



Town of Natick
Capital Project Plan

FY 2021-2024 Capital Program
FY 2021 Capital Budget Forecast

December 2, 2019



Town of Natick

FY 2021 – 2025 Capital Program

Table of Contents

<u>Item</u>	<u>Page</u>
Capital Summary	
Section I: Executive Summary	4
Section II: FY 2021 Proposed Capital Budget	11
FY 2022-2025 Capital Summary	14



Town of Natick

FY 2021 – 2025 Capital Program

Section I: Executive Summary



Town of Natick

FY 2021 – 2025 Capital Program

Section I: Executive Summary

The Town of Natick is required under Section 5-7 of the Charter of the Town of Natick and Article 20, Section 2 of the By-Laws of the Town of Natick to issue a Capital Improvement Program thirty days prior to the date required for submission of the operating budget annually. That program must contain the following elements:

- (a) A clear, concise, general summary of its contents.
- (b) A listing of all capital expenditures proposed to be made, by years, during the five fiscal years next ensuing, with supporting information as to the need for each such expenditure.
- (c) Cost estimates, methods of financing, and recommended time schedules.
- (d) The estimated annual cost of operating and of maintaining any new facility or piece of major equipment involved.

This document is that submission for FY 2021.

INTRODUCTION

Everything the Town does, from providing services to its residents and citizens, to equipping employees to effectively perform their jobs, requires the existence of certain basic physical assets. These assets include streets, water mains, parks, buildings, large equipment and technology. They must be purchased, maintained and replaced on a timely basis or their usefulness in providing public services will diminish. The Town's five-year Capital Improvement Program and annual Capital Budget are developed to ensure adequate capital investment in the Town's assets.

FIVE-YEAR CAPITAL PROGRAM

A five-year capital improvement program is an important part of any organization's overall budgeting process. Multi-year planning allows proper staging and sequencing of capital projects to even out spikes and make funding needs more predictable. Capital investment requirements can be uneven, sometimes involving unique large projects such as a new fire engine or a new school building. Other capital investment needs are recurring. We will continue to refine the five-year planning process to identify and hopefully fund an appropriate annual level of capital investment.

Natick has recently made significant investments in our capital needs. The new Kennedy Middle School (\$66.8 Million) and a new West Natick Fire Station (\$15.6 million) are examples. Town Meeting appropriated \$8,883,100 at the Spring Annual Town Meeting and \$9,060,800 at the Fall Annual Town Meeting. The following table highlights capital equipment and improvements approved at the 2019 Spring and Fall Annual Town Meetings.



Town of Natick

FY 2021 – 2025 Capital Program

2019 Town Meetings Capital Appropriations

2019 Spring Annual Town Meeting

<u>Id#</u>	<u>Project</u>	<u>Funding Source</u>	<u>Appropriation</u>
2019SATM14A1	Payroll And Time Management Automation Upgrades	Capital Stabilization Fund	\$ 100,000
2019SATM14A2	Security Assessment	Capital Stabilization Fund	\$ 40,000
2019SATM14A3	Cruiser Replacement	Capital Stabilization Fund	\$ 153,000
2019SATM14A4	Replace Laptop Computers	Capital Stabilization Fund	\$ 6,200
2019SATM14A5	Replace Vehicle 428 (H-67) Bombadier	Capital Stabilization Fund	\$ 220,000
2019SATM14A6	Replace Vehicle 411 (H-46) Truck/Sander	Capital Stabilization Fund	\$ 250,000
2019SATM14A7	Upgrade Garage Equipment	Capital Stabilization Fund	\$ 30,000
2019SATM14A8	Replace Vehicle 303 (M-3) 2008 Emd Pickup Truck	Capital Stabilization Fund	\$ 65,000
2019SATM14A9	Replace Vehicle 402 (H-40) Dump Truck	Capital Stabilization Fund	\$ 135,000
2019SATM14A10	Mower With Attachments	Capital Stabilization Fund	\$ 40,000
2019SATM14A11	Capital Emergencies	Capital Stabilization Fund	\$ 75,000
2019SATM14A12	Playground Safety Inspection And Updates	Capital Stabilization Fund	\$ 15,000
2019SATM15A1	Morse Library - Replace Carpeting	Capital Stabilization Fund	\$ 150,000
2019SATM15A2	Wilson - Replace Library Carpet, Furniture, Paint	Capital Stabilization Fund	\$ 125,000
2019SATM15A3	Town Hall Main Entrance Repairs	Capital Stabilization Fund	\$ 85,000
2019SATM15A4	Memorial - Paint Classroom Walls And Ceilings	Capital Stabilization Fund	\$ 75,000
2019SATM15A5	Johnson - Retile Classrooms	Capital Stabilization Fund	\$ 70,000
2019SATM15A6	Public Safety Building - Replace Roof - Engineering	Capital Stabilization Fund	\$ 60,000
2019SATM15A7	Town Hall - Replace Roof - Engineering	Capital Stabilization Fund	\$ 45,000
2019SATM15A8	Johnson School - Retile Second Floor Hallway	Capital Stabilization Fund	\$ 40,000
2019SATM15A9	Bennett Hemenway - Paint Second Floor Classroom Walls & Ceilings	Capital Stabilization Fund	\$ 40,000
2019SATM15A10	Lilja - Replace Hallway Walls With Drywall	Capital Stabilization Fund	\$ 40,000
2019SATM15A11	Memorial - Replace Bathroom Partitions	Capital Stabilization Fund	\$ 40,000
2019SATM15A12	Memorial - Replace Office Carpet And Classroom Vct	Capital Stabilization Fund	\$ 40,000
2019SATM15A13	Ben-Hem Replace Admin Office Carpet	Capital Stabilization Fund	\$ 30,000
2019SATM15A14	Public Safety Building - Replace Windows Glazing	Capital Stabilization Fund	\$ 30,000
2019SATM15A15	Ben-Hem Exterior Masonry Repair	Capital Stabilization Fund	\$ 20,000
2019SATM15A16	Ben Hem - Resurface Parking Lot And Sidewalks	Capital Stabilization Fund	\$ 160,000
2019SATM15A17	Library - Replace Exterior Doors	Capital Stabilization Fund	\$ 15,000
2019SATM15A18	Lilja Ac In Gym	Capital Stabilization Fund	\$ 15,000
2019SATM15A19	Ben Hem Ac Music Room & Cafeteria	Capital Stabilization Fund	\$ 10,000
2019SATM15A20	Nhs Preschool - Install Classroom Connecting Door	Capital Stabilization Fund	\$ 8,000
2019SATM15A21	Library - Replace The Roof	Capital Stabilization Fund	\$ 500,000
2019SATM15A22	Capital Maintenance	Capital Stabilization Fund	\$ 100,000
2019SATM15A23	Community Garden Plot Repair-Jj Lane	Capital Stabilization Fund	\$ 10,000
2019SATM15B1	Engineering & Repairs To The Charles River Dam	Tax Levy Borrowing	\$ 1,250,000
2019SATM15B2	Roadway & Sidewalks Supplement	Tax Levy Borrowing	\$ 750,000
2019SATM15E1	Roadway & Sidewalks Supplement	Transportation Network Funds	\$ 15,000
2019SATM14B1	Replace Vehicle 631	W/S Retained Earnings	\$ 45,000
2019SATM14D1	Water Main Relining	Water Sewer Borrowing	\$ 1,500,000
2019SATM14D2	Tonka Pressure Filter	Water Sewer Borrowing	\$ 520,000
2019SATM14F1	High Lift, H&T Building Modifications Springvale	Env Bond Bill	\$ 400,000
2019SATM14F2	Springvale Wtr Air Stripper Media Replacement	Env Bond Bill	\$ 380,000
2019SATM18	Fox Hill Dr Sewer Betterment	Water Sewer Borrowing	\$ 1,131,900



Town of Natick

FY 2021 – 2025 Capital Program

2019 Fall Annual Town Meeting

<u>Id#</u>	<u>Project</u>	<u>Funding Source</u>	<u>Appropriation</u>
2019FATM11A1	Replace Vehicle 3 (E-2) Engineering Survey Vehicle	Capital Stabilization	\$ 52,000
2019FATM11A2	Replace Dumpsters	Capital Stabilization	\$ 17,500
2019FATM11A3	Natick Public School - Security Cameras/ Door Controls	Capital Stabilization	\$ 80,000
2019FATM11A4	Repair/Replace Stage Curtains/Rigging At Johnson Elementary, Natick High School, Wilson Middle School	Capital Stabilization	\$ 45,000
2019FATM11A5	School Projector Installation/Replacement	Capital Stabilization	\$ 83,000
2019FATM11A6	Auditorium Sound And Microphone Upgrade Study FCC Band	Capital Stabilization	\$ 15,000
2019FATM11A7	Brown Elementary School - White Board Replacement (9)	Capital Stabilization	\$ 25,000
2019FATM11A8	Nomex Fire Hoods	Capital Stabilization	\$ 8,500
2019FATM11A9	Rescue Boat	Capital Stabilization	\$ 30,000
2019FATM11A10	Town Hall Projector Installation/Replacement	Capital Stabilization	\$ 16,000
2019FATM11A11	Cruiser Replacement	Capital Stabilization	\$ 130,000
2019FATM11A12	Meter Pole Replacement	Capital Stabilization	\$ 35,000
2019FATM11A13	Electrification Feasibility Study	Capital Stabilization	\$ 13,000
2019FATM11A14	Capital Emergencies	Capital Stabilization	\$ 34,800
2019FATM11C1	Sod Cutter	GC Retained Earnings	\$ 5,000
2019FATM11B1	Replace Vehicle 511 (S-101) Recycling Truck	Tax Levy Borrowing	\$ 330,000
2019FATM11D1	Replace Vehicle 619 (W-30) Vactor Truck	W/S Borrowing	\$ 600,000
2019FATM11D2	Springvale/Elm Bank Chemical Feed Upgrades	W/S Borrowing	\$ 310,000
2019FATM11E1	Scada Equipment Upgrade	W/S Retained Earnings	\$ 80,000
2019FATM12A1	Wilson Middle School Bathroom Partitions	Capital Stabilization	\$ 40,000
2019FATM12A2	Johnson School - Retile Cafeteria Floor	Capital Stabilization	\$ 15,000
2019FATM12A3	Johnson School - Replace Interior Stairways	Capital Stabilization	\$ 30,000
2019FATM12A4	Wilson Middle School - Paint 12 Classrooms	Capital Stabilization	\$ 50,000
2019FATM12A5	Wilson Middle School - adding AC Office and Support Area	Capital Stabilization	\$ 12,500
2019FATM12A6	Bennett Hemenway School Engineering To Replace The DDC System	Capital Stabilization	\$ 25,000
2019FATM12A7	Engineering Study For 2nd Floor AC At Wilson And Ben Hem	Capital Stabilization	\$ 50,000
2019FATM12A8	Police Station - Add Additional Heat To The Garage	Capital Stabilization	\$ 15,000
2019FATM12A9	Guardrail (Various Locations)	Capital Stabilization	\$ 12,000
2019FATM12A10	Park And Field Renovations	Capital Stabilization	\$ 175,000
2019FATM12A11	Tree Replacement	Capital Stabilization	\$ 30,000
2019FATM12A12	Tree Inventory	Capital Stabilization	\$ 10,000
2019FATM12A13	Energy Efficiency Programs	Capital Stabilization	\$ 100,000
2019FATM12A14	Firearms Range Renovation	Capital Stabilization	\$ 110,000
2019FATM12A15	Downtown Clock Repairs	Capital Stabilization	\$ 18,000
2019FATM12E1	Sewer Collection System Repairs & Maint	I & I Stabilization Fund	\$ 150,000
2019FATM12B1	Construction - Roadway Improvements South Main St.	Tax Levy Borrowing	\$ 4,650,000
2019FATM12B2	Construction - Roadway Improvements	Tax Levy Borrowing	\$ 1,000,000
2019FATM12C1	Ground Water Wells Replacement	W/S Borrowing	\$ 500,000
2019FATM12D1	Water Distribution System Enhancements	W/S Retained Earnings	\$ 150,000
2019FATM12D2	Water Meter Replacement Study	W/S Retained Earnings	\$ 8,500

We have also created the financial mechanisms – through the creation of a Capital Stabilization Fund and the funding of it annually with the Town’s Local Option Meals and Hotel/Motel taxes – to ensure the Town’s continued ability to adequately fund its capital needs. The following Table highlights the Town’s local option receipts.



Town of Natick

FY 2021 – 2025 Capital Program

Local Option Room Occupancy Tax

Fiscal Year	September	December	March	June	Total	4%	2%
2010	189,911	199,053	148,856	210,887	748,707	499,138	249,569
2011	301,948	349,586	226,455	273,138	1,151,127	767,418	383,709
2012	337,985	402,987	256,736	299,714	1,297,422	864,948	432,474
2013	365,080	373,165	278,583	285,144	1,301,972	867,981	433,991
2014	367,535	381,877	282,866	322,814	1,355,092	903,395	451,697
2015	417,224	423,785	247,045	315,214	1,403,268	935,512	467,756
2016	445,961	475,119	271,622	327,211	1,519,913	1,013,275	506,638
2017	451,294	449,722	256,017	296,208	1,453,241	968,827	484,414
2018	453,968	435,489	272,843	324,464	1,486,764	991,176	495,588
2019	416,819	462,674	297,163	318,925	1,495,581	997,054	498,527

Local Option Meals Tax

Fiscal Year	September	December	March	June	Special July Distribution (FY10 Only)	Total
2010	0	0	58,306	179,311	68,243	305,860
2011	135,040	195,415	192,437	193,032	0	715,924
2012	215,276	207,827	212,545	207,429	0	843,077
2013	215,452	209,644	215,757	207,642	0	848,495
2014	219,892	206,759	219,102	207,126	0	852,879
2015	214,628	216,317	225,649	219,538	0	876,132
2016	237,389	216,331	243,388	221,786	0	918,894
2017	236,345	227,943	231,794	220,200	0	916,282
2018	233,706	230,894	229,052	220,439	0	914,091
2019	253,765	255,255	269,721	242,079	0	1,020,820

FINANCING METHODS

Traditionally, there are three potential methods for financing the Town's capital investments:



Town of Natick

FY 2021 – 2025 Capital Program

- **Capital Stabilization Fund** – Established at the 2010 Fall Annual Town Meeting, appropriations out of this stabilization fund can be used to fund capital equipment and improvements as well as debt-service payment related to capital purchases. Funding for the capital stabilization fund comes primarily from the Town's share of local option taxes. Additional funds have been added to the fund over last several years per the Town's Financial Management Principles. This will continue to be a major source of capital financing moving forward. The history of appropriations and current balance of the fund are shown below.
- **Enterprise Fund Retained Earnings** – The town regularly appropriates monies from Retained Earnings within the Water/Sewer Enterprise Fund and the Golf Course Enterprise Fund in support of capital needs for those operations.
- **Debt Service** – The Town has traditionally financed large capital projects or purchases through borrowing. The resulting debt obligations are appropriated under the General Fund Tax Levy (either within the levy limit or from a voter approved debt exclusion) or from Enterprise Funds. Over the last 10 years the Town's General Fund debt service has varied as a percentage of general fund revenue, from a high of 10% to a low around 6%.

It is important to monitor how much debt the community has at any one point in time and determine what impact the amount of debt service has on the operating budget and the taxpayers. Credit rating agencies monitor the amount of debt a community has just like they monitor individual credit. A variety of factors, including the level of debt service/annual revenues and level of debt service/capita and per household are evaluated by credit rating agencies. We are proud that the Town of Natick holds a AAA/Stable bond rating from both Standard & Poor's and Fitch Ratings– the best possible credit rating.

Future issuance of debt should be timed so as to minimize fluctuations and their resulting impact upon the operating budget. This can be achieved by timing new issuances with retirement of current debt service and following the Town Administrator's Recommended Financial Policies on issuing large debt projects (over \$1,000,000) outside of the tax levy.

The amount of general fund resources spent on capital-related items spiked in FY 2012 due to the addition of sizeable amounts of debt service related to the new Natick High School and Community Senior Center and again in FY 2020 with the addition of the new Kennedy Middle School and West Natick Fire Station.

Debt per capita will grow significantly in FY 2020 with the addition of the debt for the new Kennedy Middle School and West Natick Fire Station. However, this combined issuance was well timed in that the Town captured an interest rate of 3.22% for the life of the bond repayments.

General Fund Debt tends to be front loaded and decreases over time as project debt is retired. This will change as new projects are funded through the use of debt. Analysis allows the Administration to selectively time when and how much new debt to issue annually in support of capital renewal and replacement so as to limit debt burden increases on the overall budget.

The Town breaks debt into within levy debt and excluded or exempt debt. Excluded debt includes large projects approved by the voters such as the New JFK Middle school and West Natick Fire Station.

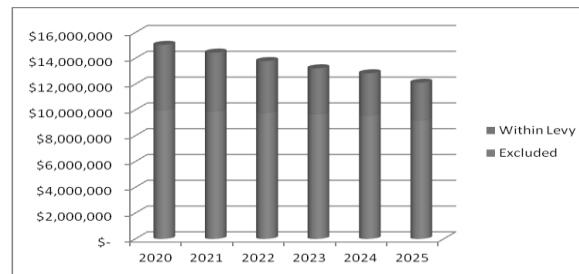


Town of Natick

FY 2021 – 2025 Capital Program

FY 2020 Tax Levy Current Debt Profile

	Excluded	Within Levy	Total
2020	\$ 9,995,671	\$ 5,053,324	\$ 15,048,995
2021	\$ 9,893,228	\$ 4,553,826	\$ 14,447,053
2022	\$ 9,782,911	\$ 4,012,217	\$ 13,795,127
2023	\$ 9,681,569	\$ 3,548,899	\$ 13,230,468
2024	\$ 9,580,999	\$ 3,264,486	\$ 12,845,485
2025	\$ 9,194,127	\$ 2,925,422	\$ 12,119,548



Other Sources – In addition, the Town may use Free Cash and revolving funds to fund our capital needs. Non-Town funding sources are also sometimes used for capital needs such as dedicated state aid (for example, Chapter 90 road improvement funds), mitigation funds and grants.



Town of Natick

FY 2021 – 2025 Capital Program

FY 2021-2025 CAPITAL IMPROVEMENT PROGRAM & PHILOSOPHY: (i.e. what gets funded and why)

The FY 2021-2025 Capital Program is provided herein; first in summary form and then by program area of the budget in project-by-project detail. All told, there are nearly one hundred million dollars of capital improvements, equipment and infrastructure. This amount of money is necessary to maintain the hundreds of millions of dollars the Town has invested in its properties, equipment, and operations.

All capital projects have been and will continue to be evaluated according to the following criteria, listed in their order of priority. The priority areas which administration assigns capital projects are as follows:

- a. Imminent threat to the health and safety of citizens or property;
- b. Timely improvement/replacement of a capital assets to avoid inevitable additional future costs incurred through deferment;
- c. Requirements of state or federal law or regulation;
- d. Improvement of infrastructure; and,
- e. Improvement of productivity/efficiency.

In past years (2008-2010), we had to defer a significant number of capital needs. The Town has been fortunate in recent years with nearly all capital needs funded. Many of the capital requests in this plan (2021 -2025) will require discussion regarding community need and affordability. We will continue to review all requests for capital projects. The draft FY 2021 Capital Budget is found in Section II.

Conclusion

We are pleased to present a comprehensive Capital Plan to the citizens of Natick. The community has made great strides in recent years to adequately fund and improve the Town's many capital assets. This will ensure that our employees have the right tools to continue providing quality services to the citizens of Natick. We will continue to work to improve our planning, seek out innovative tools and search for efficiencies to grow and sustain Natick.



Town of Natick

FY 2021 – 2025 Capital Program

Section II: FY 2021 Capital Budget Summary



FY 2021 Proposed Capital Projects

Note: This is a planning document for review and discussion. Further review and vetting is pending

12/2/2019

FY 2021 Proposed Capital

recId	department	projTitle	2021	Funding Source
1027	Tn Administrator	Hunnewell Field Upgrade Design	\$ 50,000	Capital Stabilization
985	Community Services - Recreation & Parks	Install Toddler Playground - Bennett Hemenway Elementary	\$ 75,000	Capital Stabilization
991	Community Services - Recreation & Parks	Cole Center Playground Enhancements	\$ 30,000	Capital Stabilization
647	Community Services - Recreation & Parks	Playground Safety Updates	\$ 15,000	Capital Stabilization
428	Community Services - Recreation & Parks	Historical Monument Restoration	\$ 10,000	Capital Stabilization
724	Community Services - Recreation & Parks	Henry Wilson Roof	\$ 5,000	Capital Stabilization
610	Facilities Management	Morse Library - Replace 5 Air Handling Units	\$ 300,000	Tax Levy Borrowing
806	Facilities Management	Brown Elementary - Replace Boilers	\$ 40,000	Tax Levy Borrowing
809	Facilities Management	Lilja Elementary - Replace Boilers	\$ 40,000	Tax Levy Borrowing
805	Facilities Management	Bennett Hemenway Elementary - Expand Parking Lot And Resurface	\$ 150,000	Capital Stabilization
1025	Facilities Management	Bennett Hemenway Elementary - Fire Alarm Panel Replacement	\$ 75,000	Capital Stabilization
791	Facilities Management	Bennett Hemenway Elementary - Paint First Floor Classroom Walls	\$ 50,000	Capital Stabilization
815	Facilities Management	90 Oak St- Replace Boiler	\$ 50,000	Capital Stabilization
857	Facilities Management	Replace NFM-82 Work Van	\$ 50,000	Capital Stabilization
794	Facilities Management	NHS Pre-School - Replace Office/Area Carpet	\$ 40,000	Capital Stabilization
827	Facilities Management	DPU Admin Building - Replace 2 RTU's	\$ 30,000	Capital Stabilization
825	Facilities Management	Fire Station 1 - Replace Roof Deck	\$ 25,000	Capital Stabilization
821	Facilities Management	Fire Station 1 - Replace Office Carpet	\$ 15,000	Capital Stabilization
1021	Facilities Management	Police/Fire Station - Upgrade HVAC Controls Engineering	\$ 15,000	Capital Stabilization
1023	Facilities Management	Senior Center - Upgrade HVAC DDC System	\$ 10,000	Capital Stabilization
672	Fire Department	Replace Ambulance	\$ 300,000	Tax Levy Borrowing
987	Fire Department	Turnout Gear	\$ 240,000	Capital Stabilization
476	Fire Department	Defibrillator Purchase	\$ 90,000	Capital Stabilization
967	Fire Department	Nomex Non Particulate Hoods	\$ 8,500	Capital Stabilization
993	Morse Institute Library	RFID Implementation	\$ 94,000	Capital Stabilization
986	Police and Fire Department	CRT Public Safety Vehicle and Equipment	\$ 75,000	Capital Stabilization
194	Police Department	Cruiser Replacement	\$ 325,000	Capital Stabilization
961	Police Department	Replace Portable 2 Way Radios	\$ 170,685	Capital Stabilization
964	Police Department	Primary Repeater And Antenna Replacement	\$ 23,500	Capital Stabilization
862	Police Department	Replace Laptop Computers	\$ 6,200	Capital Stabilization
963	Police Department	Level Meter For Service Of Radio System	\$ 5,627	Capital Stabilization
189	Public Works Engineering	North Ave Area Drainage Improvements	\$ 1,600,000	Tax Levy Borrowing
191	Public Works Engineering	Roads & Sidewalks (Collector/Arterial)	\$ 1,500,000	Tax Levy Borrowing
182	Public Works Engineering	Roadway & Sidewalks Supplement	\$ 1,000,000	Tax Levy Borrowing
979	Public Works Engineering	Complete Streets Priority Plan Update	\$ 15,000	Capital Stabilization
990	Public Works Highway	Replace Vehicle 504 Rear Load Trash Packer	\$ 325,000	Tax Levy Borrowing
916	Public Works Highway	Replace 421 (Street Sweeper)	\$ 280,000	Tax Levy Borrowing
152	Public Works Highway	Replace Dumpsters	\$ 19,000	Capital Stabilization
89	Public Works Highway	Guardrail (Various Locations)	\$ 14,000	Capital Stabilization
496	Public Works Lnd Fac/Nat Res	Park And Field Renovations	\$ 175,000	Capital Stabilization
536	Public Works Lnd Fac/Nat Res	Tree Replacement	\$ 30,000	Capital Stabilization
590	Public Works Lnd Fac/Nat Res	Tree Inventory	\$ 10,000	Capital Stabilization
860	Sustainability	Energy Efficiency	\$ 100,000	Capital Stabilization
406	Town Clerk	Preservation Of Historical Records	\$ 100,000	Capital Stabilization

\$ 7,581,512

Capital Stabilization \$ 2,196,512
 Tax Levy Borrowing \$ 5,385,000
 \$ 7,581,512



Town of Natick

FY 2021 – 2025 Capital Program

FY 2021-2025 Capital Plan Summary



FY 2022 - FY 2025 Proposed Capital Projects

Note: This is a planning document for review and discussion. Further review and vetting is pending

12/2/2019

FY 2022 Proposed Capital

reclD	department	projTitle	2022	Funding Source
194	Police Department	Cruiser Replacement	\$ 335,000	Capital Stabilization
551	Public Works Engineering	Replace E-3 Utility Vehicle	\$ 55,000	Revolving Fund
678	Board Of Health	Replace Vehicle Health-1	\$ 50,000	Revolving Fund
679	Community And Economic Development	Replace Vehicle CD-1	\$ 50,000	Revolving Fund
627	Public Works Highway	Replacing H-49 Dump Truck/Sander	\$ 255,000	Tax Levy Borrowing
674	Public Works Highway	Replace S-102 Side Arm Recycling Truck	\$ 335,000	Tax Levy Borrowing
806	Facilities Management	Brown Elementary - Replace Boilers	\$ 400,000	Tax Levy Borrowing
809	Facilities Management	Lilja Elementary - Replace Boilers	\$ 400,000	Tax Levy Borrowing
763	Facilities Management	Bennett Hemenway Elementary - Add A/C 1st And 2nd Floor Classrooms	\$ 600,000	Tax Levy Borrowing
810	Facilities Management	Wilson Middle - Install Second Floor A/C	\$ 500,000	Tax Levy Borrowing
653	Public Works Lnd Fac/Nat Res	Replace Synthetic Turf Memorial Field	\$ 600,000	Tax Levy Borrowing
992	Police Department	Public Safety Radio Obsolescence Mitigation/Enhanc	\$ 1,540,000	Tax Levy Borrowing
191	Public Works Engineering	Roads & Sidewalks (Collector/Arterial)	\$ 1,500,000	Tax Levy Borrowing
182	Public Works Engineering	Roadway & Sidewalks Supplement	\$ 1,000,000	Tax Levy Borrowing
874	Public Works Equipment Maint	Replace Public Works Backup Generator	\$ 860,000	Tax Levy Borrowing
667	Fire Department	Replace Fire Pumper	\$ 700,000	Tax Levy Borrowing
772	Natick Public Schools	Kennedy Middle - Relocate Modular Classroom	\$ 600,000	Tax Levy Borrowing
822	Facilities Management	Public Safety Building - Replace Roof	\$ 600,000	Tax Levy Borrowing
815	Facilities Management	90 Oak St- Replace Boiler	\$ 500,000	Tax Levy Borrowing
881	Facilities Management	Town Hall - Replace Roof	\$ 450,000	Tax Levy Borrowing
778	Facilities Management	Memorial Elementary - Resurface And Expand Parking Areas	\$ 400,000	Tax Levy Borrowing
1020	Facilities Management	Morse Library - Replace Rooftop Chiller	\$ 275,000	Tax Levy Borrowing
980	Public Works Lnd Fac/Nat Res	Track Resurface	\$ 235,000	Tax Levy Borrowing
719	Community Services - Recreation & Parks	Memorial Elementary Court Repairs	\$ 200,000	Tax Levy Borrowing
882	Public Works Highway	Replace H-52 Utility Body Pickup	\$ 200,000	Tax Levy Borrowing
445	Facilities Management	Brown Elementary- Replace Unit Ventilators In Classrooms	\$ 185,000	Tax Levy Borrowing
1007	Community Services - Recreation & Parks	Beach Bathroom And Support Building Upgrades	\$ 180,000	Tax Levy Borrowing
496	Public Works Lnd Fac/Nat Res	Park And Field Renovations	\$ 175,000	Tax Levy Borrowing
1024	Facilities Management	Bennett Hemenway Elementary - RTU-1 Dx Replacement	\$ 175,000	Tax Levy Borrowing
261	Public Works Engineering	Rehab. - Jennings Pond Dam	\$ 150,000	Capital Stabilization
1022	Facilities Management	Wilson Middle - Auditorium Rooftop HVAC Replacement	\$ 150,000	Capital Stabilization
875	Facilities Management	Brown Elementary - Replace Playground	\$ 125,000	Capital Stabilization
860	Sustainability	Energy Efficiency	\$ 100,000	Capital Stabilization
1006	Community Services - Recreation & Parks	Town Beach Diving Board Platform Replacement	\$ 85,000	Capital Stabilization
869	Fire Department	Replace Car-4	\$ 80,000	Capital Stabilization
901	Facilities Management	Replace NFM-83 Pickup Truck	\$ 80,000	Capital Stabilization
900	Facilities Management	Replace NFM-89 Box Truck	\$ 75,000	Capital Stabilization
883	Public Works Highway	Replace H-1 Highway Supervisor Vehicle	\$ 70,000	Capital Stabilization
873	Public Works Engineering	Replace E-1 Utility Vehicle	\$ 60,000	Capital Stabilization
904	Facilities Management	Building Addition 75 West Street	\$ 60,000	Capital Stabilization
865	Community And Economic Development	Replace Vehicle CD-2	\$ 50,000	Capital Stabilization
722	Community Services - Recreation & Parks	Loker Playground Improvement	\$ 40,000	Capital Stabilization
812	Facilities Management	90 Oak - Replace All Exterior Windows And Doors	\$ 35,000	Capital Stabilization
536	Public Works Lnd Fac/Nat Res	Tree Replacement	\$ 30,000	Capital Stabilization
757	Facilities Management	High School - Purchase New Tractor	\$ 30,000	Capital Stabilization
835	Facilities Management	Lilja Elementary - Install Additional Parking Lot Lighting	\$ 30,000	Capital Stabilization
988	Community Services - Recreation & Parks	Multi Purpose Area Design	\$ 25,000	Capital Stabilization
152	Public Works Highway	Replace Dumpsters	\$ 20,500	Capital Stabilization
820	Facilities Management	Fire Station 1 - Replace VCT	\$ 20,000	Capital Stabilization
965	Police Department	Backup Repeater Replacement	\$ 20,000	Capital Stabilization
1026	Facilities Management	Police/Fire Station - Fire Alarm Panel Replacement	\$ 20,000	Capital Stabilization
89	Public Works Highway	Guardrail (Various Locations)	\$ 16,000	Capital Stabilization
647	Community Services - Recreation & Parks	Playground Safety Updates	\$ 15,000	Capital Stabilization
428	Community Services - Recreation & Parks	Historical Monument Restoration	\$ 10,000	Capital Stabilization
590	Public Works Lnd Fac/Nat Res	Tree Inventory	\$ 10,000	Capital Stabilization
862	Police Department	Replace Laptop Computers	\$ 6,200	Capital Stabilization

\$ 14,767,700

Capital Stabilization \$ 1,747,700
Tax Levy Borrowing \$ 12,865,000
Revolving Fund \$ 155,000
\$ 14,767,700



FY 2022 - FY 2025 Proposed Capital Projects

Note: This is a planning document for review and discussion. Further review and vetting is pending

12/2/2019

FY 2023 Proposed Capital

reclid	department	projTitle	2023	Funding Source
941	Public Works Highway	Replace Vehicle 513 (S-103) Recycling Truck	\$ 340,000	Tax Levy Borrowing
415	Community And Economic Development	Downtown Parking Garage	\$ 12,000,000	Tax Levy Borrowing
191	Public Works Engineering	Roads & Sidewalks (Collector/Arterial)	\$ 1,500,000	Tax Levy Borrowing
351	Fire Department	Replace L-1 With A Platform/Ladder	\$ 1,500,000	Tax Levy Borrowing
182	Public Works Engineering	Roadway & Sidewalks Supplement	\$ 1,000,000	Tax Levy Borrowing
812	Facilities Management	90 Oak - Replace All Exterior Windows And Doors	\$ 350,000	Tax Levy Borrowing
885	Public Works Highway	Replace H-63 Street Sweeper	\$ 350,000	Tax Levy Borrowing
1004	Natick Public Schools	Replace The Field Lighting At Memorial Field	\$ 250,000	Tax Levy Borrowing
194	Police Department	Cruiser Replacement	\$ 340,000	Capital Stabilization
1005	Natick Public Schools	Replace The Field Lighting At Mahan Field	\$ 250,000	Capital Stabilization
496	Public Works Lnd Fac/Nat Res	Park And Field Renovations	\$ 175,000	Capital Stabilization
886	Public Works Highway	Replace S-39 Hooklift Truck	\$ 145,000	Capital Stabilization
889	Public Works Lnd Fac/Nat Res	Replace LF-6 Hook-Lift Truck	\$ 145,000	Capital Stabilization
884	Public Works Highway	Replace H-42 Dump Body Pickup	\$ 110,000	Capital Stabilization
888	Public Works Lnd Fac/Nat Res	Replace LF-3 Dump Truck	\$ 110,000	Capital Stabilization
860	Sustainability	Energy Efficiency	\$ 100,000	Capital Stabilization
870	Fire Department	Replace Car-5	\$ 85,000	Capital Stabilization
859	Town Clerk	New Voting Machines	\$ 75,000	Capital Stabilization
902	Facilities Management	Replace NFM-81 Service Van	\$ 60,000	Capital Stabilization
864	Board Of Health	Replace Vehicle BH-2	\$ 55,000	Revolving Fund
866	Bd Slectmen/Tn Administrator	Replace Vehicle TH-1	\$ 55,000	Revolving Fund
903	Facilities Management	Replace NFM-87 Utility Vehicle	\$ 55,000	Capital Stabilization
574	Police Department	Replace Bullet Proof Vests	\$ 45,000	Capital Stabilization
839	Facilities Management	Police Building - Replace Garage Doors	\$ 40,000	Capital Stabilization
536	Public Works Lnd Fac/Nat Res	Tree Replacement	\$ 30,000	Capital Stabilization
152	Public Works Highway	Replace Dumpsters	\$ 22,000	Capital Stabilization
962	Police Department	Replace Fire Department Repeater	\$ 19,500	Capital Stabilization
89	Public Works Highway	Guardrail (Various Locations)	\$ 18,000	Capital Stabilization
647	Community Services - Recreation & Parks	Playground Safety Updates	\$ 15,000	Capital Stabilization
428	Community Services - Recreation & Parks	Historical Monument Restoration	\$ 10,000	Capital Stabilization
862	Police Department	Replace Laptop Computers	\$ 6,200	Capital Stabilization
600	Police Department	Replace Police K9	\$ 6,000	Capital Stabilization
			\$ 19,261,700	
			Capital Stabilization	\$ 1,861,700
			Tax Levy Borrowing	\$ 17,290,000
			Revolving Fund	\$ 110,000
				\$ 19,261,700



FY 2022 - FY 2025 Proposed Capital Projects

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12/2/2019

FY 2024 Proposed Capital

recId	department	projTitle	2024	Funding Source
904	Facilities Management	Building Addition 75 West Street	\$ 600,000	Tax Levy Borrowing
871	Fire Department	Replace Rescue-3	\$ 600,000	Tax Levy Borrowing
191	Public Works Engineering	Roads & Sidewalks (Collector/Arterial)	\$ 1,500,000	Tax Levy Borrowing
182	Public Works Engineering	Roadway & Sidewalks Supplement	\$ 1,000,000	Tax Levy Borrowing
380	Fire Department	Replace Fire Pumper	\$ 650,000	Tax Levy Borrowing
950	Public Works Highway	Replace Vehicle 514 Side Arm Recycling Truck	\$ 370,000	Tax Levy Borrowing
194	Police Department	Cruiser Replacement	\$ 345,000	Capital Stabilization
949	Public Works Highway	Replace Vehicle 503 Rear Load Trash Packer	\$ 340,000	Capital Stabilization
945	Public Works Highway	Replace Vehicle 412 Catch Basin Cleaner	\$ 330,000	Capital Stabilization
496	Public Works Lnd Fac/Nat Res	Park And Field Renovations	\$ 175,000	Capital Stabilization
420	Fire Department	Incident Support Vehicle/Box Truck	\$ 150,000	Capital Stabilization
947	Public Works Equipment Maint	Replace Vehicle 304 Utility Body Pickup	\$ 80,000	Capital Stabilization
1019	Public Works Administration	Replace Vehicle 1 Utility Vehicle	\$ 55,000	Capital Stabilization
721	Community Services - Recreation & Parks	Mary Bunker Park Support Building	\$ 50,000	Capital Stabilization
536	Public Works Lnd Fac/Nat Res	Tree Replacement	\$ 30,000	Capital Stabilization
152	Public Works Highway	Replace Dumpsters	\$ 23,500	Capital Stabilization
89	Public Works Highway	Guardrail (Various Locations)	\$ 20,000	Capital Stabilization
647	Community Services - Recreation & Parks	Playground Safety Updates	\$ 15,000	Capital Stabilization
574	Police Department	Replace Bullet Proof Vests	\$ 15,000	Capital Stabilization
428	Community Services - Recreation & Parks	Historical Monument Restoration	\$ 10,000	Capital Stabilization
946	Board Of Health	Replace T39 Enclosed Cargo Trailer	\$ 10,000	Revolving Fund
862	Police Department	Replace Laptop Computers	\$ 6,200	Capital Stabilization
880	Facilities Management	NPS - New Elementary School	1	Tax Levy Borrowing

\$ 6,376,725

Capital Stabilization \$ 1,644,700
Tax Levy Borrowing \$ 4,720,001
Revolving Fund \$ 10,000
\$ 6,374,701



FY 2022 - FY 2025 Proposed Capital Projects

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12/2/2019

FY 2025 Proposed Capital

recId	department	projTitle	2025	Funding Source
911	Community Services - Recreation & Parks	Cole Recreation Center	\$ 9,500,000	Tax Levy Borrowing
877	Facilities Management	NHS - Rebuild Memorial Field House	\$ 9,000,000	Tax Levy Borrowing
191	Public Works Engineering	Roads & Sidewalks (Collector/Arterial)	\$ 1,500,000	Tax Levy Borrowing
182	Public Works Engineering	Roadway & Sidewalks Supplement	\$ 1,000,000	Tax Levy Borrowing
994	Police Department	Replace Police/Fire Hdqtrs Backup Generators	\$ 1,000,000	Tax Levy Borrowing
194	Police Department	Cruiser Replacement	\$ 350,000	Capital Stabilization
997	Public Works Highway	Replace Vehicle 502 Rear Load Trash Packer	\$ 345,000	Tax Levy Borrowing
1000	Fire Department	Replace Ambulance	\$ 300,000	Tax Levy Borrowing
1011	Public Works Highway	Replace Vehicle 409 Dump Truck/Sander	\$ 275,000	Tax Levy Borrowing
1001	Public Works Highway	Replace Vehicle 426 Trackless Sidewalk Machine	\$ 250,000	Tax Levy Borrowing
1008	Public Works Highway	Replace Vehicle 416 Large Swap Loader	\$ 250,000	Tax Levy Borrowing
1010	Public Works Highway	Replace Vehicle 420 Backhoe Loader	\$ 250,000	Tax Levy Borrowing
804	Facilities Management	NHS IT Upgrades - Replace Switches	\$ 200,000	Tax Levy Borrowing
496	Public Works Lnd Fac/Nat Res	Park And Field Renovations	\$ 175,000	Tax Levy Borrowing
996	Public Works Highway	Replace Vehicle 507 Hooklift Truck	\$ 175,000	Tax Levy Borrowing
1009	Public Works Highway	Replace Vehicle 403 Dump Truck	\$ 110,000	Tax Levy Borrowing
995	Public Works Lnd Fac/Nat Res	Replace Vehicle 442 Utility Body Pickup	\$ 85,000	Capital Stabilization
999	Fire Department	Replace Car 1	\$ 75,000	Capital Stabilization
536	Public Works Lnd Fac/Nat Res	Tree Replacement	\$ 30,000	Capital Stabilization
152	Public Works Highway	Replace Dumpsters	\$ 24,000	Capital Stabilization
89	Public Works Highway	Guardrail (Various Locations)	\$ 22,000	Capital Stabilization
647	Community Services - Recreation & Parks	Playground Safety Updates	\$ 15,000	Capital Stabilization
428	Community Services - Recreation & Parks	Historical Monument Restoration	\$ 10,000	Capital Stabilization
862	Police Department	Replace Laptop Computers	\$ 6,200	Capital Stabilization
			\$ 24,949,225	

Capital Stabilization \$ 617,200
Tax Levy Borrowing \$ 24,330,000
\$ 24,947,200