	\$ 498,982	\$ 3,335	0.67%
Expenses	254,975	234,967	\$ 264,400	\$ 266,850	\$ 2,450	0.93%
Other - Capital Outlay	9,696	6,554	\$ -	\$ 5,000	\$ 5,000	#DIV/0!
Total DPW Equip. Maint.	742,580	710,309	\$ 760,047	\$ 770,832	\$ 10,785	1.42%
DPW Highway & Sanitation						
Salaries	1,197,158	1,193,250	\$ 1,237,051	\$ 1,249,725	\$ 12,674	1.02%
Expenses	287,709	289,215	\$ 374,450	\$ 389,450	\$ 15,000	4.01%
Other - Charges & Expenditures	1,447,185	1,778,785	\$ 1,378,825	\$ 1,457,700	\$ 78,875	5.72%
Total DPW Highway & San.	2,932,051	3,261,250	\$ 2,990,326	\$ 3,096,875	\$ 106,549	3.56%
DPW Land, Facilities & Nat. Resources						
Salaries	436,696	413,681	\$ 436,464	\$ 438,029	\$ 1,565	0.36%
Expenses	180,107	151,815	\$ 161,200	\$ 219,881	\$ 58,681	36.40%
Total DPW LF & NR	616,803	565,496	\$ 597,664	\$ 657,910	\$ 60,246	10.08%
Total Public Works	7,178,630	7,228,240	\$ 7,299,755	\$ 7,532,659	\$ 232,904	3.19%

General Fund Appropriation Summary

This spreadsheet details the appropriations to be made at Town Meeting by department.

	2009 Actual	2010 Actual	2011 Appropriated	2012 Preliminary <i>as of 3/1/2011</i>	2011 vs 2012 \$ %	
Health & Human Services						
Section VI						
Council on Aging						
Salaries	243,338	243,611	\$ 235,684	\$ 245,070	\$ 9,386	3.98%
Expenses	12,864	12,271	\$ 17,434	\$ 17,534	\$ 100	0.57%
Other Changes & Expenditures	12,978	11,183	\$ 19,000	\$ 19,000	\$ -	0.00%
Total Council on Aging	269,180	267,065	\$ 272,118	\$ 281,604	\$ 9,486	3.49%
Human Services						
Salaries	78,117	77,569	\$ 95,653	\$ 98,837	\$ 3,184	3.33%
Expenses	1,968	1,814	\$ 8,038	\$ 8,088	\$ 50	0.62%
Total Human Services	80,085	79,383	\$ 103,691	\$ 106,925	\$ 3,234	3.12%
Veterans Services						
Salaries	106,558	95,745	\$ 109,756	\$ 109,120	\$ (636)	-0.58%
Expenses	4,631	3,559	\$ 6,775	\$ 7,775	\$ 1,000	14.76%
Other Changes & Expenditures	160,048	153,324	\$ 158,310	\$ 171,310	\$ 13,000	8.21%
Total Veterans Services	271,237	252,627	\$ 274,841	\$ 288,205	\$ 13,364	4.86%
Board of Health						
Salaries	377,819	305,344	\$ 336,434	\$ 349,482	\$ 13,048	3.88%
Expenses	21,778	11,424	\$ 24,450	\$ 24,450	\$ -	0.00%
Other Changes & Expenditures	9,952	8,431	\$ 15,000	\$ 15,000	\$ -	0.00%
Total Board of Health	409,549	325,200	\$ 375,884	\$ 388,932	\$ 13,048	3.47%
Recreation						
Salaries	499,978	503,459	\$ 482,806	\$ 497,369	\$ 14,563	3.02%
Operating Expenses	38,418	37,010	\$ 31,734	\$ 36,737	\$ 5,003	15.77%
Other Supplies	27,540	27,612	\$ 21,800	\$ 21,550	\$ (250)	-1.15%
Total Recreation	565,936	568,080	\$ 536,340	\$ 555,656	\$ 19,316	3.60%
Total Health & Human Services	1,595,987	1,492,356	\$ 1,562,874	\$ 1,621,322	\$ 58,448	3.74%

General Fund Appropriation Summary

This spreadsheet details the appropriations to be made at Town Meeting by department.

	2009 Actual	2010 Actual	2011 Appropriated	2012 Preliminary <i>as of 3/1/2011</i>	2011 vs 2012 \$	%
General Government						
Section VII						
Board of Selectmen						
Salaries	452,463	452,502	\$ 503,567	\$ 531,092	\$ 27,525	5.47%
Expenses	140,173	146,169	\$ 147,750	\$ 164,250	\$ 16,500	11.17%
Other Charges & Expenditures	37,567	52,785	\$ 18,357	\$ 18,357	\$ -	0.00%
Merit/Performance Increases	0	0	\$ -	\$ -	\$ -	#DIV/0!
Total Board of Selectmen	630,203	651,455	\$ 669,674	\$ 713,699	\$ 44,025	6.57%
Personnel Board						
Other Charges & Expenditures	868	0	\$ 1,000	\$ 1,000	\$ -	0.00%
Total Personnel Board	868	0	\$ 1,000	\$ 1,000	\$ -	0.00%
Town Report						
Professional Services	4,400	4,926	\$ 5,000	\$ 5,500	\$ 500	10.00%
Total Town Report	4,400	4,926	\$ 5,000	\$ 5,500	\$ 500	10.00%
Legal						
Expenses	297,861	190,947	\$ 263,500	\$ 294,480	\$ 30,980	11.76%
Other Charges & Expenditures	0	250	\$ 10,000	\$ 10,000	\$ -	0.00%
Total Legal Services	297,861	191,197	\$ 273,500	\$ 304,480	\$ 30,980	11.33%
Comptroller						
Salaries	277,910	246,678	\$ 286,903	\$ 293,460	\$ 6,557	2.29%
Expenses	16,672	23,246	\$ 25,150	\$ 29,900	\$ 4,750	18.89%
Total Comptroller	294,582	269,924	\$ 312,053	\$ 323,360	\$ 11,307	3.62%
Assessors						
Salaries	282,048	269,296	\$ 273,965	\$ 288,518	\$ 14,553	5.31%
Expenses	25,011	24,631	\$ 40,800	\$ 40,800	\$ -	0.00%
Other Charges & Expenditures	1,672	112,548	\$ 75,000	\$ 75,000	\$ -	0.00%
Total Assessors	308,732	406,475	\$ 389,765	\$ 404,318	\$ 14,553	3.73%
Collector						
Salaries	175,268	183,520	\$ 186,732	\$ 194,688	\$ 7,956	4.26%
Expenses	131,640	111,147	\$ 154,250	\$ 174,250	\$ 20,000	12.97%
Total Collector	306,908	294,667	\$ 340,982	\$ 368,938	\$ 27,956	8.20%
Treasurer						
Salaries	106,596	136,841	\$ 145,338	\$ 149,344	\$ 4,006	2.76%
Expenses	33,744	43,554	\$ 60,750	\$ 60,750	\$ -	0.00%
Total Treasurer	140,340	180,395	\$ 206,088	\$ 210,094	\$ 4,006	1.94%

General Fund Appropriation Summary

This spreadsheet details the appropriations to be made at Town Meeting by department.

	2009 Actual	2010 Actual	2011 Appropriated	2012 Preliminary <i>as of 3/1/2011</i>	2011 vs 2012	
					\$	%
Information Technology						
Salaries	317,805	219,219	\$ 219,219	\$ 223,603	\$ 4,384	2.00%
Expenses	285,520	341,784	\$ 351,100	\$ 374,100	\$ 23,000	6.55%
Other Chgs. & Expenditures	283,476	247,847	\$ 265,000	\$ 265,000	\$ -	0.00%
Total Information Technology	886,800	808,850	\$ 835,319	\$ 862,703	\$ 27,384	3.28%
Town Clerk						
Salaries	189,865	188,959	\$ 194,261	\$ 202,020	\$ 7,759	3.99%
Expenses	14,083	7,463	\$ 24,700	\$ 21,100	\$ (3,600)	-14.57%
Total Town Clerk	203,948	196,422	\$ 218,961	\$ 223,120	\$ 4,159	1.90%
Elections						
Salaries (Registrars)	38,560	35,324	\$ 46,725	\$ 35,150	\$ (11,575)	-24.77%
Expenses (Registrars)	20,500	20,487	\$ 44,360	\$ 50,000	\$ 5,640	12.71%
Total Elections	59,060	55,811	\$ 91,085	\$ 85,150	\$ (5,935)	-6.52%
Sealer of Weights & Measures						
Salaries	14,317	14,317	\$ 14,372	\$ 14,659	\$ 287	2.00%
Expenses	819	588	\$ 850	\$ 850	\$ -	0.00%
Total Sealer Weights/Meas.	15,136	14,904	\$ 15,222	\$ 15,509	\$ 287	1.89%
Parking Enforcement						
Salaries	27,163	22,463	\$ 35,950	\$ 31,909	\$ (4,041)	-11.24%
Expenses	59,284	67,532	\$ 78,700	\$ 72,400	\$ (6,300)	-8.01%
Total Parking Enforcement	86,447	89,996	\$ 114,650	\$ 104,309	\$ (10,341)	-9.02%
Community Development						
Salaries	648,687	632,287	\$ 603,272	\$ 620,428	\$ 17,156	2.84%
Expenses	27,897	21,278	\$ 26,561	\$ 26,811	\$ 250	0.94%
Total Community Development	676,584	653,566	\$ 629,833	\$ 647,239	\$ 17,406	2.76%
Total Admin. Support Services	3,911,867	3,818,589	\$ 4,103,132	\$ 4,269,419	\$ 166,287	4.05%

General Fund Appropriation Summary

This spreadsheet details the appropriations to be made at Town Meeting by department.

	2009 Actual	2010 Actual	2011 Appropriated	2012 Preliminary <i>as of 3/1/2011</i>	2011 vs 2012 \$ %	
Commissions & Committees						
Section VIII						
Finance Committee						
Expenses	14,439	22,778	\$ 21,000	\$ 21,500	\$ 500	2.38%
Total Finance Committee	14,439	22,778	\$ 21,000	\$ 21,500	\$ 500	2.38%
Commission on Disability						
Expenses	1,797	1,659	\$ 1,810	\$ 1,810	\$ -	0.00%
Total Commission on Disability	1,797	1,659	\$ 1,810	\$ 1,810	\$ -	0.00%
Natick Cultural Council						
Expenses	700	502	\$ 700	\$ 700	\$ -	0.00%
Total Natick Cultural Council	700	502	\$ 700	\$ 700	\$ -	0.00%
Historical Commission						
Expenses	425	1,000	\$ 1,000	\$ 1,000	\$ -	0.00%
Total Historical Commission	425	1,000	\$ 1,000	\$ 1,000	\$ -	0.00%
Historic District Commission						
Expenses	163	500	\$ 500	\$ 500	\$ -	0.00%
Total Historic District Comm.	163	500	\$ 500	\$ 500	\$ -	0.00%
Total Section VIII: Comm.	17,522	26,438	\$ 25,010	\$ 25,510	\$ 500	2.00%

General Fund Appropriation Summary

This spreadsheet details the appropriations to be made at Town Meeting by department.

	2009 Actual	2010 Actual	2011 Appropriated	2012 Preliminary <i>as of 3/1/2011</i>	2011 vs 2012 \$	%
Shared Expenses (Unclassified)						
Section IX						
Employee Fringe						
Other Personnel Services	12,293,905	13,660,686	\$ 14,771,689	\$ 15,361,320	\$ 589,631	3.99%
Other Personnel Services	0	0	\$ 18,750	\$ 37,500	\$ 18,750	100.00%
Total Employee Fringe	12,293,905	13,660,686	\$ 14,790,439	\$ 15,398,820	\$ 608,381	4.11%
Property & Liability Insurance						
Purchased Services	410,799	431,162	\$ 496,150	\$ 520,958	\$ 24,808	5.00%
Total Prop. & Liab. Insurance	410,799	431,162	\$ 496,150	\$ 520,958	\$ 24,808	5.00%
Contributory Retirement						
Pension Assessment	5,040,179	5,152,503	\$ 5,384,366	\$ 5,626,663	\$ 242,297	4.50%
ERI Assessment	0	0	\$ -	\$ -	\$ -	#DIV/0!
Total Contributory Retirement	5,040,179	5,152,503	\$ 5,384,366	\$ 5,626,663	\$ 242,297	4.50%
Non-Contributory Retirement						
Pensions	114,782	90,744	\$ 88,569	\$ 90,369	\$ 1,800	2.03%
Total Non-Contributory Retire.	114,782	90,744	\$ 88,569	\$ 90,369	\$ 1,800	2.03%
Debt Service						
Leased Equipment	28,711	30,690	\$ 40,000	\$ 40,000	\$ -	0.00%
Principal	4,852,843	4,822,367	\$ 4,967,896	\$ 5,666,535	\$ 698,639	14.06%
Interest	2,014,438	1,870,553	\$ 2,009,423	\$ 3,114,950	\$ 1,105,527	55.02%
Total Debt Service	6,895,992	6,723,610	\$ 7,017,319	\$ 8,821,485	\$ 1,804,166	25.71%
Reserve Fund						
Other Charges	0	0	\$ 400,000	\$ 400,000	\$ -	0.00%
Total Reserve Fund	0	0	\$ 400,000	\$ 400,000	\$ -	0.00%
Total Shared Expenses	24,755,657	26,058,706	\$ 28,176,843	\$ 30,858,295	\$ 2,681,452	9.52%
Total General Fund Operations	95,601,076	95,004,559	101,024,776	108,214,188	7,189,412	7.12%
Reconciliation						
Total General Fund Operations	95,601,076	95,004,559	\$ 101,024,776	\$ 108,214,188	7,189,412	7.12%
Other General Fund Appropriations						
FLSA Labor Settlements	0	950,751	315,000	-	(315,000)	-100.00%
Capital Equipment	293,900	300,940	543,120	1,542,400	999,280	183.99%
School Bus Subsidy	302,122	311,186	320,522	330,137	9,616	3.00%
Misc. Articles		810,000	1,719,439	-	(1,719,439)	-100.00%
Golf Course Deficit	355,000	355,000	334,500	320,000	(14,500)	-4.33%
Capital Stabilization Fund			307,913	750,000	442,087	143.58%
Contract Settlements/Salary Adjust.	0	0	63,512	300,000	236,488	372.35%
Total Other G/F Appropriations	951,022	2,727,877	3,604,006	3,242,537	(361,468)	-10.03%
Other General Fund Expenses (Not appropriated by Town Meeting)						
State & County Assessments	1,552,943	1,540,299	1,355,425	1,402,865	47,440	3.50%
Cherry Sheet Offsets	68,029	56,369	134,949	139,672	4,723	3.50%
Tax Title	25,000	25,000	25,000	25,000	-	0.00%
Snow Removal Supplement	650,000	749,655	448,991	350,000	(98,991)	-22.05%
Overlay	1,039,144	1,321,477	1,112,323	1,100,000	(12,323)	-1.11%
Total Other G/F Expenses	3,335,116	3,692,800	3,076,688	3,017,537	-59,151	-1.92%
Total General Fund	99,887,214	101,425,235	107,705,469	114,474,262	6,768,793	6.28%

Enterprise Fund Revenue/Expenditure Summary

	2009 Actual	2010 Actual	2011 Appropriated	2012 Preliminary	2011 vs. 2012	
					\$	%
Water/Sewer Enterprise Fund						
Revenues						
User Charges	13,068,730	12,314,368	12,434,498	12,438,717	4,219	0.03%
Connection Fees	95,193	95,002	170,000	170,000	-	0.00%
Other Departmental Income	1,000,186	700,002	750,000	750,000	-	0.00%
Investment Income	48,798	45,002	45,000	45,000	-	0.00%
Capital Article Closeouts/Trans.	-	162,306	150,000	-	(150,000)	-100.00%
Retained Earnings	-	213,698	-	320,000	320,000	0.00%
Total Revenues	14,212,907	13,530,378	13,549,498	13,723,717	174,219	1.29%
Expenses						
Sewer	4,823,607	5,104,066	5,257,828	5,391,392	133,564	2.54%
Water	1,830,313	1,751,298	2,081,463	2,053,270	-28,193	-1.35%
Utility Billing	172,061	164,334	222,566	224,318	1,752	0.79%
Fringe Benefits	610,046	606,191	627,468	657,636	30,169	4.81%
Debt Service	2,177,270	2,177,447	2,398,416	2,341,218	-57,198	-2.38%
Reserve Fund	0	0	200,000	200,000	0	0.00%
Indirects (included in G/F)	2,546,346	2,506,418	2,449,757	2,535,883	86,126	3.52%
Capital	746,635	350,002	312,000	320,000	8,000	2.56%
Total Expenses	12,906,278	12,659,755	13,549,498	13,723,717	174,219	1.29%

Sassamon Trace Enterprise Fund

Revenues						
User Charges	413,518	384,998	395,600	406,400	10,800	2.7%
Other Departmental Revenue	160,001	145,002	146,231	145,000	(1,231)	-0.8%
Retained Earnings	76,232	41,432	56,422	44,263	(12,159)	-21.6%
Town Subsidy	355,001	355,002	334,500	320,000	(14,500)	-4.3%
Total Revenues	1,004,752	926,434	932,753	915,663	-17,090	-1.83%
Expenses						
Operations	570,281	556,056	603,523	594,131	-9,392	-1.56%
Reserve Fund	0	0	0	0	0	#DIV/0!
Fringe Benefits	30,100	24,660	25,075	25,593	518	2.07%
Debt Service	321,288	312,787	304,155	295,333	-8,822	-2.90%
Total Expenses	921,669	893,503	932,753	915,057	-17,696	-1.90%

Enterprise Fund - Appropriation Summary

This spreadsheet details the appropriations to be made at Town Meeting by department.

	2009 Actual	2010 Actual	2011 Appropriated	2012 Preliminary <i>as of 3/1/11</i>	2011 vs. 2012 \$ %	
Water/Sewer Enterprise Fund						
Section X						
Sanitary Sewer						
Salaries	\$ 652,570	\$ 632,438	\$ 647,083	\$ 650,154	\$ 3,071	0.47%
Expenses	\$ 184,130	\$ 210,076	\$ 167,150	\$ 192,650	\$ 25,500	15.26%
Other - Chgs. & Expenditures	\$ 3,986,907	\$ 4,261,553	\$ 4,443,595	\$ 4,548,588	\$ 104,993	2.36%
Total Sanitary Sewer	\$ 4,823,607	\$ 5,104,066	\$ 5,257,828	\$ 5,391,392	\$ 133,564	2.54%
Water						
Salaries	\$ 900,969	\$ 878,924	\$ 938,263	\$ 949,570	\$ 11,307	1.21%
Expenses	\$ 762,113	\$ 706,004	\$ 951,700	\$ 910,700	\$ (41,000)	-4.31%
Other - Chgs. & Expenditures	\$ 167,230	\$ 166,370	\$ 191,500	\$ 193,000	\$ 1,500	0.78%
Total Water	\$ 1,830,313	\$ 1,751,298	\$ 2,081,463	\$ 2,053,270	\$ (28,193)	-1.35%
Utility Billing						
Salaries	\$ 93,181	\$ 95,503	\$ 101,866	\$ 103,618	\$ 1,752	1.72%
Expenses	\$ 78,880	\$ 68,830	\$ 120,700	\$ 120,700	\$ -	0.00%
Total Utility Billing	\$ 172,061	\$ 164,334	\$ 222,566	\$ 224,318	\$ 1,752	0.79%
Fringe Benefits						
Other Personal Services	\$ 406,811	\$ 434,466	\$ 448,015	\$ 470,110	\$ 22,096	4.93%
Other - Chgs. & Expenditures	\$ 203,235	\$ 171,725	\$ 179,453	\$ 187,526	\$ 8,073	4.50%
Total Benefits	\$ 610,046	\$ 606,191	\$ 627,468	\$ 657,636	\$ 30,169	4.81%
Water & Sewer Debt Service						
Principal	\$ 1,635,589	\$ 1,627,370	\$ 1,805,640	\$ 1,827,139	\$ 21,499	1.19%
Interest	\$ 541,681	\$ 550,077	\$ 592,776	\$ 514,079	\$ (78,697)	-13.28%
Total Debt Service	\$ 2,177,270	\$ 2,177,447	\$ 2,398,416	\$ 2,341,218	\$ (57,198)	-2.38%
Water & Sewer Reserve Fund						
Expenses	\$ -	\$ -	\$ 200,000	\$ 200,000	\$ -	0.00%
Total W & S Reserve Fund	\$ -	\$ -	\$ 200,000	\$ 200,000	\$ -	0.00%
Total W&S Enterprise	\$ 9,613,297	\$ 9,803,335	\$ 10,787,741	\$ 10,867,834	\$ 80,093	0.74%

Enterprise Fund - Appropriation Summary

This spreadsheet details the appropriations to be made at Town Meeting by department.

	2009 Actual	2010 Actual	2011 Appropriated	2012 Preliminary <i>as of 3/1/11</i>	2011 vs. 2012 \$ %	
Sassamon Trace Golf Course Enterprise Fund						
Section: XI						
Sassamon Trace Operations						
Salaries	\$ 138,231	\$ 129,639	\$ 144,294	\$ 140,000	\$ (4,294)	-2.98%
Expenses	\$ 432,049	\$ 426,417	\$ 457,998	\$ 454,131	\$ (3,867)	-0.84%
Total Sassamon Trace	\$ 570,281	\$ 556,056	\$ 602,292	\$ 594,131	\$ (8,161)	-1.35%
Sassamon Trace Reserve Fund						
Expenses	\$ -	\$ -	\$ -	\$ -	\$ -	0.00%
Total GC Reserve Fund	\$ -	\$ -	\$ -	\$ -	\$ -	0.00%
Sassamon Trace Fringe Benefits						
Other Personal Services	\$ 18,100	\$ 13,369	\$ 13,276	\$ 13,262	\$ (14)	-0.11%
Other - Chgs. & Expenditures	\$ 12,000	\$ 11,291	\$ 11,799	\$ 12,331	\$ 532	4.51%
Total GC Fringe Benefits	\$ 30,100	\$ 24,660	\$ 25,075	\$ 25,593	\$ 518	2.07%
Sassamon Trace Debt Service						
Principal	\$ 195,930	\$ 195,931	\$ 195,931	\$ 195,931	\$ -	0.00%
Interest	\$ 125,358	\$ 116,856	\$ 108,224	\$ 99,402	\$ (8,822)	-8.15%
Total GC Debt Service	\$ 321,288	\$ 312,787	\$ 304,155	\$ 295,333	\$ (8,822)	-2.90%
Total Sassamon Trace	\$ 921,669	\$ 893,503	\$ 931,522	\$ 915,057	\$ (16,465)	-1.77%



Town of Natick

FY 2012 Preliminary Budget

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